

Austria	250.00	Spain	100.00	Portugal	200.00
Belgium	250.00	France	100.00	Switzerland	200.00
Denmark	250.00	Germany	100.00	Italy	200.00
Finland	250.00	Greece	100.00	Netherlands	200.00
France	250.00	Ireland	100.00	Poland	200.00
Germany	250.00	Japan	100.00	Sweden	200.00
Greece	250.00	South Korea	100.00	Switzerland	200.00
Ireland	250.00	Taiwan	100.00	Thailand	200.00
Italy	250.00	UK	100.00	USA	200.00
Japan	250.00	USSR	100.00	West Germany	200.00
Netherlands	250.00	Yugoslavia	100.00		

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

JAPAN

The rise of the yen boosts confidence

Page 7

Friday October 19 1990

D 8523A

World News

Business Summary

Li sentenced to four years' imprisonment for corruption

Mr Ronald Li, the former chairman of the Hong Kong stock exchange and one of the colony's richest men, was sentenced to four years' imprisonment on two charges of corruption. Page 20; Hong Kong morale boosted, Page 7

Oso coalition threat

Norway's minority coalition government is in danger of collapsing over bitter internal divisions about relations with the European Community. Page 3

Rwanda peace bid

Rwandan President Habyarimana said he accepted a Belgian plan, forged in Paris, calling for neutral troops to supervise a ceasefire between his army and rebels invading from neighbouring Uganda. Page 3

Natal order lifted

President de Klerk lifted a four year state of emergency in troubled Natal, the last South African province where the measure had been in force. Page 20; De Klerk in the Netherlands, Page 3

Truck blockade ends

Striking Spanish truck drivers lifted their four-day blockade of main roads, allowing fresh food into cities and reopening border crossings. Page 2

El Salvador attack

Left-wing guerrillas in El Salvador launched a surprise attack on the army's main air base on the outskirts of the capital. Page 5

Arab condemnation

The 21-member Arab League, meeting in Tunis, condemned Israel for last week's killing of 21 Palestinians in Jerusalem and criticised the US response. Earlier Report, Page 8

OAU appeals for aid

The Organisation of African Unity appealed for more cash to help 1.7m Africans left homeless by war, and said the continent faced human disaster if aid did not come.

Norway near-miss

Two DC-9 aircraft flying over Norway narrowly missed a mid-air collision when a pilot spotted the other jet's lights coming straight at him.

US fraud roundup

Los Angeles police arrested 51 people on charges of defrauding insurance policy holders of \$45m by staging phony accidents and issuing false medical certificates.

Riviera flash flood

A flash flood on the French Riviera devastated hundreds of homes, cut roads and claimed at least one life.

Korean detente

The prime ministers of North and South Korea wrapped up two days of talks in Pyongyang, agreeing to hold further meetings but making little progress in narrowing differences. Page 7; Farmers' livelihood threatened, Page 4

Kenyan crackdown

Kenya successfully evicted thousands of slum dwellers from a Nairobi suburb, five months after the first attempt sparked fierce rioting and clashes with police.

Weekend FT

Tomorrow: Yassir Arafat, the Gulf Crisis and the Palestinian question

Travel: Skiing - where the snow is; India without tears

Rising bond prices help boost Dow by 64 points

Wall Street stocks soared, with the Dow Jones Industrial Average closing up by 64.85 points at 2,452.72, on a sharp fall during the day in oil prices and rising bond prices. Traders said the market received a considerable boost from gains in Treasury bond prices, which pushed interest rates lower.

In Tokyo, the Nikkei ended at the day's high of 24,387.05, up 507.72 or 2.1 per cent - its first close above 24,000 since September 17. In Frankfurt, the DAX index rose 23.28 to 1,470.07, while the FAZ gained 11.33 to 629.29. Most European bourses closed higher.

Back Page, Section II

RENAULT and Volvo are seeking a 40 per cent stake in Skoda, the Czechoslovak car maker, and have put forward an investment plan totalling FF13bn (\$2.57bn) to modernise and expand Skoda's operations in the 1990s. Page 21

SWEDEN's central bank raised market interest rates sharply for the second time in a week to 17 per cent to prevent a run on the krona prompted by speculation about a devaluation. Page 2

BANKAMERICA, largest bank on the US west coast, underlined the relative buoyancy of the Californian economy when it announced an 11 per cent increase in third-quarter earnings. Page 24

DIGITAL Equipment, world's second largest computer manufacturer, reported lower than expected first quarter earnings and a small decline in revenues. Page 21

HUNGARY said it was open to offers for all the enterprises it owns from today. Page 3

WFP Group's international advertising agencies Ogilvy & Mather and J. Walter Thompson have won more than \$140m of business from Kraft General Foods. Page 21

US negotiators unexpectedly blocked a trade-liberalising agreement on telecommunications in the Uruguay Round talks. Page 4

SAAB-SCANIA, Swedish vehicle and aerospace group, reported a 35 per cent increase in profits to SKr1.35bn (US\$240m). Page 22

ARTHUR Andersen & Co, international accounting and consultancy group, reported revenues up 23 per cent from \$3.38bn to \$4.16bn in the year to the end of August. Page 24

BRITISH Petroleum plans to raise NZ\$250m (\$215m) by selling its New Zealand gas production interests to Fletcher Challenge, New Zealand's biggest company. Page 21

AMERICAN Telephone & Telegraph, leading provider of long-distance telephone calls in the US, announced little change to third-quarter net profits. Page 24

WEST German bond market surged ahead as the oil price dropped below \$24 a barrel and the D-Mark tested new highs against the dollar. Page 26

JAPAN's three leading department stores - Matsukoshi, Takashimaya and Daimaru - saw strong growth in consumer demand boost first-half sales. Page 25

Soviet oil industry wins \$1bn deal from Moscow

By Quentin Peel in Tyumen, Siberia

THE HUGE Soviet oil industry is to be allowed to spend up to \$1bn in hard currency earnings next year on equipment and consumer goods for its workers, in an attempt to head off unrest in the country's most important industrial sector.

The agreement has been wrung out of the Soviet government by repeated strike threats from oil industry workers at a time when the country is already desperately short of hard currency to pay for centrally ordered imports. Payment delays to suppliers are

currently running at some Rb20bn (nearly \$3bn).

Threats of token stoppages, a ban on pipeline maintenance, and the mass resignation of up to 40,000 technical engineers are under discussion in different parts of the west Siberian oilfield, which produces 60 per cent of Soviet oil.

Total production from the Soviet industry, the world's largest, is likely to be up to 27m tonnes short of its planned target of 602m tonnes this year, largely because of lack of equipment from Soviet indus-

try and industrial unrest.

However, there is no guarantee that the deal will be enough to calm an increasingly restive workforce, which is demanding greater independence from Moscow, better living and working conditions, and a guarantee of better supplies.

The deal was agreed in Moscow at a Council of Ministers' meeting earlier this month, but has not been officially published, according to top industry and union officials in Tyumen, capital of the

vast west Siberian oil field.

Mr Nikolai Trifonov, chairman of the Tyumen region's trade union committee, said yesterday that the government deal would give the region \$900m to \$1bn in hard currency to spend in the coming year.

However, industry officials in the region said the agreement would in fact allow the Tyumen Oil and Gas Association to keep up to 50 per cent of its hard currency earnings - potentially a far larger sum once east European customers switch to payment in hard cur-

rency from next January. The region contributes the vast majority of the Soviet Union's 130m tonnes of exports.

Mr Trifonov said the currency deal was a compromise, but the unions still wanted the industry itself to have control over the sale of 30 per cent of its oil output, in order to ensure its own supplies. The region produces about 350m tonnes per year.

The unions are also demanding a huge increase in the government's purchase price for crude - from the current Rb22 per tonne, to Rb180. Mr Trifonov said the government had promised an increase to Rb250 per tonne from January 1, for western Siberia, and Rb270 for other areas.

However, the main danger to the industry is the mass resignation threat from tomorrow of up to 40,000 oil field engineers. They are facing heavy fines from management for failing to observe security and environmental regulations, being enforced for the first time. Gorbachev plan, Page 2; European energy charter, Page 20

World trade talks near collapse over farm subsidies row

By William Dullforce in Geneva, and Tim Dickson and Lucy Kellaway in Brussels

THE URUGUAY Round trade talks were in danger of breaking down yesterday after Argentina and Germany threatened to disrupt them over the controversial issue of the European Community's proposal to cut farm subsidies by 30 per cent.

Mr Felipe Sala, Argentina's farm minister, said that his country would walk away from the talks if the EC did not improve its offer to cut farm subsidies.

Mr Helmut Kohl, the German chancellor, on the other hand, in a blunt telephone call to Mr Jacques Delors, the commission president, warned that Brussels must modify its proposal to make it more acceptable to European farmers.

Argentina, one of the world's biggest grain and beef producers, has already halted the talks once before, when it led a four-month walk-out by Latin American countries over the same issue in 1988.

The European Commission is locked in battle with member states over its plan to cut supports by 30 per cent. Most regard the cuts as too harsh, but Mr Sala described them yesterday as "absolutely insufficient".

Details of Mr Kohl's conversation with Mr Delors were disclosed confidentially to other commissioners before Wednesday's weekly meeting of the commission. Mr Delors was left in no doubt that the outcome of the EC's internal deliberations on the farm issue would affect "other discussions" between Brussels and Bonn.

The US has unexpectedly blocked a trade-liberalising deal on telecommunications in the Uruguay Round talks just as negotiators had almost reached full agreement. The disagreement concerns the draft text of an annex on telecommunications to be added to a Gen-

eral Agreement on Services (GATS). To the fury of other delegations, the US said it wanted a derogation - the right to exemption - for its telecommunications services from the most-favoured-nation (MFN) principle embodied in the GATS framework agreement. Page 4

Mr Kohl's intervention is bound to influence today's meeting in Luxembourg of EC agriculture ministers, who will be meeting for the third time in less than two weeks to try to endorse the commission's Uruguay Round proposal.

Opposition to the plan - vocally led by Mr Ignaz Kischke, the German farm minister - has focused on what many member states see as insufficient promises of compensation for the worst affected producers.

Mr Kischke, however, has also been adamant that the Brussels offer does not adequately protect EC producers from the effects of cheap imports and that it should be modified accordingly.

Those in Brussels seeking to liberalise farm trade had hoped that Mr Kischke might be overruled by other members of the Bonn Government.

Mr Frans Andriessen, the EC's trade commissioner, yesterday said the commission would not be swayed by mounting pressure from member states into watering down its present proposal. "The Commission's proposal is balanced, and we intend to defend

it," he told Unice, the European employers' federation. "The Commission has not changed, and does not intend to change its position."

However, Mr Kohl's telephone appeal suggests that he remains deeply worried about alienating the still powerful German farm lobby before the first all-German elections in December. There is also widespread suspicion that he intends to endorse a new push towards monetary union from January 1 1994.

Speaking in Geneva, meanwhile, Mr Sala said Argentina would refuse to sign trade-liberalising agreements on any other of the many issues under negotiation in the Uruguay Round until a positive result had been achieved in agriculture. He was confident that other farm-exporting countries in the 15-nation Cairns Group, led by Australia, would follow Argentina's example.

Like the US, the Cairns Group is seeking reductions of 90 per cent in export subsidies and 75 per cent in internal food groups, including Telecom deal blocked, South Korean farmers threatened, Page 4

Continued on Page 20

Michelin forecast of FF2.3bn loss triggers fall in share price

By William Dawkins in Clermont Ferrand

MICHELIN, the world's largest tyre maker, yesterday forecast much larger than expected losses for this year and announced another round of cost-cutting measures, including possible job losses.

The group warned that it was expecting a swing to at least a FF2.3bn (\$45m) net loss for 1990, from last year's FF2.6bn profit. The news prompted a FF6.8 or 9.1 per cent fall in Michelin's shares - which were briefly suspended in Paris and London early yesterday - to FF68.

Yesterday's briefing, from a normally reticent Michelin, has put an end to days of speculation that provoked a steep rise in the group's share price before yesterday's sharp fall.

Michelin's turnover this year is expected to rise from FF85.25bn to FF84.8bn including the first sales contribution from Uniroyal Goodrich, the US tyre maker bought by Michelin last May for \$715m. Excluding Uniroyal Goodrich, due to break even, group sales will fall slightly to FF82.7bn.

This is the latest sign of a tyre industry burdened by overcapacity, where all producers are suffering from price competition in the face of stagnant demand in Europe and a decline in the US. It is also a mark of the highly indebted Michelin's exposure to higher interest rates and the dollar's weakness.

On top of this will come as yet unquantified restructuring costs. Last June, 2,260 job losses were announced at Michelin's French plants. A package of "drastic" industrial, administrative and commercial cost-saving measures, plus reductions in investments and stock levels, should bring Michelin to break even by the second half of 1991, said Mr Eric Bourdais de Charbonniere, finance director.

It was too early to know whether Michelin would make an overall profit next year; nor would he give details of the cuts beyond saying that the aim was to improve gross profit margins by FF2.5bn annually. The group did not exclude job cuts in the US.

"It is time for us to consolidate our position," said Mr Francois Michelin, group chairman. He predicted that "in years to come there will be a further reduction in the number of tyre manufacturers and groupings". However, Mr Michelin was adamant that he had made the right judgement in buying Uniroyal Goodrich, which lifts Michelin's share of the world market to 20.5 per cent, ahead of Goodyear.

The acquisition of Uniroyal Goodrich - with its \$900m borrowings - has lifted Michelin's net debt from FF2.2bn to FF3.7bn, representing 1.8 times shareholders' funds, not including subordinated loans. This, plus the rise in interest rates, will more than triple Michelin's interest charges from last year's FF1.97bn to an estimated FF2.8bn.

Group operating profits, before financial charges, are due to fall from FF4.69bn to FF1.97bn, affected by a FF900m exchange rate loss, mainly on the dollar earnings of Michelin, which makes a third of its sales in the US.



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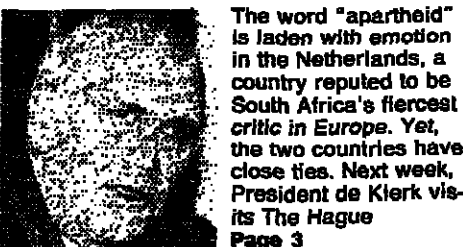


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How the language of apartheid evokes ties that divide



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MARKETS

STERLING New York: \$1.97 (1.962) London: \$1.94 (1.965) DM2.925 (2.97) FF9.825 (9.847) SF2.4875 (2.5) Y244.0 (248.0) £ index 94.4 (95.0) GOLD New York: \$375.0 (369.5) London: \$368.75 (same) N SEA OIL (Argus) Brent 15-day Dec: \$33.075 (36.0) US closing rates Fed Funds 7 1/8% (6) 3-mo Treasury Bill: yield: 7.48% (7.41) Long Bonds: 95 1/2 (95 1/2) yield: 8.62% (8.88)	DOLLAR New York close: DM1.4975 (1.51225) FF9.018 (5.067) SF1.2602 (1.272) Y124.4 (127.2) London: DM1.5105 (1.511) FF9.0225 (5.0625) SF1.2735 (1.2725) Y124.9 (125.2) £ index 60.3 (60.1) Tokyo close: Y124.40 US closing rates Tokyo: Nikkei 24,367.08 (+507.72) LONDON MONEY 3-mo interbank: 13 1/2 (13 1/2) 12m long gilt future: Dec 83% (83%)	STOCK INDICES FT-SE 100: 2,062.6 (+14.6) FT Ordinary: 1,618.1 (+17.3) FT-A All-Share: 1,007.82 (+0.6%) FT-A World Index: 131.13 (+1.7%) New York close: DJ Ind. Av. 4,422.72 (+64.85) S&P Comp: 305.73 (+6.97) Tokyo: Nikkei 24,367.08 (+507.72) LONDON MONEY 3-mo interbank: 13 1/2 (13 1/2) 12m long gilt future: Dec 83% (83%)
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EUROPEAN NEWS

Devaluation fears force Swedish interest rate jump

By John Burton in Stockholm

SWEDEN'S central bank yesterday raised short term interest rates sharply for the second time in a week to 17 per cent, the highest level since 1981. The aim was to prevent a run on the krona prompted by speculation about a devaluation.

The two interest rate rises, which total a 5 percentage point increase since Friday, are the prelude to an anti-inflation package the Social Democratic government will introduce next week after consultations with the other political parties.

The Stockholm bourse was swept by rumours that the economic package could include a Swedish link to the European Monetary System as well as a long-term freeze on local government taxes, stiffer rules on worker sickness benefits and a cap on wage growth next year.

The bourse, which fell heavily yesterday morning on the news of the interest rate rise, recovered in the afternoon

to close just below Wednesday's level after the government statement about the new economic package. The decision by the Riksbank to raise interest rates by 3 percentage points to 17 per cent, followed an announcement that the foreign currency outflow last week amounted to SKr12bn (£1.1bn), a record figure for a one-week period. This caused panic on Stockholm's foreign exchange markets on Wednesday.

"There is continuing uncertainty in the foreign exchange market and we must do this to achieve an inflow of foreign currency," said Mr Bengt Dennis, the Riksbank governor.

Sweden is expected this year to borrow SKr450bn in short-term foreign-currency loans to finance its estimated current account deficit of SKr50bn, support a large increase in direct corporate investments abroad, and pay for purchases of foreign securi-

ties. But foreign investors have been selling the krona in recent days on speculation that Sweden would have to devalue in order to restore growth to its deteriorating economy, which is heading for a period of stagflation.

"The worry on the foreign-exchange market was greater than we expected and we must take stronger measures," explained Mr Dennis. "My impression is this intervention will be convincing and no further rises will be needed."

The Riksbank is carrying out the interest rate increase through the overnight lending rate to banks and brokerages and intervention in the money markets to drive up the interest rates on six-month state bonds to 17 per cent. Economists with Swedish banks believe the interest rate rise may be only a temporary measure to convince foreign traders Sweden is determined to keep the krona stable.



Abel Aganbegyan rubs his eye as he explains the Gorbachev market reform plan to deputies of the Supreme Soviet yesterday

Gorbachev plan makes virtue of vagueness

By Leyla Boulton in Moscow

PRESIDENT Mikhail Gorbachev's market reform plan, which the Soviet parliament is likely to adopt today or tomorrow, is deliberately vague in order to accommodate differences between republics, according to its principal author.

"It's not up to parliament to adopt a detailed plan," Professor Abel Aganbegyan told deputies yesterday, saying this was why the new document was called "basic directions" rather than a "programme".

The draft which will be put to parliament by Mr Gorbachev today is an attempt to combine the radical 500-day programme drawn up under Professor Stanislav Shatalin and a conservative Soviet government plan. ("The same words but different music," was how one radical economist compared the latest project's superficial resemblance to the

Shatalin programme.)

While many radicals say price rises already approved by parliament and the president make the Shatalin plan unrealistic, they attack Mr Gorbachev's new draft on two main counts: its failure to embrace private property as the basis for economic recovery, and the limppness of its financial stabilisation measures.

Mr Yuri Boldyrev, a young radical from Leningrad, said the hyperinflation which would ensue constituted "highway robbery" of ordinary people who would lose their life's savings. By not opting for a sweeping and rapid sell-off of state assets, it would also maintain the Communist bureaucracy's grip over the economy.

Professor Oleg Bogomolov, a leading economist and adviser to Mr Yeltsin, told parliament yesterday that the document was unclear on how the rouble would be strengthened, and the budget

deficit and inflation kept under control.

But even he said that parliament, which a month ago failed to choose either the Shatalin programme or that of Mr Nikolai Ryzhkov, the Soviet prime minister, should adopt the latest plan, even if it is flawed. "We've run out of time," he said in an interview after the session.

The main points of the plan are:

- Soviet republics set up an inter-republican economic committee to manage common areas, such as a co-ordinated credit and monetary policy, defence and energy. They also pay federal taxation and contribute to a central foreign currency fund to finance "foreign economic activities". Oil, gas, gold, diamonds, precious stones, and possibly other goods in a list to be agreed with the republics, are to remain "all-union export resources".
- Until demonopolisation and

competition are introduced to create an efficient market, the government will seek to guarantee fixed prices for a third of all goods on sale, including fuel and raw materials, as well as fixed retail prices for basic necessities. Republics will be allowed to freeze prices in cases of "excessive increases".

• Wages will be indexed according to a basket of consumer goods yet to be specified. Interest rates on savings accounts will also be increased to try to soak up much of the money chasing too few goods.

• Ending subsidies to enter-

Spanish truckers lift blockade

By Peter Bruce in Madrid

STRIKING Spanish truck drivers yesterday lifted their four-day blockade of main roads allowing fresh food into cities and reopening border crossings. The strike, ostensibly over by a 24 per cent rise in diesel prices, has halted much of the car industry - which relies on prompt delivery of components - for most of the week. Renault has been forced to close three plants in France and another in Belgium. Spanish steel and chemicals producers have also been hit.

The Transport Ministry yesterday agreed to three of the strikers' demands - establishing a labour arbitration framework, regularising transport paperwork to help establish minimum tariffs and tightening up entry into the industry.

Madrid has been surprised by the ease with which an essentially unorganised group was able to bring the country to its knees. More than 80 per cent of goods distributed around Spain go by road.

Although the strikers have lifted their pickets, they are still striking and have threatened to end negotiations. Tim Dickson in Brussels adds: Mr Karel van Miert, the EC transport commissioner, yesterday tried to mediate in the row between Italy and Austria over lorry transit rights. Italy closed its border with Austria this week protesting at the lack of Austrian licences granted.

Row over TV sports rights

By Raymond Snoddy

A **PLANNED** deal between the European Commission and the European Broadcasting Union over television rights to sports events came under fire yesterday from a British independent television production company.

Still Moving Films, representing four European satellite channels, said the proposed deal was "wholly unacceptable".

Private broadcasters and satellite operators have been at loggerheads with the EBU, a club of national public service broadcasters, over access to sports events complaints have been made to the Commission. Earlier this year the EBU decided against admitting satellite broadcasters as members but agreed a set of rules to sub-license rights to televise sports events, although they could only be shown after the event.

Whatever the truth in these allegations, Yugoslav radio and television stations are doing little to dilute ethnic animosities, let alone explain on what basis the future of Yugoslavia's political system should be organised.

There is no federal television station which could provide the minimum of impartiality. Instead, each republic has its own radio and television; its own news and broadcasts. Local suspicions are deepened by the day.

That is why Mr Ante Markovic, the Prime Minister, is desperate to set up a federal television station. But time is against him. Since Wednesday, the federal assembly has squabbled over the agenda to discuss a new political structure. As they argue, the young Canadian businessman prepares to pull out of Yugoslavia.

Delors and Kohl agree Emu date

By David Buchan in Brussels and David Goodhart in Bonn

MR Jacques Delors, the European Commission president, yesterday congratulated Chancellor Helmut Kohl on publicly accepting as "a reasonable compromise" the date of January 1 1994 for the start of the second stage of monetary union.

Mr Delors said the German leader's willingness to override the doubts of his finance minister and central bank president about a fixed timetable meant there was now "broad agreement among 11 member states" on the pace of economic and monetary union (Emu). He hoped the commitment to a date would be endorsed by the EC summit in Rome.

Mr Kohl on Wednesday for the first time explicitly committed Germany to a date for

stage two by describing the Spanish proposal of January 1, 1994 as "a sensible compromise". He emphasised that a European central bank must be independent and have "the quality of the currency" as its "exclusive" aim. He also stressed the need to harmonise fiscal policies during stage two.

The latter comments will find favour with Mr Karl Otto Pöhl, Bundesbank president, but both Mr Pöhl and Mr Theo Waigel, the Bonn finance minister, have opposed naming a date for the start of stage two.

Yesterday Mr Waigel said: "Instead of talking about dates we should be discussing more intensively the pre-conditions for European currency union."

If there is agreement on the date at the October 27-28 gath-

ering of EC leaders, it could transform what was otherwise billed as a relatively low-key meeting into a major controversy, with Mrs Thatcher certain to complain that Britain's EC partners are forcing monetary treaty talks that are not due until December.

UK diplomats said yesterday that it was senseless to try to agree the timing, before establishing the content of the next move towards monetary union.

The "date debate" heated up in August when the European Commission came out in favour of moving into a new institutional phase of Emu and setting up the embryo federal central bank - the Eurofed - by January 1, 1993, the long-planned deadline for the EC's single market.

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Time is running out for Yugoslavia

Growing ethnic tension is halting communications, write Laura Silber and Judy Dempsey

A **YOUNG** Canadian businessman shook his head in disgust. "It's over. I cannot deal with Yugoslavia any more. I'm going to try buying from Romania."

For years, his small trading office in Milan has been buying baskets from Yugoslavia. They were hand-made by men and women working in the small but successful cottage industry in Croatia, but his trading contacts were based in Belgrade, the federal capital, and capital of Serbia, the largest of the republics.

Whenever he wanted to place an order, he would ring up the foreign trade organisation in Belgrade. It would then telex the order up to Croatia. That is, until last month.

"My agents in Serbia are no longer sending the telexes through. My old contacts in Serbia say communication has broken down between the two republics. It's not that the telephones do no work. It's because people are not talking to each other. What can I do?"

The breakdown in communication is one of the results of the terrible ethnic tensions and hatred which over the past year have risen to the surface from Croatia in the west to Serbia in the east, from Vojvodina in the north to Macedonia



in the south.

The ethnic tensions have been exploited in the six republics by nationalists who have used the process of democratisation to oust communists and exploit the memory of the country's tragic past in order to gain popular support. It is now spilling over into everyday life.

Take one of the floors of an apartment block in Sarajevo, the capital of Bosnia-Herzegovina where the First World

War broke out.

For years, five families - two Croat, two Muslim and one Serb - used to meet almost every day and chat over coffee. Now they barely say hello to each other. Trust and conviviality have given way to nationalism and suspicion.

This suspicion is fuelled by fear of violence, which is now almost a daily feature of Yugoslav life.

Between 7pm and 7am, trains no longer run between

Zagreb, the capital of Croatia, and Split, the beautiful Croatian resort on the Dalmatian coast. Croats say Serbs in the past few weeks have placed mines on the tracks. Serbs say the democratically-elected Croat leadership under President Franjo Tudjman wants to turn Croatia into an ethnically homogenous republic, relegating the Serb minority to second-class citizens.

Whatever the truth in these allegations, Yugoslav radio and television stations are doing little to dilute ethnic animosities, let alone explain on what basis the future of Yugoslavia's political system should be organised.

There is no federal television station which could provide the minimum of impartiality. Instead, each republic has its own radio and television; its own news and broadcasts. Local suspicions are deepened by the day.

That is why Mr Ante Markovic, the Prime Minister, is desperate to set up a federal television station. But time is against him. Since Wednesday, the federal assembly has squabbled over the agenda to discuss a new political structure. As they argue, the young Canadian businessman prepares to pull out of Yugoslavia.

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Hungary puts all state industry up for sale

By Nicholas Denton in Budapest

THE Hungarian government said yesterday it was open to offers for all the enterprises it owns from today.

The State Property Agency (SPA), the body overseeing privatisation, released a simple guide to investors on how to buy a state company in as little as 100 days. Registering an interest with the SPA will be enough to trigger an auction.

The initiative reflects a government policy to pass the bulk of state assets to the private sector within five years.

The agency promises to respond within 30 days of an approach with an outline of the amount of outside or foreign ownership it is prepared to allow, together with other conditions. Then the investor has 30 to 90 days to make a final bid.

During this period the target company must order an audit and transform itself into a joint-stock company, and the SPA will search for other bidders. A reluctant management will not be as great an obstruction as in the past - the state says it will take direct control over devolved state companies if managers are hostile to privatisation.

The final stage, the evaluation of bids, should take less

than three weeks. Even if there are no competing offers, the original offer can be accepted if the audit valuation is in line with the one bid.

In theory, the whole process, from initiation to completion, could take as little as three months. But the method is untested and the sale of Hungary's industrial giants is bound to be complicated. Western-style controlled privatisation would be insufficient for the government's ambitious aims.

"We haven't got examples so we have to try a lot of things," said Mr. Karoly Szabo, deputy director of the SPA. The new technique complements Hungary's "active" privatisation, when the authorities take the initiative, and "spontaneous" privatisation, when the company managers do.

Officials hope that 5-9 per cent of state equity each year can be privatised actively, 5 per cent through spontaneous privatisation, and another 5 per cent by the new Hungarian-style corporate raid.

The government is believed to have decided last week on a general acceleration of privatisation as the only way to inject vitality into an economy which faces a 4 per cent decline in

GDP next year. Fears that state property would be sold on the cheap had held the government back from mass asset sales. Now that cost appears to have been accepted.

The government's stance has cleared the way for two new active privatisation programmes before the end of the year. The second privatisation programme, which will involve state holding companies, is scheduled for launch on December 14. The SPA will prepare a parallel special privatisation programme, targeting one profitable sector of the economy.

Interest from merchant banks and consultants in Hungary's first active privatisation programme, launched a month ago, has been intense. Mr. Szabo estimated that there were an average of 10 bids to acquire each of the 20 companies slated for sale in the first wave.

A constitutional court decision which effectively closes the door on the restoration of property to expropriated owners removes an important source of uncertainty. Investors had feared that title to property would not be secure.

Offer for Skoda, Page 25

Apartheid language evokes ties that divide

De Klerk's visit to The Hague highlights controversial links, writes Ronald van de Krol

THE word *apartheid* is laden with special emotion in the Netherlands, a country with a reputation for being South Africa's fiercest critic in Europe. It comes straight from the Dutch and means "separateness".

The fact that it is also universally used to describe South Africa's system of racial segregation is abhorrent to most Dutchmen, reminding them of the complicated historical, linguistic and religious ties that both bind and divide the two countries.

These ties will be highlighted on Tuesday next week when Mr. F. W. de Klerk, the President of South Africa, makes a 48-hour state visit to The Hague. It will be the first time a South African Government leader has been invited to the Netherlands in more than 40 years. Until now, the Dutch Government has pointedly said that Mr. de Klerk was not yet welcome in the Netherlands, despite his visits in recent months to Washington and several European capitals.

Mr. de Klerk's presence in the Netherlands is a diplomatic triumph for Pretoria and a direct reward for his efforts to foster political dialogue with black South Africans. But the controversial visit will be far from easy for him, as criticism of his country is traditionally vocal in the Netherlands.

The visit is not expected to change the Dutch Government's stance on economic sanctions. At most, it may pave the way for a hesitant resumption of cultural contacts in the future.

The fact that the visit is taking place at all is reward enough, according to Mr. Rud Bosgraaf of the Southern African Committee, an anti-apartheid campaigners' group. Anti-apartheid campaigners argue that the invitation to Mr. de Klerk was premature and that The Hague should have waited for further progress in South Africa.

The Dutch Government is no more stringent in its sanctions policy than any of its European Community partners, preferring to build consensus rather than go it alone. But among the population at large, opposition to apartheid is strong and widespread.

Undoubtedly the biggest factor setting the Netherlands apart from other European countries is the violence and property damage that have accompanied the Dutch anti-apartheid campaign. These hard-hitting tactics - which include arson attacks, bomb threats and other actions aimed at Dutch companies that do business in South Africa - are the work of small, secretive groups of extremists, not of the three mainstream anti-apartheid organisations, but



The portrait of Jan van Riebeeck, who led the first settlement to the Cape in 1652, appears on South African bank notes

are generally the result of emigration to South Africa in the 1950s.

Of all the links between the two countries, religion best illustrates the evolution of bilateral relations over the past few decades and the Netherlands' gradual disenchantment with the descendants of South Africa's Dutch settlers.

The two largest Dutch Protestant churches, the Dutch Reformed Church and the Reformed Church of the Netherlands, long maintained close ties with South Africa's Dutch Reformed Churches, but until the 1960s and 1970s these links were primarily with the "white" branches. From the 1970s, however, the focus switched to the reform churches for black and coloured (mixed-race) South Africans. Dutch-based churches are now active in the Netherlands' anti-apartheid movement, and many have decided to boycott companies that invest in South Africa.

The Netherlands continues to draw theology students from South Africa to seminaries in Amsterdam and Kampen but, again, the students today are almost exclusively black or mixed-race, a complete reversal of the situation only 30 years ago, when the country was a training ground for white South African theologians.

Clash over Europe threatens to sink Norway's coalition

By Robert Taylor in Oslo

NORWAY'S minority coalition government is in danger of collapsing over bitter internal divisions about the country's future relations with the European Community.

The small anti-EC Centre party, one of the three coalition partners, is insisting that the prime minister, Mr. Jan P. Syse, must not compromise Norway's bargaining position in negotiations between the EC and the European Free Trade Association (EFTA) on the creation of an 18-nation European Economic Area.

The party is demanding that Norway refuse to abandon its so-called concessionary laws which impede foreign ownership of property and of financial and industrial enterprises in Norway. The EC negotiators in Brussels have made it clear to EFTA that Norway cannot be treated as a special case with the right to obstruct creation of a free internal market in western Europe.

Talks in Brussels this week made little progress. Norway is not the only problem in the complex and difficult negotiations but it is the most serious. Unless Mr. Syse's government shows a willingness to move from its inflexible position on the concession laws observers believe it will be difficult to reach agreement on the creation of the EEA, which is supposed to begin on January 1 1993.

Ironically, Mr. Syse and his Conservative party believe Norway should seek EC membership but they have agreed in the interests of coalition unity not to press the issue and to concentrate on the creation of the EEA as an immediate objective.

However, the Centre party's determination to stand firm against dilution of the concessionary laws is bringing tensions inside the government to breaking point.

On Wednesday the Conservative deputy leader, Mrs. Astrid Helberg, said the government could not let the Centre party "dictate" its policy and added that the Centre should leave the government if it could not display more flexibility.

For their part Centre party leaders insist that what they regard as the defence of Norway's national interest is more important than the party's membership of the government.

The political crisis in Norway is being made more difficult to resolve by the fact that under the constitution a Norwegian government cannot dissolve parliament between general elections and the next one is due in June until September 1993. The coalition can only count on 96 votes in the 165-strong Parliament. Its support is made up of 37 Conservatives, 14 from the Christian People's party and 21 from the Centre party, while it can normally rely on backing from the 22 members of the radical right pro-EC Progress party which remains outside the government, on most issues.

Mr. Syse has always looked vulnerable on Europe because of the deep hostility of the Centre party to the EC. But no political alternative looks credible as the main opposition Labour party under Mrs. Gro Harlem Brundtland has been reluctant, because of its own internal differences over the EC, to exploit the issue of Europe.

Aid pay-off for German industry

By David Goodhart in Bonn

NEARLY 90 per cent of German aid to the developing world flows back to German industry, according to an analysis in the latest monthly report of the Bundesbank.

The Bundesbank says that since the early 1980s only a small part of German aid has been explicitly tied to orders from German industry but German companies have still managed to exclude almost all competitors. The figure will provide useful ammunition for those fighting to hold up the level of development aid in the face of the growing demands on public expenditure from German unification. Last year Germany's development aid rose 11 per cent to DM9.8bn (£3.1bn). That is about 0.35 per cent of GDP, which puts Germany in the middle of the aid league table of industrial countries.

Total aid to the developing world since 1950 is DM383bn of which DM163bn has come from the government. Asia has received the largest part, 37.4 per cent, with Africa second, 33.4 per cent, although Africa is now the largest recipient.

The Bundesbank was highly critical of Germany's development aid policy, which it described as far too tolerant of economically useless prestige projects.

Turkish defence minister resigns

TURKEY'S defence minister, Mr. Sefa Gray, offered his resignation yesterday amid growing speculation of a rift in the ruling Motherland party, ANAP, writes John Murray Brown in Ankara.

Mr. Gray made no comment. But one ANAP delegate said Mr. Gray was unhappy with the government's handling of delegate elections for the party convention in January, although this was denied by a party spokesman.

He is the third senior minister to resign this year.

Havel promotes Czech dissident

PRESIDENT Vaclav Havel yesterday appointed former dissident Lubos Dobrovsky as Czechoslovakia's first civilian defence minister in more than 40 years.

Mr. Dobrovsky, 58, - like Mr. Havel a founder member of the Charter 77 human rights movement - replaces General Miroslav Vacek, who was sacked on Wednesday.

Mr. Dobrovsky was thrown out of a military school for political reasons in 1949 and later became state radio's correspondent in Moscow. He was expelled from the Communist party after the invasion of Czechoslovakia in 1968 and worked as a stoker and window cleaner for the next 17 years.

Earlier this year he was vocal in demanding withdrawal of Soviet troops from Czechoslovakia.

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WORLD TRADE NEWS

US blocks Gatt telecoms deal at last minute

By William Dufforce in Geneva

THE US has unexpectedly blocked a trade-liberalising agreement on telecommunications in the Uruguay Round talks just as negotiators had almost reached full agreement on how this sector should be organised.

The disagreement concerns the draft text of an annex to the General Agreement on Trade and Tariffs (GATT).

At the last moment, and to the fury of other delegations, the US announced that it wanted a derogation — the right to exemption — for its telecommunications from the most-favoured-nation (MFN) principle embodied in the GATT framework agreement.

Under MFN, a country is bound to grant any trade advantages bestowed on one country to all other countries that have signed the general agreement.

The US is understood to have acted under pressure from American Telephone & Telegraph, its biggest telecommunications company.

AT&T wants the US to retain

the right to negotiate bilaterally access to other countries' markets.

The company argues that the US cannot provide unrestricted entry to its open market for foreign telecommunications companies, which may be public monopolies, without keeping a lever to open the domestic markets of those companies to US enterprises.

However, such a concession on MFN could undermine the entire GATT, which is supposed to establish the basic principles of trade in all services.

The draft annex on telecommunications, provisionally agreed, stipulates that a country must provide access to its public networks to service providers in other countries on reasonable and non-discriminating terms.

If Washington maintains its demand for an MFN derogation, when the annex is to be included in the GATTs are examined by a special working group next week, hopes of overcoming the difficulties in which the services talks are stuck would be diminished.

Food groups warn loss of EC rebates will hit jobs

By Peter Montagnon, World Trade Editor

ABOUT 30,000 jobs would be lost in the British food processing industry if it were denied access to European Community export rebates on raw material inputs, the Food & Drink Federation warned yesterday.

The federation said the export refunds compensate its members for the higher prices they are forced to pay for their agricultural raw materials as a result of the Common Agricultural Policy.

The industry could not compete internationally if export rebates were cut more sharply than domestic subsidies, as the US has been doing.

According to Mr Paul Williamson, a senior executive of the Cadbury confectionery

concern, food processors fear their export rebates may be the subject of special cuts in any face-saving Uruguay Round agreement between the US and EC on farm reform.

Yet the food industry's purchases of farm products helped absorb European surpluses. Dumping of these surpluses on world markets caused prices to drop, but exports of manufactured products like bars of chocolate had no impact on world commodity markets, he said.

Food processors would have to shift production away from the Community to places where raw materials prices were lower if they were forced to shoulder an excessive share of the burden of farm support cuts, he added.

Why S Korea's country boy went to town

Trade reform talks are threatening highly-protected farmers, writes John Ridding

FOR a man who describes himself as an ordinary country boy, Mr Han Ho Sun, president of South Korea's largest farmers' association, is spending a lot of time in the world's big cities.

At the beginning of the month he was in Geneva for talks with Mr Aart de Zeeuw, the chairman of the agricultural negotiating group in the General Agreement on Trade and Tariffs (GATT). Last week he travelled to Washington to meet Mrs Carla Hills, the US trade representative, and a handful of congressmen in Washington.

On the way home, he is stopping off in Tokyo to seek co-operation from Japan in the Uruguay Round talks on farm trade reform.

Mr Han's labours reflect the growing concern in South Korea about the prospects for the country's agricultural sector and, in particular, the implications of the GATT negotiations in Geneva.

There have been demonstrations and protests against the liberalisation of Korea's agricultural markets around the country since the middle of the year. Last month, the agriculture minister was replaced, partly in an attempt to appease angry farmers.

"It is a big problem for us," says an official at the Economic Planning Board. "Korea needs an open international trading system and has to

make progress in GATT. But our agricultural sector is weak while the farmers are becoming an ever-more powerful lobby."

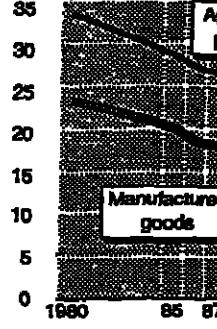
Government attempts to persuade farmers that market liberalisation can be pursued gradually and the impact offset by reforms in the agricultural sector have met with little success. Farmers believe instead that the reduction of support mechanisms, tariffs and other trade barriers sought by the US and other developed countries in the Uruguay Round negotiations will deal a body blow to the already weak sector.

"If the markets are fully opened then all Korean agriculture will completely collapse," says Mr Lee Jae Ok, an economist at the Korea Rural Economics Institute. Mr Lee bases his gloomy prediction on the high level of agricultural protection in Korea, compared with large price differentials between Korean and international agricultural products.

In 1989, for example, the average domestic wholesale price for a kilogram of rice in Korea was \$1.80, compared with an average international import price (CIF) of 37 cents. A kilogram of Korean beef cost \$9.17, compared with \$2.85 on the international market, while the domestic price for soybeans was \$1.49 a kg compared with an international average of 32 cents.

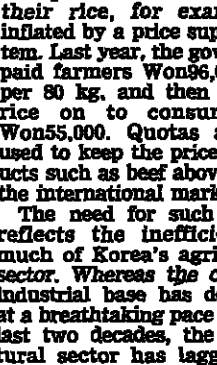
South Korea

Average tariff rates (%)



Source: Ministry of Trade and Industry

Agricultural products (Bn)



Source: Ministry of Trade and Industry

In total, the protection is provided in a number of ways. The price farmers receive for their rice, for example, is inflated by a price support system. Last year, the government paid farmers Won96,000 (\$69) per 50 kg, and then sold the rice on to consumers at Won55,000. Quotas are also used to keep the price of products such as beef above that in the international market.

The need for such support reflects the inefficiency of much of Korea's agricultural sector. Whereas the country's industrial base has developed at a breathtaking pace over the last two decades, the agricultural sector has lagged ever further behind.

Economies of scale are precluded by the small scale of farms, the average size of

which is a meagre 1.2 hectares, compared with 196 hectares in the US and 381 hectares in Australia. This is made worse by a weak agricultural infrastructure. Almost 30 per cent of paddy fields are still rain fed, and rural roads are often poor.

Distribution, processing and marketing systems are also underdeveloped, while the size and quality of the workforce has declined as a result of migration to the cities. According to the National Agricultural Co-operative Federation, the farm population has fallen from 49.5 per cent of total employment in 1970 to 18.7 per cent last year.

The relative weakness of the agricultural sector is prompting Korean officials to call for a grace period before liberalisation.

Government officials say 60 plants, like a rail rolling stock producer in

Swindon, have prospects of switching to other markets but another 80 enterprises seem likely to go to the wall. The World Bank has promised advice and some financing to speed restructuring, however.

On energy supplies the Soviet leadership has promised to fulfil long-term contracts and deliver 5.2m cu m of natural gas while another 1.6m cu m has been secured in return for food. This leaves a 1.7m cu m shortfall.

There is still a question mark over oil deliveries which have traditionally reached some 12m tonnes a year, with the Poles now hoping to be able to buy between 5m and 8m tonnes next year. The shortfall should be made up with supplies from elsewhere, which will require some extension of transshipping facilities at the Gdansk oil terminal.

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In announcements that appeared in the international press, including the *Financial Times* on 21 February and 10 April 1990, Maharishi stated that any government that established a group of 7,000 experts in his Vedic Science and Technology in one place on earth would hold the balance of power in the world and create the global *Maharishi Effect*—coherence in world consciousness, which would automatically render all trends in the world positive, peaceful and in the evolutionary direction.

Persian Gulf Crisis

Now, all those countries who did not accede to Maharishi's offer have assembled in the Persian Gulf. Kuwait would not have been in this present crisis had there been a group of 7,000 to create coherence in world consciousness. But now it is too late—the crisis is upon us.

Political Solution No Guarantee

At least the governments have wisely realized that military action should not take place, but they are helpless to find a solution through political means. Even if Iraq agrees to all conditions, even then who can guarantee that Iraq will not again become wild in the future?

For that matter, who can guarantee that at any time any country will not attack any other country?

What is the guarantee? Certainly not political alliances.

Failure of Political Alliances

The failure of political alliances and treaties throughout history is known to every leader in the world. President Bush and President Gorbachev know it well.

Will it not be wise for the leaders of the family of nations to stop relying on political settlements and find an alternative solution?

Solution—Alliance with Nature's Government

Is it possible for the world's leaders to listen to a man who says, "With a group of 7,000 people in any place on earth, I can bring world consciousness in alliance with Nature's Government and thereby neutralize all conflict in the world today and prevent any international conflict from ever arising in the future"?—Maharishi.

If this sounds mad, is it not real madness to continue to use methods that have repeatedly failed? Should we not at least try an alternative that has been scientifically proven to resolve conflict and prevent war?

Why Risk the Nation's Youth?

What is wise? Should the political leaders try out this alternative which will avert the possible destruction of the dear youth of their nations? Or should they simply continue as they are, searching for an elusive solution through the old, unscientific, and ineffective political approaches? Who is thinking of all those who are

struggling to survive on the borders of Iraq?

Global Maharishi Effect—A Proven Alternative

If ever the world could be in peace, it will only be through creating and maintaining the global *Maharishi Effect*—indomitable waves of coherence and harmony in world consciousness.

The *Maharishi Effect* has been verified by over 500 scientific research studies conducted at more than 160 independent universities and research institutions in 27 countries over the past 20 years.

If scientific research has any meaning for the political world, this should be enough to convince anyone.

Creating an Effective World Peace Fund

The political leadership of the world today is being used to collect money to maintain military power as a way to peace. Instead of collecting billions of dollars to maintain a military force and hope peace may come from it, should it not be possible for the governments and the wealthy families of the world to create a fund of only a few million dollars that would support a coherence-creating group? Every billionaire should know that this will be in his own best interest. What has happened to the Emir of Kuwait could happen to any of them at any time.

The wealthy rulers of the Gulf states could solve this crisis if each provided 1,000 people for training in Maharishi's technology and financially maintained them. This would ensure that the peace and stability of their countries are never threatened.

Peace through Fear Cannot Succeed

The leaders of the world should learn from the lesson of history: Peace has never been assured through the threat of military force. Peace through fear of destruction will only end in disaster sooner or later.

There was a time when the rivalry between the superpowers held the world in great fear of annihilation. Now their rivalry has turned into friendship, but the superpowers, assembled in the Gulf, are still holding the world in fear.

Could there be another element in their relationship that would make a difference?

New Role for Superpowers

If in their friendship together, and on behalf of the world's political community, the two superpowers sign an agreement with the Government of Nature, this new alliance would win the support of the Unified Field of all the Laws of Nature and render every country, big or small, invincible in the evolutionary power of Natural Law.

Invincibility for Every Nation

Every significant political leader should know that lasting peace can only belong to a time when every country enjoys invincibility. Even if there is a tiny country that is frustrated and is not self-sufficient and invincible, that one dissatisfied country could become a nuisance for the whole world.

Therefore, that level of political leadership which enjoys responsibility for the world should resolve to create invincibility in every country at once. Otherwise, they will leave a record of

struggling for peace that will be read and deplored by their successors.

Maharishi's Message—Govern through Natural Law

Here is Maharishi's message to the political intelligentsia of today's world: Launch upon this new initiative to create invincibility for every nation in a single stroke through alliance with Nature's Government, which governs the infinite diversity of the universe with perfect orderliness.

We realize it must be difficult for the world's leaders to digest the words, "Invincibility for Every Nation", but they should know nothing is impossible in a scientific age.

Complete Knowledge of Natural Law

This message of Maharishi comes from the ancient record of complete knowledge of Natural Law and Nature's Government, contained in the Vedic and Vedic Literature. Maharishi's Vedic Science and Technology—the science and technology of consciousness—whispers invincibility to every nation. "Take it and continue to enjoy, or leave it and continue to suffer".

The Formula for World Peace—A Group of 7,000

By establishing a group of 7,000 people professionally engaged in the practice of the Maharishi Technology of the Unified Field, any one government can create such intense coherence in world consciousness that no nation will fight with any other nation and all nations together will nourish every nation. In this way, every nation on earth will be invincible and the whole world family will enjoy perpetual peace.

Resolving the Gulf Crisis without Loss of Life

We are ready to provide to any government without charge the necessary training to establish a coherence-creating group. Any government that creates such a group will immediately resolve the Gulf crisis without loss of life and will ensure that all political, economic, social, and religious trends in the family of nations are always positive, progressive, and harmonious.

Maharishi's Call to the Youth of the World

However, if the political leadership and the wealthy of the world still do not respond to this call, there must be 7,000 youth who are financially self-sufficient and would like to enjoy enlightenment in higher states of consciousness and, at the same time, spontaneously free the world from fear and the tyranny of war.

Responsible leaders of government, billionaires of the world, and 7,000 youth are invited to create the global *Maharishi Effect* and bless mankind with permanent world peace.

Please contact:

Dr Bevan Morris, President, Maharishi International University, Fairfield, Iowa, 52556, USA; or Dr Oliver Werner, Vice-Chancellor, Maharishi European Research University, 6377 Seelischberg, Switzerland; or Dr Gyanendra Mahapatra, Vice-Chancellor, Maharishi Vedic Vignyan Vishwa Vidyapeetham, Maharishi Nagar, 201 304, U.P., India.

AMERICAN NEWS

Links with failed S&L undermine top senator

By Lionel Barber in Washington

THE POLITICAL future of Senator Don Riegle, chairman of the Senate banking committee, is in doubt following allegations about his dealings with Mr Charles Keating, the savings and loan financier detained on fraud charges.

A Senate ethics investigation has been told that Mr Riegle, with fellow Democrat senators Alan Cranston and Dennis DeConcini, went to extraordinary lengths to help Mr Keating protect his failed Lincoln S&L in California between 1987 and 1989.

Contacts between the three Democrats and Mr Keating were deeper and more frequent than previously acknowledged, and continued after Lincoln was the subject of a federal regulatory investigation, according to ethics committee documents leaked to the press.

The committee is now trying to establish whether there was a connection between this lobbying effort and Mr Keating's services as a fundraiser and contributor to the senators' election campaigns and political causes.

Two other senators under investigation - Mr John McCain, a Republican, and Mr John Glenn, a Democrat - are expected to escape further scrutiny.

The investigation of the "Keating Five" has become a cause célèbre this year as outrage over the cost of the S&L industry rescue has grown.

Mr Keating, who has pleaded not guilty to criminal fraud charges, is in jail having failed to raise a \$5m bail bond. The committee heard allegations that Mr Cranston telephoned a top federal bank regulator at his unlisted Virginia home number at 10pm to urge the sale of Lincoln, rather than a federal takeover. Mr DeConcini called the next morning at 6.30.

Mr Roger Martin, a member of the federal home loan bank board, said he had never before received a call at home from a member of Congress regarding a home matter. "It sounded to me as if they were reading from the same script."

It was known that Mr Keating had contributed \$1.5m to the campaign of the five US senators. But Mr Keating's fund-raising for Mr Riegle was more extensive than previously known and occurred immediately before the five senators - in a highly unusual move - all met banking regulators on Lincoln's behalf in April 1987.

The committee must now decide whether to intensify its investigation of the three senators, all of whom have denied wrongdoing. Aides to the senators said yesterday that the ethics committee documents had been unfairly leaked to the press to discredit their reputations.

ABC Television to cut bureaux

ABC TELEVISION, one of three leading US networks, said yesterday it planned to shut its news bureaux in Boston, Chicago and Dallas as part of a cost-cutting exercise, writes Alan Friedman in New York.

The closures are part of the network's belt-tightening in the light of declining advertising revenues and costs associated with the coverage of the Gulf crisis. Neither CBS nor NBC, the other big networks, plan similar cuts.

ABC will continue to maintain a reporter in each of the cities as well as nine other domestic US offices. However, the cuts underscore the difficult operating environment for both print and electronic media in the US.

Senate leaders clear budget hurdles

By Peter Riddell, US Editor, in Washington

THE US Senate leadership yesterday successfully defeated a series of proposed amendments to the bipartisan budget plan which President George Bush supports as the basis for an eventual agreement.

Once the Senate has completed its debates the key decisions will be taken in a joint conference with members of the House of Representatives. While it is highly unlikely these issues can be resolved by the deadline of midnight tonight, when the US government runs out of money, a package should emerge over the weekend.

The main differences between the Senate plan and the version approved late on Tuesday by the House concern the extent of increases in income tax.

The Senate has proposed a back-door rise by limiting tax deductions for the better-off, while the House has approved a more direct increase in rates.

Congressman Leon Panetta, Democrat chairman of the House budget committee, said yesterday the big question for the conference "is going to be whether or not the wealthy share in the deficit reduction package."

"Whether that depends solely on increases in marginal rates, or whether there are other ways to get at the wealthy is something the conference is going to have to confront. But clearly the House is not going to accept something where the main burden falls on middle income groups."

The budget meandered its way through the gentlemanly procedures of the Senate with lengthy speeches.

The key vote came early yesterday morning when Senate leaders of both parties mustered enough support to set aside, and in effect defeat, an

amendment by Republican senator Steve Symms that would have eliminated the politically unpopular increase in petrol taxes.

Mr Richard Darman, budget director, had warned that defeat on this issue would have reopened the whole budget issue and forced a return to the start.

Senator George Mitchell, Democrat majority leader, said: "You can't pick this apart one item at a time. Do we want to be responsible for destroying the first significant deficit reduction effort in 10 years?"

No ripping sound as the dollar continues its slide

Peter Riddell on a relaxed US view of a 15% fall

THE US dollar has fallen by an average of 15 per cent against other currencies since the start of the Gulf crisis, yet you would hardly notice it from most discussion in the US on economic policy. It has been scarcely mentioned in the many days of congressional debate on the budget.

That clearly suits the administration. There is little that officials can say that would help matters.

The few public comments by the US Treasury have appeared relaxed. Conditions have been described as "orderly". Earlier this week Mr Nicholas Brady, the Treasury Secretary, stirred interest by saying that in a period "when the world has a lot on its plate in the Middle East and when we have not been able to come to a satisfactory conclusion on the budget talks, we think that currency markets are reasonably stable."

They have been plunged, they've been edging down, but so far it's not something that we're overly concerned about."

He said that while the dollar had fallen against the yen and the D-Mark, "there's been nothing precipitous about it, and there's a change in the way that markets have acted in the past."

Mr Brady was careful to stress that he was not predicting a further decline in the dollar, but the impression has gained ground that the Treasury does not mind, even acquiesces in, the decline since it will improve US competitiveness and exports.

However, administration officials are adamant that they are not pursuing a policy of benign neglect. The US authorities do not favour a particular level for the dollar.

The official US view is that the fall is a response both to some changes earlier in the year, such as the drop in inflows from Japan and Europe, and a decline in international confidence caused by the problems of the savings and loans industry, worries over the health of the banking system and the budget crisis. They point, however, to the fact that yields on long-term government bonds are slightly



Brady: 'So far it is not something to be overly concerned about'

off their summer highs.

Administration officials do not think they could do much now, even if they wanted to, until the budget crisis is resolved. Comparisons are drawn between the period three years ago when it took from the stock market crash in mid-October until the end of the year for a budget package to be sorted out and foreign exchange and financial markets remained weak.

When a budget deal is signed, the White House will no doubt press for rapid, and substantial, action by the Federal Reserve to ease monetary policy. Mr Alan Greenspan, the

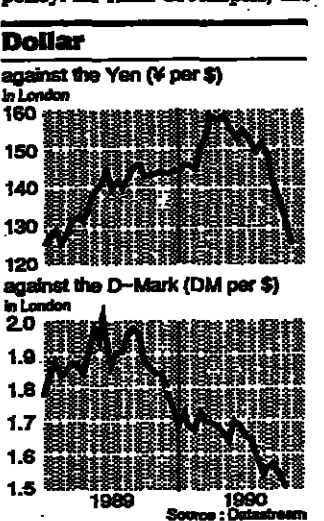
Fed chairman, has described the original \$500bn five-year package as credible and said the central bank would respond favourably to its enactment.

But the Fed's freedom of manoeuvre is restricted. On the one side, there are increasing worries about the economic downturn in some regions and about the health of the financial system. But, on the other side, many Fed policy makers, especially regional bank presidents, are concerned about the dangers of rising inflation. These concerns are reinforced by the fall in the dollar.

Excessive easing in short-term rates could be counter-balanced by a rise in long-bond yields. The Fed may be reluctant to see too steep a yield curve.

The administration hopes that the eventual budget package will be seen as indicating a change in the federal deficit and will be followed by a drop in long-bond yields. This might give the Fed more scope at the short end, in time going beyond the quarter, or perhaps, half a point reduction in the Fed funds rate now being assumed.

The hopes of congressional leaders and Mr Bush's advisers for a large initial cut look like being disappointed, not least because of the fall in the dollar, to which they have paid so little public attention. Confidence boosted, Page 7



Oil costs widen US trade gap

THE US trade deficit climbed in August to \$8.34bn (\$4.7bn) as the impact of sharply higher oil prices began to be felt on the economy, Reuter reports from Washington.

The trade gap increased by 2.4 per cent from July's revised deficit of \$8.12bn, previously reported as \$8.33bn.

Total US exports rose 1.6 per cent to \$32.63bn from \$32.13bn a month earlier, but the import bill increased even faster - by 1.8 per cent - to a record \$41.97bn in August, the Commerce Department said.

Meanwhile, soaring energy prices pushed prices at the retail level up 0.8 per cent in September, the same gain as in August, the Labour Department said.

But excluding the volatile food and energy figures, the consumer price index moderated its recent pace, climbing by 0.3 per cent compared with a 0.5 per cent advance in August.

Consumer prices in the first nine months of this year have accelerated at an uncomfortable 6.6 per cent annual rate, against the 4.6 per cent rate for the same period a year ago.

The Commerce Department said that despite the wider August trade gap, the deficit through the first eight months of this year was running at a seasonally adjusted annual rate of \$66.8bn, significantly below the \$110.7bn shortfall of 1989.

The trade gap has been narrowing since 1987, when it hit a record \$132bn.

Correction

Petrobras

AN ARTICLE in Wednesday's edition of the Financial Times referred to a federal investigation of the purchase and re-sale of state debt by Petrobras, Brazil's government-controlled oil concern.

It has been drawn to our attention that although such a purchase and re-sale is being considered, the proposed transaction complies fully with all relevant laws and there is no federal investigation of it. We apologise for any embarrassment that may have been caused as a result of our erroneous information.

Menem curbs right to strike in vital services

By John Barham in Buenos Aires

ARGENTINA'S President Carlos Menem, whose Peronist party has its main power base in the country's labour movement, has introduced strict limits on the right to strike by workers in essential services.

The law, introduced by decree after a government-sponsored bill met extensive parliamentary opposition, lays down strict procedures before workers can withdraw their labour and obliges them to guarantee a minimum level of essential services during a dispute.

Mr Menem demonstrated the strength of his grip over Argentina's politics by announcing the curbs on Wednesday, Loyalty Day, the most important event in the Peronist calendar.

Opinion polls show the president's popularity is declining as his privatisation programme faces difficulties and Argentina's chronic recession deepens. However, his enemies failed to mobilise more than 20,000 people at a rally in front of the Casa Rosada, the presidential palace, to commemorate Juan Domingo Peron's release from prison in 1945.

Loyalty Day began with explosions at a Citibank branch, the offices of the Peronist industrial conglomerate, and at the headquarters of the UCD conservative party and a pro-government political group. A previously unknown group, the Eva Peron Commando, claimed responsibility.

In a speech, Mr Saul Ubaldini, head of an anti-government trade union confederation, likened Mr Menem to the right-wing gener-

als that ousted the previous Peronist government in 1976. He called for a day of strikes and protests on November 15.

But Mr Ubaldini is backed by only one of Argentina's big trade unions. The rest support the government.

None the less, anti-Menem Peronists could take some comfort from equally disappointing turnouts at pro-Menem rallies in other parts of Buenos Aires.

However, unrest continues to simmer in the provinces and the armed forces. A wave of strikes and protest marches in three provinces are entering a second week, as public sector workers demand an end to austerity policies. Low pay and diminishing budgets are straining discipline in Argentina's notoriously volatile armed forces.

El Salvador rebels hit army's main airbase

By Tim Coone

LEFT-WING guerrillas in El Salvador launched a surprise attack on the army's main airbase at Ilopango, on the eastern outskirts of the capital, late on Wednesday night.

The army said fighting around the airbase continued for two and a half hours and spread to the nearby residential neighbourhood of Soyapango in San Salvador, which was the scene of heavy fighting during last November's guerrilla offensive.

City residents said shooting and explosions could be heard across the capital, raising speculation that a new offensive by the Farabundo Martí Liberation Front (FMLN) guerrillas had finally begun.

However, only one army helicopter was reported destroyed in the attack by guerrilla mortar fire and casualties were few. The guerrillas did not attempt to overrun the base.

The air force has several

dozen counter-insurgency aircraft and helicopters based at Ilopango. They played a key role in repulsing the FMLN's November offensive.

Military experts believe FMLN strategists will not attempt another big attack unless they can first destroy a significant part of the country's air force on the ground, or until they have sufficient anti-aircraft weapons and missiles to protect their troops.

Doubts within the FMLN leadership are evident from the delay in launching a new offensive.

They are thought to be divided over whether to continue with the stagnated peace negotiations with the government or intensify military pressure on President Alfredo Cristiani's administration. The next round of bilateral talks are scheduled to take place in Mexico, no later than November 4.



Société Générale de Surveillance Holding S.A., Geneva

Capital Transaction 1990

(with free allotment of warrants)

Following the proposal of the Board of Directors, the Extraordinary General Meeting of Shareholders of Société Générale de Surveillance Holding S.A. held on October 12, 1990, resolved to increase the share capital from Sfr. 38 511 000.- to Sfr. 175 144 000.- by the issue of at par of:

- 1 135 066 new bearer shares of Sfr. 500.- nominal value, with coupons nr. 2 and following, in certificates of 1, 10 and 100 bearer shares. These new bearer shares are offered for subscription to the present holders of bearer shares at the rate of 1 unit consisting of 3 new bearer shares and 25 warrants (entitling the holder to subscribe for additional bearer shares) for each existing bearer share on the conditions outlined below.
- 480 000 new registered shares of Sfr. 100.- nominal value, in the form of share certificates without coupons. These new registered shares are offered for subscription to the present holders of registered shares at the rate of 1 unit consisting of 3 new registered shares and 5 warrants (entitling the holder to subscribe for bearer shares) for each existing registered share on the conditions outlined below.
- 42 200 new bearer shares of Sfr. 500.- nominal value, with coupons nr. 2 and following, in certificates of 1, 10 and 100 bearer shares. These shares are issued, without subscription right for present shareholders and holders of bonds of jouissance, to satisfy the rights of the warrants now being issued. The bearer shares not used in connection with the exercise of the warrants at the end of the exercise period will be at the disposal of the Board of Directors for any purpose in the interest of the Company (take overs, placements, etc.).

The Extraordinary General Meeting also decided to issue:

- 110 649 new bonds of jouissance, category A, without nominal value, with coupons nr. 12 and following, in certificates of 1, 10 and 100 bonds of jouissance. These new bonds of jouissance are offered for subscription to the present holders of bonds of jouissance at the rate of 1 unit consisting of 3 new bonds of jouissance and 5 warrants (entitling the holder to subscribe for bearer shares) for each existing bond of jouissance on the conditions outlined below.

Subject to the approval by the Extraordinary General Meeting of shareholders, the Board of Directors plans to adjust future dividends having regard to the new number of securities. This transaction will therefore result in a reduction of the price of the three categories of securities (hidden split).

The new bearer and registered shares as well as the new bonds of jouissance issued by virtue of the subscription rights offering will be issued as from January 1, 1991. The new shares and bonds of jouissance grant the same rights to the holders as the already outstanding securities. The new bearer shares issued as a result of exercise of warrants will be entitled to dividends as from the beginning of the fiscal year in which the warrants are exercised.

Conditions of the warrants

(Summary; the full conditions of the warrants are contained in the prospectus available from any bank mentioned below)

Warrant right
50 warrants entitle the holder to acquire 1 bearer share of Sfr. 500.- nominal value during the period from January 3, 1991, to April 30, 1992, at the exercise price of Sfr. 4000.- per new bearer share. The Federal Stamp Tax on the issue price will be borne by the Company.

Security
To secure the rights of the warrants, 42 200 bearer shares of Société Générale de Surveillance Holding S.A. will be deposited with Union Bank of Switzerland, Zurich.

Dividend entitlement
The bearer shares issued in connection with the exercise of warrants are entitled to dividends in respect of the fiscal year in which the warrants are exercised.

Exercise of warrants
Warrants may be exercised upon surrender of the respective warrants and payment of the exercise price at one of the banks mentioned below.

Publications
All publications with regard to the warrants will be made once in the «Feuille officielle suisse du commerce» and in one daily newspaper in Geneva and Zurich.

Listing
Application for the listing of the warrants on the Stock exchanges of Geneva and Zurich will be made and maintained during the entire lifetime of the warrants.

Subscription rights offering

The below mentioned banks have purchased the securities mentioned under paragraphs 1, 2 and 4 above and offer them for subscription to the present shareholders and holders of bonds of jouissance during the period from

October 19 to October 31, 1990

on the following conditions:

- Subscription right**
1 unit consisting of 3 new bearer shares of Sfr. 500.- nominal value and 25 warrants (entitling the holder to subscribe for additional bearer shares) for each existing bearer share.
1 unit consisting of 3 new registered shares of Sfr. 100.- nominal value and 5 warrants (entitling the holder to subscribe for additional bearer shares) for each existing registered share.
1 unit consisting of 3 new bonds of jouissance, without nominal value and 5 warrants (entitling the holder to subscribe for additional bearer shares) for each existing bond of jouissance.
- Subscription price**
Sfr. 500.- per bearer share unit
Sfr. 100.- per registered share unit
Sfr. 100.- per bond of jouissance unit
The Federal Stamp Tax of 3% as well as the Swiss Anticipatory Tax on the par value of the 2 new shares paid up out of the reserves by the Company will be borne by Société Générale de Surveillance Holding S.A.
- Exercise of the subscription rights**
By submitting the appropriate Application Form for Subscription together with:
- Coupon nr. 1 for new bearer share units
- Subscription right certificate for new registered share units
- Coupon nr. 11 for new bonds of jouissance units
A combination of the three different rights is not possible.
- Entry of the new registered shares in the Company's share register**
Each holder acquiring new registered shares has to request the entry in the Company's share register by completing and signing the application form. Fiduciary entries as well as registrations in the name of third parties are excluded, unless permitted by the Board of Directors of the Company.
- Payment**
The subscription price of the new shares and bonds of jouissance must be paid by November 16, 1990, at the latest.
- Delivery of Securities**
The new shares as well as the new bonds of jouissance and the warrants will be delivered as soon as possible.
- Rights trading**
The subscription rights are traded as from October 19 up to October 30, 1990, on the Stock Exchanges of Geneva and Zurich. The below mentioned banks will be pleased to arrange the purchase and sale of subscription rights.
- Listing**
The listing of the new bearer and registered shares, the new bonds of jouissance as well as of the warrants will be requested at the Stock Exchanges of Geneva and Zurich.
- Fiscal aspects for the investor**
Described in detail in the prospectus available at the banks mentioned below.

Prospectuses and Application forms for Subscription may be obtained at all branches in Switzerland of the banks mentioned below.

Union Bank of Switzerland
Bank Julius Bär & Co. Ltd
Bank Sarasin & Co.

Pictet & Cie
Bank J. Vontobel & Co. Ltd
Bordier & Co.

Security numbers:	
Bearer shares	249.737
Registered shares	249.732
Bonds of jouissance	249.733
Warrants	249.738

A copy of this document has been delivered for registration to the registrar of companies in England and Wales pursuant to Section 77 of the Companies Act 1985.

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EUROPE'S BUSINESS NEWSPAPER

Saab hasn't just reduced the emissions.

80-120 km/h in 7.8 sec.

THE NEW SAAB 9000 2.3 TURBO. Emissions: Approx. 20% decrease of hydro carbons and nitrogen oxides compared to our 150 bhp version. Fuel consumption, 90 km/h: Highway 0.71, city 1.16, combined 0.96 l/100 km (KOVFS 9988:1). Performance: 60-100 km/h, 5.9 sec (4th gear), 80-120, 7.8 sec (5th gear), 0-100 8.0 sec. Torque: 330 Nm (DIN), 2000 rpm.

THE NEW SAAB 2.3 TURBO—an engine which combines emission control with the latest power enhancements.

With 200 brake horse power and a new generation turbo charger, it has greater force than most high performance cars when overtaking.

The driving power goes from 80-120 km/h in only 7.8 seconds (in 5th gear), and delivers maximum torque at 2000 rpm.

Remarkably, this turbo engine is also one of the most civilized members of the Saab family, with a fuel efficiency roughly equal to the 150 bhp injection version, and with a 3-way catalytic converter without poisonous warm ups.

Imagine, more handling power without more cylinders to feed, reducing both overtaking time and pollution.

The new Saab 9000 2.3 Turbo. It's pure power and pure pleasure.

The new Saab 9000 2.3 Turbo. Pure power by Saab.

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INTERNATIONAL NEWS

Tokyo plans 6% rise in carbon dioxide emissions

By Robert Thomson in Tokyo

JAPAN is planning for a 6 per cent increase in carbon dioxide emissions over the next 10 years under a government proposal that could be embodied in a new international agreement on the environment due soon. The carbon dioxide policy approved yesterday by the ruling Liberal Democratic Party, is the result of compromise between the Ministry of International Trade and Industry (MITI), which wanted a 9 per cent increase, and the Environment Agency, which hoped to stabilise emissions at the present level by 2000.

Tokyo emphasises stabilisation of per capita emissions rather than the national emissions level. Natural population increase is likely to produce a 6 per cent rise in carbon dioxide output by 2000. MITI argues that because of efficient energy use Japan's per capita emissions level, around 2 tonnes a

year, is less than half that of the US and significantly lower than many developed countries, and so provides less margin for further reductions. The Environment Agency hopes that a second tier of the proposal will eventually become the target - this calls for a stabilisation of national emissions following the freezing of per capita levels and "if new technology can be introduced".

Tokyo would like to play a greater international role in environmental issues, but the ambiguity of the carbon dioxide proposal could draw criticism from other countries when it is presented to an international conference on climate later this month.

A senior MITI official said that government wanted to provide a sincere target rather than a goal that looked relatively impressive but would be

unreachable in the longer-term. "Even the target of a per capita stabilisation is very ambitious. This will mean that we have to build about 40 more nuclear power stations and improve our energy efficiency by another 36 per cent over the next two decades," he said. Japan's carbon dioxide emissions, the world's fourth highest last year, have been debated for most of this year by MITI and the Environment Agency. They have been under pressure from Japanese politicians to produce a policy that will not compromise the country on the international stage.

An Environment Agency official hoped that other governments would appreciate the sincerity of the Japanese effort to control emissions and to introduce new technology that will make a contribution to international pollution control.

Japan's confidence boosted as the yen shows steady increase

THE RISE of the yen to near-record levels against the US dollar is being met with relief in Tokyo's markets.

After nearly a year of unpleasant shocks at home and overseas, the yen's rise is sending a modest boost of confidence through the market.

Since briefly hitting a low of ¥160 in April, the yen has advanced in three jumps, first to around ¥160, then to around ¥140, and finally to below ¥120 in Tokyo yesterday. Since early September, the Japanese currency has appreciated around 14 per cent against the dollar and by about 7 per cent against the West German mark.

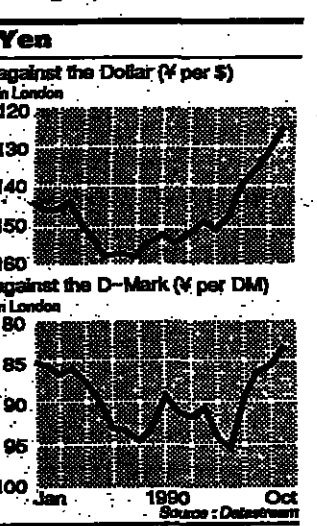
This surge has played a part in dragging equities back from the depths to which they had sunk in the wake of the Middle East crisis, bringing the Nikkei to a low in late September of 20,983 to a close yesterday of 24,397 - a rise of 16 per cent. Bonds have climbed most as fast, pushing down the yield on the benchmark government instrument from a peak of 8.7 per cent to 7.825 per cent at yesterday's close.

These moves reflect hopes that the Bank of Japan, which broke the back of the bull market by driving up interest rates to stave off inflation, could ease slightly its grip on credit. Mr Yasuhide Mieno, the governor, himself has said the impact on domestic wholesale prices of a \$1 a barrel increase in oil prices is offset by a ¥1 rise in the yen against the dollar. Wholesale prices in September rose by just 0.5 per cent, precisely because currency appreciation reduced the impact of higher oil prices. But a more important reason for the yen's strength is the

Stefan Wagstyl reports on the reasons behind Tokyo's recovery

weakness of the US economy, compounded by the US authorities' inability to do a deal on the federal budget. Japanese investors believe the US Treasury and the Federal Reserve are increasingly willing to let the dollar fall.

The Japanese authorities are doing little to prevent the US dollar's plunge either, with a Ministry of Finance official saying yesterday that the yen's rise was "not so rapid". Japanese capital is flowing back to Tokyo. Japanese were net sellers of US securities in the first half of 1989, the first sustained selling since 1982. Foreign investors too are



investing in Japan, buying a record amount of bonds last month.

Many investors believe the yen will stay strong for as long as the spread between US and Japanese real interest rates remains so much in Japan's favour. With consumer inflation running at about 2.5 per cent in Japan, the real rate of return on government bonds is about 6 per cent. In the US, where consumer prices are rising at over 6 per cent, the real interest return is less than 3 per cent.

But there are a few flies in the ointment. One is the fear that war might break out in the Gulf, pushing oil prices above \$50 or more, hitting confidence in Japan because of its reliance on imported oil. A second is that the damage caused by high interest rates has yet to become apparent.

So far, just one large public company, Itohan, a trading group turned property developer, has disclosed its difficulties. If more companies run into trouble, confidence in the yen markets, particularly stocks, could evaporate. A third risk is that the central bank will take fright at the threat of bankruptcies, ease its grip on credit and drive down interest rates. Bank of Japan officials insist they will not do this, but some observers think they may already be doing so by supplying funds to the money markets. But all these dangers existed before the yen rallied, and would still exist if it had not. At the very least, the currency's appreciation has given the Japanese authorities some room for manoeuvre just when they needed it most.

Hong Kong given a morale boost

Li trial eases path for new chief prosecutor, writes John Elliott

ONE man's job at least has been made simpler by the conviction and jailing this week of Mr Ronald Li, the former chairman of Hong Kong's stock exchange.

He is Mr John Wood, Hong Kong's new Director of Public Prosecutions, who arrived in the colony early last month fresh from successes as head of the UK's Serious Fraud Office in London's Guinness trial.

Mr Wood has been appointed to boost morale and bring some semblance of respectability and authority to the colony's Legal Department, which has been hit this year by a series of scandals and prosecutions involving senior staff.

One senior prosecutor has been jailed for corruption, another sentenced for sex crimes, and others suspended.

The personal standing of Mr Jeremy Mathews, the attorney general, has also suffered because of a widely publicised affair with his former public relations assistant, his changes of tack on at least one important case, and his department's general problems.

All this has seriously knocked the legal department's credibility and its internal morale at a time when the colony is anxious to shake off its image as a cross-roads of international commerce and oriental ethics where corrupt businessmen and cowboy lawyers have thrived.

For too long, it is felt, Hong Kong has had a reputation as a place where known criminals are not convicted and where some government lawyers, hired from Australia and New Zealand, have enjoyed a riotous lifestyle.

That is not good for a territory whose economic future depends on it providing services - including a viable legal system - to support its role as an internationally important financial centre.

This is why Mr Li's fate is specially significant. It is a much needed boost to the morale of the legal department. Mr Wood will bring skills which he honed during his supervision of London's not dissimilar Guinness trial to prepare the prosecution for the second Ronald Li trial in February when Mr Li appears in the High Court along with seven others, including his son Alfred. They face up to eight charges, five of which are similar to the preferential share allocation counts on which Mr Li has been found guilty.

Compared with many other Asian countries, Hong Kong is not riven with excessive corruption. British colonial rule has curbed both the sort of kick-backs often paid on major contracts to top government figures in south and south east Asia, and the general suborning of officials at all levels.

This is not to say that no-one is bribeable or corrupt. They are, especially in the financial world. As Mr Li's conviction shows, rules have been bent and at least one powerful man has gone beyond the limits of the law relatively openly and with impunity.

As one banker who has often been involved puts it: "Doing favours here has not really been seen as corruption - I've always thought of it as spreading happiness." Another says: "Some people used to exert a very subtle intimidation - you

were worried what would happen if you didn't look after someone or other, though actually nothing did happen."

Corruption and fraud cases abound, in addition to the Li charges. On Wednesday, Mr Deacon Chiu, former Far East Bank chairman, and his son David, failed to persuade a magistrate's court to dismiss charges against them relating to alleged falsifying of the bank's accounts and conspiracy to defraud.

Mr George Tan, former chairman of the Carian group of companies, still faces 29 fraud and corruption charges three years after a high profile fraud case against him was dismissed at the end of Hong Kong's longest ever (281 days) trial.

Now the need to clean things up is becoming urgent because time is running out before Hong Kong reverts to Chinese sovereignty in 1997 when, it is feared, corrupt officials of China's Communist regime will exploit loopholes in the law and the financial system.

This is why Mr Wood's role is crucial. He says he has come to "heal the wounds" because of the damage done to his department by the scandals. "When people are prosecuted for serious offences it hurts any organisation - and it hurts even more when it is the prosecutors who are being prosecuted."

The most well known case involves Mr Warwick Reid, 42-year-old former head of the commercial crime unit and deputy DPP. It has alleged bribery links with charges brought against Mr Li, and also involves separate charges of perverting the course of justice against three solicitors.

Mr Reid was jailed in July for eight years and was told to pay HK\$12.4m (£200,000) to the government after admitting corruption and turning Queen's evidence. He was convicted under a special anti-corruption law because he could explain how he had acquired more than HK\$3.7m of his HK\$16.16m personal assets.

Mr Kevin Egan, a senior assistant crown prosecutor, faces charges of helping Mr Reid to escape to the Philippines while he was on bail and of giving him a gun, ammunition and passport.

Mr Christopher Harris, a 35-year-old former senior crown counsel, was convicted last February of incitement to procure under-age girls for sexual intercourse. Appeal judgments are pending on this case.

At least two other senior officials among the prosecution department's 110 lawyers have been suspended in recent weeks. Morale is being further hit because many expatriate government lawyers are leaving, some to become judges and some to private practice.

Mr Wood says he thinks the full extent of the corruption has now been uncovered. "I'm pretty sure we have got to the bottom of it. Now we need to implement some pretty strict controls and to make sure that people at the top of the department are people of great integrity."

But, as he learned in London, "in any commercial centre with tremendous profits to be made, there is always a risk of people finding temptation so great that it becomes irresistible."

Korean PMs agree to further talks

By John Ridding in Seoul

THE prime ministers of North and South Korea yesterday completed their two-day negotiations in the northern capital, Pyongyang, agreeing to hold further meetings but having made little progress in narrowing their differences.

"All we have agreed is to hold a third round of talks," the two sides said in a joint communiqué.

The talks are tentatively scheduled to be held in Seoul in December. Mr Lim Dong Woon, the South Korean spokesman, and Mr An Byung Su, his northern counterpart, expressed some cause for optimism.

"The declaration for reconciliation and co-operation, proposed by the South, and the North's non-aggression declaration have much in common, making us feel positive about the possibility of coming up with a substantial agreement."

But Mr An complained that the failure to accept a non-aggression declaration during the talks was "very regrettable".

Mr Lim responded that he regretted the North's rejection of three accords and an eight-point agreement on improving relations proposed by Mr Kang Young Hoon, the South Korean prime minister. During his visit, Mr Kang met Mr Kim Il Sung, the president of North Korea, who has ruled the country since the peninsula was divided in 1945.

Mr Kim expressed hope for a summit meeting with Mr Roh Tae Woo, his southern counterpart, but called for more progress at the bilateral talks.

Central bank statements confuse New Zealand's markets

By Terry Hall in Wellington

NEW ZEALAND'S financial markets were in turmoil yesterday after a confusing series of statements from the country's central bank.

A statement on Tuesday suggested that the bank was relaxing monetary policy and wanted interest and exchange

rates to fall saw the dollar's trade-weighted value slip to a four-year low, closing at 58.5.

For the past year the bank had intervened every time the dollar had fallen below 60 points on the trade-weighted index.

Yesterday, the governor of the Reserve Bank, Dr Don Brash, said that the drop in the exchange rate had been so severe on Wednesday, that it would have to act to push it up. The bank feared a falling rate would fuel inflation.

The dollar regained half a cent against the US dollar and

firmed against other currencies. But the greatest impact was in the politically-sensitive area of interest rates which the government is seeking to lower in the hope that it can win back much-needed support before next week's election.

Last month, Mr Mike Moore,

the new prime minister, struck an accord with the trade unions under which they will accept low wage settlements. In return they expect interest rates and the exchange rate to drop. In the hope that this would help employment during the current recession.

NEWS IN BRIEF

Court says Bhutto sacking was valid

Pakistan's interim government scored a legal victory yesterday when the Sindh high court in Karachi ruled that President Ghulam Ishaq Khan's decision to dismiss the government of Mr Benazir Bhutto, the former prime minister, on August 6 was constitutionally valid. Farhan Bokhari writes from Islamabad.

Pakistan is to hold national elections next week. Federal and provincial assemblies were dissolved by President Ishaq Khan on the grounds that there was widespread corruption.

On Sunday, the Punjab high court also ruled the president's action was constitutionally valid, in response to five petitions challenging the presidential action.

Japanese islands dispute

The new foreign minister of the giant Russian Federation yesterday said a solution was possible to the issue of four Soviet-occupied islands which have troubled Soviet-Japanese relations for 45 years. Renter reports from Moscow.

Mr Andrei Kozyrev, a career diplomat appointed to the Federation's radical government last week, told a news conference that the Russian parliament would have to be closely involved in any decision on the problem. He said he was seeking a special debate in the parliament "on getting rid of the totally removable barriers that stand in the way of wider political, economic and cultural cooperation between Russia and Japan."

The minister, whose government and parliament under president Boris Yeltsin are increasingly asserting their independence from the central Soviet authorities, gave no direct indication of what solution he envisaged.

Ivory Coast elections split

Ivory Coast's main opposition parties, accusing the government of wholesale fraud in the run-up to the country's first multi-party elections, remain split over whether to take part. Renter reports from Abidjan.

All four left-wing parties say that President Felix Houphouët-Boigny's regime is cheating, singling out a decision to allow foreigners to vote in the October 28 polls. Mr Houphouët-Boigny, who celebrated his 86th birthday yesterday, is seeking a seventh five-year term.

For the first time since independence in 1960 he will be challenged at the ballot box, by history lecturer Laurent Gbagbo of the Ivorian Popular Front (FPI).

Norway protests to Kenya

Norway protested to Kenya on Thursday over the arrest in Nairobi of a leading Kenyan dissident who spent four years in exile in Norway. Renter reports.

A foreign ministry spokesman said Norway also asked the UN Human Rights Centre in Geneva to investigate last week's arrest of Kofi Wamwere, a former member of the Kenyan parliament. Mr Wamwere, who had lived in Norway since 1988 when he was granted political asylum, was arrested in Nairobi and accused of preparing a campaign against the one-party government of Kenyan President Daniel arap Moi.

Filipinos asked to support cuts

By Greg Hutchinson in Manila

PHILIPPINE cabinet officials went on national television yesterday to muster support for controversial new taxes and spending cuts aimed at trimming the country's budget deficit, which they warned could soon spiral out of control.

"The budget deficit is moving in the direction of 5.4 per cent (of Gross Domestic Product) and if we do nothing now it will feed on itself and become 8 per cent by 1992 and that is very dangerous," Mr Jesus Estanislao, the finance secretary, said on The President's Hour, a weekly television programme.

Mr Jose Cuisia, central bank governor, and Mr Cayetano Paderanga, economic planning secretary, echoed Mr Estanislao's remarks, warning that the budget gap was apt to spin out of control if not tackled soon.

Facing a backlash from Congress, the public and even from some other cabinet members, Mr Estanislao was directed by President Corason Aquino to explain the economy's problems and the measures needed to correct them.

The budget deficit is forecast to reach 60bn pesos (\$2.44bn) by year-end. Mr Estanislao said even if Congress passed a new wealth and windfall profits tax and the government made deep cuts in government spending in coming weeks, only 10bn pesos at the outside could be shaved from the deficit.

The budget gap, like the balance of payments deficit, has widened swiftly following the crisis in the Gulf and the subsequent rise in oil prices.

Mr Estanislao estimated the cost this year to the economy of the higher world oil prices at \$3.5bn.

Another cost - the destruction caused by the July 16 earthquake - was calculated at \$500m.

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THE MIDDLE EAST

PLO and allies in Israel uneasy at new Syrian role in Lebanon

Events in Beirut may impose a change in regional policies, writes Hugh Carnegie

By Tony Walker in Cairo

DEEP Arab divisions re-emerged with a vengeance yesterday when hardline delegates walked out of an Arab League ministerial meeting in Tunis after bitter disagreement over a draft resolution condemning the US response to last week's killing of 20 Palestinians in Jerusalem.

Representatives of the Palestine Liberation Organisation, Iraq, Sudan and Yemen staged their walkout when they failed to secure a majority for the resolution that would have denounced the US for its "bias towards Israel's policy of repression and terror".

The pro-Western group, led by Egypt and Saudi Arabia, defeated the draft by 11-10, prompting a furious reaction from Mr Farouk Kaddoumi, the PLO's "foreign minister" who contemptuously referred to the majority as "America's Arabs".

Discussions were continuing in an attempt to secure a consensus resolution. But the divisions are now so deep between Iraq and its supporters and the thin pro-Western majority that the League as a representative body for all the Arabs is virtually paralysed.

The PLO, which had demanded an emergency ses-

sion at foreign minister level to condemn last week's terrible events on Temple Mount in Jerusalem, was angered because a number of Arab states among the 21 members of the League sent less senior officials. The PLO-sponsored draft resolution also sought to condemn "double standards" in the US approach to the application of UN resolutions.

This was a reference to the perceived US failure to force the implementation of UN resolutions demanding Israel's withdrawal from the West Bank and Gaza Strip, while it pressed ahead vigorously with a campaign to force Iraq's removal from Kuwait.

Yesterday's meeting is expected to be the last Arab League ministerial session held in Tunis. The majority has voted to move the general secretariat back to Cairo.

Neighbouring provinces of Iran and the Soviet Union have signed a letter of understanding on border trade and increased co-operation.

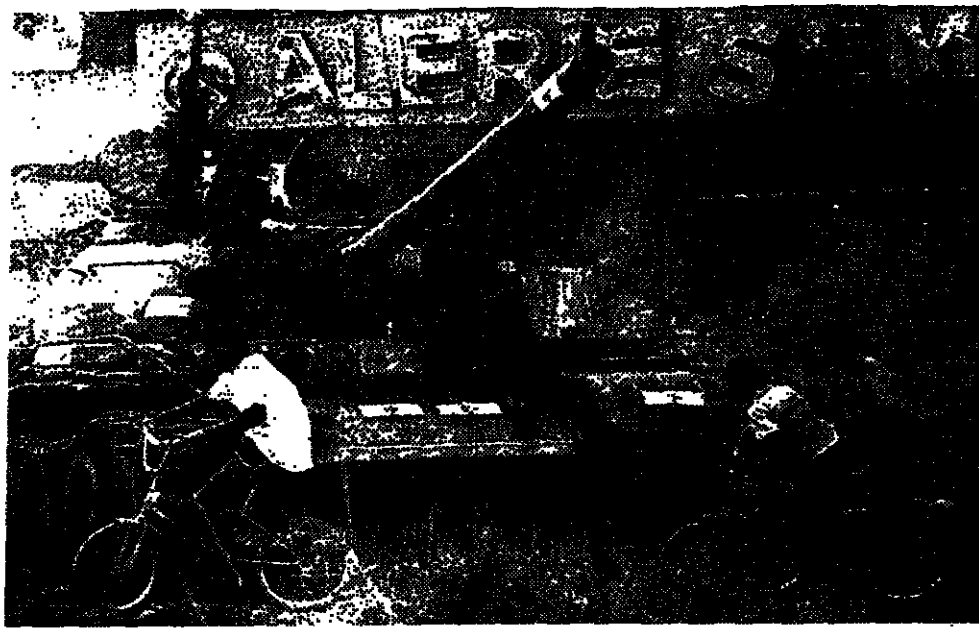
The agreement, which was signed on Wednesday in the Azerbaijan capital of Baku, calls for joint investment in the border areas and the transfer of technology.

WHILE Israel has been preoccupied by the aftermath of the killings in Jerusalem's Old City 11 days ago, another dramatic event in the near vicinity - the defeat of Lebanese Christian rebel Gen Michel Aoun - has not passed unnoticed by the country's leaders.

The final removal of Gen Aoun last Saturday following air strikes and ground attacks on his Beirut strongholds by Syrian forces has raised what is, from Israel's point of view, the uncomfortable prospect of much extended Syrian influence over Lebanon and its now virtually unchallenged government led by President Elias Hrawi.

Like the shootings in Jerusalem, the events in Lebanon are at least indirectly linked to the Gulf crisis in a way that worries Israel. The clear perception is that Syria won tacit agreement from the US to use force against Gen Aoun - including the unprecedented Syrian use of air power in Beirut - as a reward for joining the Western-Arab alliance against Iraq.

This presents a glaring and disquieting contrast for Israel with its freedom to act in Lebanon at the moment. Officials do not deny that since the Gulf crisis began, Israel has not carried out any of its hitherto frequent air raids on hostile guerrilla bases in Lebanon as part of its agreement with the US to



Lebanese army troops monitoring traffic after the reopening of Beirut's 'Green Line' yesterday

keep a low profile for fear of upsetting the US-Arab alliance.

The green light which the Americans gave to the Syrians indicates that Israel must already prepare for a different Middle East, as developments take place at a dizzying pace and as the US totally changes its priorities and policy in the region, wrote commentator Uri Mahanaimi this week. As

for the narrower implications of the ouster of Gen Aoun, Israel had little affection for the Christian leader, especially since he was supported by Iraq. But there is concern that Syria may now at last be able to achieve the control over Lebanon that Israel so signally failed to achieve by its invasion of 1982.

"The Syrian action in itself

doesn't have any direct influence on our security," says Mr Dani Naveh, adviser to Mr Moshe Arens, the defence minister. "But it raises questions about the future. We have to be very careful about possible developments as a result."

Israeli policy in Lebanon - now stripped of the wider ambitions of 1982 - is focused on maintaining control in

south Lebanon immediately north of its border to prevent attacks by Palestinian and Islamic fundamentalist groups. This is done through a combination of direct occupation of a "security zone", use of its proxy militia called the "South Lebanese Army", air strikes and occasional ground strikes.

To date, a *de facto* understanding has operated with Syria by which the two sides do not encroach on their respective spheres of influence. What concerns the Israelis now is that an emboldened Syria might encourage groups hostile to Israel to step up pressure on the security zone and northern Israel.

Another worry is that President Hrawi's government, which has wide international recognition, will push for an Israeli withdrawal and the handover of the SLA, along with other militias. Under present circumstances, this would be unacceptable to Israel.

With its great military power, Israel can, of course, resist such developments. It also continues to hold bargaining chips in the form of hundreds of Lebanese prisoners it and the SLA holds. If it feels its interests in any way threatened, its willingness to release prisoners to facilitate the release of foreign hostages in Lebanon - as demanded by their captors - might well be undermined.

Boycott set for helping Soviet immigrants

The Arab Bureau for the Boycott of Israel said yesterday it would blacklist any airlines or shipping companies taking Jewish migrants to Israel and the occupied Arab territories. A statement issued by the Arab League body also said it was boycotting these Yugoslav companies for assisting the flow of Soviet Jews by building settlements for them in Israel.

Stranded aircraft allowed to leave

Two Lebanese-owned aircraft stranded in Kuwait since the Iraqi invasion have flown out of Kuwait and landed in Beirut, insurance sources said yesterday, Reuters reports from London.

Kuwait's assets 'won't be sold'

Kuwait's exiled central bank governor does not expect to be forced into selling the nation's \$100bn of investments to raise cash, even if war breaks out in the Gulf, Reuters reports from London. But Sheikh Sabir Abdul Aziz Al-Sabah said he would consider increasing holdings of US treasury bonds. This would help indirectly fund the US in any war effort.

Iraq admits some mistreatment

Iraq has acknowledged that there might have been "isolated" displays of "inhumanity" by its soldiers in Kuwait but denied that they represent government policy, AP reports from Washington.

UK forces pay doubt cleared

Mr Tom King, the British defence secretary, told MPs yesterday that married military personnel based in Germany would pay reduced charges for their family accommodation to compensate for any pay loss while in the Gulf David White, Defence Correspondent writes.

Levy tells US settlement of territories will press ahead

MR David Levy told the US yesterday that Israel would press ahead with settling Jews in Arab territories captured in the 1967 Middle East war, including East Jerusalem, Reuters reports from Jerusalem.

His message to Mr James Baker, the US secretary of state, was described by Israeli officials as long-standing policy, but it appeared to back-track on an October 2 letter which said that the settlement would not settle Soviet immigrants across the 1967 border.

The latest disclosure appeared certain to intensify Arab protests over Israel's settlement policies being brought in thousands of Soviet Jews.

Mr Levy wrote: "You are

well aware that in the (earlier) letter there is no undertaking, either direct or indirect, to refrain from construction within Jerusalem or any other occupied territory, including the West Bank and Gaza."

He had come under intense criticism from domestic critics who said that his earlier letter to Mr Baker weakened Israel's claim to Arab East Jerusalem, and threatened its plan to settle the areas captured in 1967.

Mr Levy's previous letter had helped win Washington's agreement to guarantee repayment of \$400m (£263m) in commercial loans that Israel will use to build housing for the Soviet Jews arriving in the country.

Jordan to step up training for civilians

By Lamis Andoni in Amman

THE Jordanian government has partly bowed to increasing popular demands to step up armed training for civilians as concern increases that Jordan will be trapped in a fight between Israel and Iraq should there be a US-led strike against Baghdad.

Prime Minister Mudar Badran said that the government would increase the number of training centres for the volunteer Popular Army, which was launched in 1985 to back up the kingdom's 110,000 regular forces.

Pressures on the government to expand training of civilians intensified following the Israeli killing of 20 Palestinians two weeks ago. Since then tens of thou-

sands have demonstrated in support of the Palestinian uprising - *intifada* - and Iraq.

The demands were about to cause a serious internal crisis for the government of Mr Badran when the parliament - in an emergency session - threatened to vote against the cabinet in a confidence motion.

But this week a compromise has been reached as the government pledged to step up armed training for civilians who have joined the Popular Army rather than nationwide arming of the people, while the deputies seemed to drop their earlier more extreme demands.

The government is said to be concerned not to touch off the sensitivities of hard core Jordanians, some of whom still fear

that arming the Palestinians, who constitute roughly half of the population, would lead to the Palestine Liberation Organisation taking control of the country.

The government and parliament are said to be trying to avoid any source of friction towards the Gulf crisis, according to Jordanian-Palestinians.

Jordanians, including government officials, fear an Israeli military incursion into the country as part of a western military attack against Baghdad. Officials here believe that Israel is pressing for a military confrontation rather than a political solution for the Gulf crisis to ensure the destruction of Iraqi military strength.

Poll suggests Britons are most hawkish over crisis

By Alison Smith

BRITAIN is the most hawkish of the European Community countries in its attitudes towards the Gulf crisis, according to an opinion poll which was published yesterday.

The first poll conducted across EC countries since the crisis began showed France as the country where attitudes are closest to the British in support of military force in the area if necessary.

While most people in the five EC countries surveyed support the stance of the United States on the Gulf, however, there was marked resistance in Germany, Spain and Italy to sending their own ground troops to the area, and - to a lesser

extent - even to sending military equipment and supplies. The Gallup telephone survey found that more than 85 per cent of Britons supported the use of military force to free Kuwait or to free the hostages, while the average for the five countries was between 70 per cent and 75 per cent.

The survey also found that in Germany, France and Britain President Bush's action in sending armed forces to the Gulf received higher levels of approval - 75 per cent, 73 per cent and 80 per cent respectively - than in the United States itself, where the most recent polls find a 70 per cent approval rate.

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UK NEWS

Thatcher refuses to shelve radical education plans

By Alison Smith and Norma Cohen

THE HEATED political row about education policy erupted again in the Commons yesterday, as the prime minister refused to rule out the introduction of a radical scheme to give out vouchers to parents to spend on their children's education.

Mrs Margaret Thatcher sounded furious in exchanges during prime minister's questions, as she insisted that schools vouchers would be an additional way of providing parental choice about their children's education.

There was growing uproar among MPs as she said that the Labour opposition hated higher standards, choice and opportunity, and wanted total central control of education.

Within an hour of these exchanges, the government was under fire again as Mr John MacGregor, the education secretary, announced that the government's plans for testing young children would not cover the wide range of subjects earlier envisaged, but would concentrate on basic skills.

Mr MacGregor said that seven-year olds would be tested only on their English, maths skill and scientific knowledge, as well as on their ability to read, under greatly slimmed-down national exams.

Mr MacGregor said that no changes in the form of the tests, recommended two weeks earlier by the government's independent advisors, had been made following a meeting with Mrs Thatcher on Tuesday when the tests were discussed.

The new exams will test all children's knowledge of reading and writing as well as knowledge of basic numeracy and problem solving and of basic scientific principles.

Teachers will be allowed to assess each child to decide basic competence before administering tests, so they can administer fewer tests per child.

Mr Jack Straw, the opposition spokesman on education, said that Mr MacGregor's statement, confirming the limit on the tests for young schoolchildren, represented a "humiliating U-turn".

No longer business as usual for Saddam's supplier

Richard Donkin explains the background to legal moves against an Iraqi-owned machine tool company

THE arrest on Tuesday and questioning of three British directors of Matrix Churchill, the Iraqi-owned Midlands machine tool manufacturer, on suspicion of possible breaches of export licensing laws, will have reverberated through the western European machine tool industry. The industry exported heavily to Iraq before the invasion of Kuwait.

Days before Customs and Excise raided the company, Mr Paul Henderson, managing director, and Mr Peter Allen, sales and marketing director, described how they and their UK and European competitors had been part of a scramble for Iraqi business over the three years before the invasion.

Both directors, now on police bail without restrictions - no charges have been laid against them - identified the Iraqi Embassy in Bonn as the nerve centre for Iraqi procurement across Europe around 1987 and 1988.

UK machine tool companies, said Mr Allen, were "queuing at the door" of the embassy during 1987 after West German, Swiss and other European competitors had mopped up the early tranches of Iraqi orders.

"We were well aware the Europeans were doing extremely well in Iraq and we started to explore the market opportunities," said Mr Henderson. Matrix was invited to tender orders for Iraq early in 1987.

"The reason the UK started to benefit significantly in 1987-88 was because the European machine tool industry was choked up with orders from Iraq

and were unable to meet delivery times on new orders," he said.

Matrix was awarded three orders for lathes worth £12m in total. This included a licensing order for the production of 200 of Matrix's 2 and 3 series Computer Numerically Controlled (CNC) lathes. The lathes were constructed in Iraq from kits supplied from Coventry.

According to Mr Henderson the possibility of the Iraqis buying the company from the TI Group in 1987 came up over a dinner with the customers. He was invited to Baghdad by Dr Safa al-Habibi, the former director general of Nassr, a huge industrial establishment that formed part of Iraq's Ministry of Industry and Military Production. Dr Al Habibi had established the Al Arabi Trading Company, with offices in Baghdad.

The Matrix directors said they were told that Al Arabi was one of 200 private companies allowed in Iraq by Saddam Hussein in an attempt to introduce greater productivity into Iraqi industry. It had simple offices, not much different from an ordinary house. Al Arabi is now believed by Western intelligence to have been part of the Iraqi state effort to expand its military might.

Dr Fadel Jawad Kadhum, identified by UK officials as a senior official of the Iraqi state industry, led the legal negotiations for the buy-out which was completed in October 1987. Dr Kadhum became non-executive chairman of the company which also took on two other non-executive Iraqi



Peter Allen: company always applied for export licences

directors, Dr Al Habibi and Mr Adnan Al Amiri.

The buy-out was engineered through two UK registered companies, TMG Engineering and Technology and Development Group (TDG).

TDG was run from offices in Chiswick, London, by Iraqis including Dr Kadhum and Dr Safa, both of whom have left the country. Dr Kadhum having resigned his Matrix directorship.



Paul Henderson: explored market opportunities available in Iraq

Iraq, that Matrix's Iraqi ownership became widely known. Within days Matrix was found to be part of an international Iraqi procurement network that set alarm bells ringing throughout western intelligence agencies.

About six months ago negotiations started between the UK and Iraqi directors, originally with a view to the Iraqis maintaining an interest. When Iraqi troops invaded Kuwait in August the UK directors realised they would have to engineer a complete break from Iraqi ownership.

The need for the buy-out was underlined when the Bank of England

moved to freeze Matrix accounts last month.

Reflecting with some bitterness on the general lack of interest or support for the machine tool industry from City institutions, Mr Henderson pointed out that the Iraqi buy-out allowed the British managers to turn the company round from a loss into a business employing 600 people and making £2.5m profit a year.

At the same time it invested in a new computer, and revamped much of the factory. Today it is the process of developing a new range of computer numerically controlled lathes. It is also becoming the number one supplier in the UK of flexible manufacturing systems, some of which are being used by the Rover Group in the manufacture of the 200 and 400 series cars.

The Matrix directors have always said they were confident about the legitimacy of their exports. The company had been an established exporter to eastern Europe and the Middle East and, said Mr Henderson, always followed correct procedures.

Mr Allen maintained yesterday that company always applied for licence whether it needed them or not at co-operated closely with the Department of Trade and Industry. This he applied, he said, over the specific lathes export now under Customs and Excise scrutiny. The company, he said, was continuing to operate as normally as possible within the restrictions.

UK makes progress with EC on tax rules

By John Authers

THE UK has made considerable progress in negotiations with other European Community nations over Value Added Tax and excise regulations for 1992, the chairman of Customs and Excise said yesterday. However, some proposals could still cause a "monstrous paper mountain".

Mr Brian Urwin told a conference of the Institute of Chartered Accountants that the EC's latest proposals were much more acceptable than the earlier position.

VAT will at first be paid by the "destination principle" - traders will pay at the rate for the country where products are sold, not where they are produced. The UK welcomes

this proposal, but opposes switching to charging VAT at the rate for the country of origin after 1996.

Mr Urwin also announced a new system for greater exchange of information to combat fraud.

The UK, however, opposes the proposed introduction of mandatory listings of all internal EC trade, transaction by transaction. "This would create a monstrous paper mountain, out of all proportion to the risk, and be unacceptably burdensome," he said.

Customs has suggested a compromise, where traders would provide a list of their aggregate dealings with customers at regular intervals.

Earnings rise despite government pleas

By Rachel Johnson, Economics Staff

GOVERNMENT pleas for wage restraint, and a continuing rise in unemployment, failed to prevent a further rise in average earnings growth in August.

Figures released yesterday showed that earnings rose 10.25 per cent in August, with an increase particularly evident in the service sector, which accounts for more than half of the British workforce.

The Department of Employment also announced yesterday that seasonally-adjusted unemployment rose by 13,300 in September, amounting to 5.8 per cent of the workforce. On an unadjusted basis, the jobless total rose by 16,200 to 1.67m, a figure closer to the official assessment that unemployment is rising by 15,000 a month.

However, the continuing rise in unemployment since April while the economy has slowed has failed to stop companies awarding high wage settlements to keep pace with inflation - which rose at a rate of 10.9 per cent in September.

The rise in average earnings in August to 10.25 per cent brought another government appeal for wage restraint.

Mr Michael Howard, the employment secretary, said the unemployment rise was "disappointing". He emphasised that the private sector had to cut costs to remain competitive after the UK's entry into the exchange rate mechanism.

Both companies and employees had to ensure that "pay settlements do not rise above an affordable level". If they failed to do so, sterling could no longer be defended to ease the pressure on companies, he warned.

The increase in the average earnings index in July was revised upwards, also to 10.25 per cent, after the index was recalculated to include late information on pay deals.

The fact that the labour market - traditionally slow in responding to turning points in the economy - has been showing rising unemployment for six consecutive months adds to evidence that the UK is undergoing a pronounced slowdown.

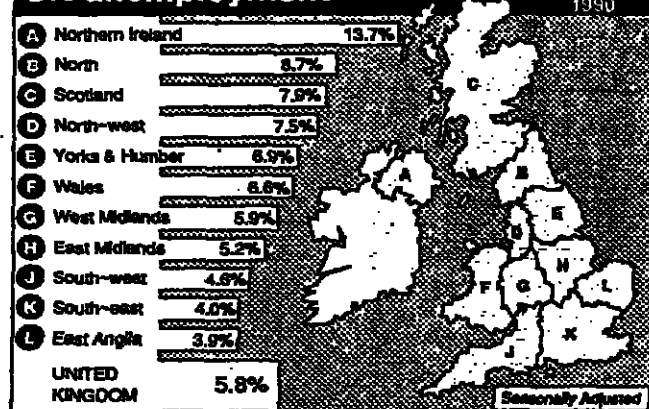
Mr Tony Blair, the Labour spokesman on employment, said the UK was in a recession and that "high mortgage rates, inflation and items like the poll tax", were fuelling wage demands.

Further signs of a slowdown were provided by separate figures showing that the government's chosen measure of the money supply had subsided.

The growth in M0 - which mainly consists of notes and coins in circulation - has fallen to 4.6 per cent, well within its target annual range of 1 per cent to 5 per cent. A reduction in M0's annual growth rate was the economic indicator singled out by Mr John Major, the Chancellor, for his cut in interest rates.

However, the government-induced reduction in demand has led to a drop in productivity, figures indicated. UK unit wage costs are rising faster than those of its international competitors as productivity has slackened and average earnings risen. Unit wage costs in manufacturing rose from 7.8 per cent to 8.6 per cent in August - the highest since June 1981 - as company spending on wages has outstripped output growth.

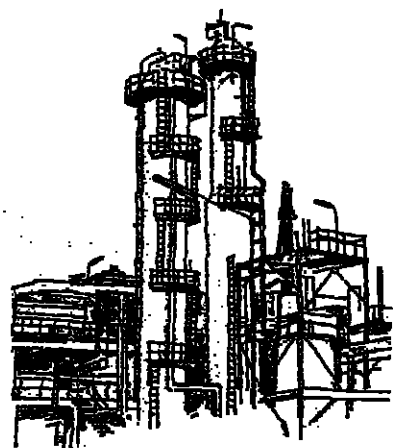
UK unemployment



Mr David Walton, economist at Goldman Sachs, the investment house, said: "Unless firms start shedding labour or wage settlements fall, wage costs are going to rise above 9 per cent".

In Yorkshire and Humberside, the north and north-west, the unemployment rates have not risen over the month. Hardest hit by rising unemployment has been the south-east, the Midlands and East Anglia - where service industries are concentrated and the most sensitive to the lower economic activity.

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UK NEWS

KEGWORTH AIR DISASTER

Inquiry blames accident on error by pilots

By Paul Abrahams

THE Kegworth air disaster, in which 47 people died, was caused by the crew shutting down the wrong engine, according to the Department of Transport's Air Accidents Investigation Branch, whose report on the accident was published yesterday.

The report says the commander and first officer shut down the right-hand engine after a combination of heavy engine vibration, shuddering and an associated smell of fire was outside the crew's training and experience.

The pilots reacted to the initial engine problem prematurely and in a way contrary to

their training.

- They did not take indications on the engine instrument display before they throttled back the right-hand engine.
- As the right-hand engine was throttled back, the noise and shuddering on the left engine ceased, persuading the crew that it had correctly identified the defective engine.
- The operating crew was not informed by the three cabin attendants that the flames had come from the left engine rather than the right one.

The first-pilot told the investigators he had no recollection of what he saw on the engines yesterday, which led him to tell the commander the problem was in the right-hand engine. The cockpit voice recorder shows that the first pilot said: "It's the left. It's the right one." The commander replied: "Okay, throttle it back."

The failure of the CFM 56-3C engine, built jointly by Snecma of France and General Electric of the US, was caused by fatigue on one of its fan blades, according to the report.

Rear-facing seats could have reduced casualties

By Paul Cheeseright

CASUALTIES in the Kegworth air disaster last year would have been reduced had passengers been in seats facing the rear of the aircraft, medical researchers have concluded.

Analysis of injuries suffered both by those who survived and those who died in the crash showed also that overhead luggage lockers should either be more securely fixed or eliminated. The design of the locker doors should be improved to prevent sudden opening and the amount of luggage stored in the lockers should be limited.

Recommendations for improvements to the internal design of aircraft are contained in a study, published yesterday, of the Kegworth disaster by the Nottingham University Medical School and doctors from hospitals in Belfast, Derby, Leicester and Nottingham, where the survivors were treated. The medical specialists worked with HW Structures, a Leamington Spa engineering consultancy.

The study was prepared with the help of the UK civil aviation authorities and its recommendations follow those adopted in the official report.

LAW SOCIETY CONFERENCE

Judge urges lawyers not to abandon traditional roles

By Robert Rice, Legal Correspondent, in Glasgow

SOLICITORS were warned yesterday not to abandon their traditional professional functions in carving out their role in the new Europe of the nineties.

Judge David Edward, Britain's judge at the European Court of First Instance, told the conference that the role of lawyers remained the same even if the context in which law was now practised had changed dramatically.

The creation of the single European market in 1992 was bound to have enormous implications for the role of lawyers, how the profession was organised and disciplined, and the role of law societies and bars, he said.

The British profession need not fear that 1992 meant the end of the English common law system. On the other hand, they had to recognise that there could be commercial disadvantages in the existence of legal differences and that economic predominance tended to produce legal dominance.

There was often a hard choice to be made between maintaining the purity of a minority legal system and eliminating the barriers to trade that unnecessary legal differences created, he said.

In the economic context of Europe in the nineties, the English legal system would not be the majority system, nor the system of the economically predominant member state.

But, he said, the effect of the changing face of Europe would not just be felt

by the larger commercial law firms. It, for example, abolition of frontier controls came about as a result of the Schengen agreement. Its effects would be felt by all lawyers.

Judge Edward rejected the idea that the role of lawyers in the nineties was to become increasingly specialised technicians. Issues such as immigration and entitlement to social security where questions for all solicitors and not just EC law specialists, he said.

Society president looks to Europe for expansion

By Raymond Hughes

THE CHALLENGES and opportunities offered to lawyers by the creation of a single European market, and the need to think internationally, were predominant themes at the opening of the annual conference of the Law Society of England and Wales, the representative body for solicitors.

The tone was set by Mr Tony Holland, the Society's president, in his opening speech to conference in Glasgow yesterday.

"The international dimension of the future practice of law will be one of rapidly increasing importance," he said.

"During the coming year I want to see a continued strengthening of the international role of our profession and of the Law Society itself."

The future of the legal profession, like that of the UK as a whole, was inevitably tied up in Europe, Mr Holland said. Lawyers would have to be flexible and learn to allow both UK law and legal institutions to adapt.

"In a frontier-free Europe people will come to insist that the harmonisation programme should reach all parts of the legal system, so that a legal transaction or dispute should have the same consequences in each member state."

Mr Holland said there were those in Europe who seemed to believe that excluding foreign lawyers and putting up artificial barriers was the way to survive.

"On the contrary, I believe that if we can develop Britain as the place with the fewest restrictions, with the most entrepreneurial outlook, and with the lawyers who understand both civil and common law, we will become clearly recognised as the legal centre of the world: the natural place to study as well as the place to do business."

On domestic issues the Law Society president challenged the government to join in a partnership with the society to control the rising cost of legal aid: last year the net cost exceeded £600m.

"We know there is waste in the system as a whole. We are prepared to help to identify

and tackle areas of inefficiency, including any which may be our profession's responsibility, and to commit the necessary resources on our side."

What the profession looked for from the government was a commitment to tackling jointly the factors which pushed costs up, procedural complexity, under-resourcing of the Crown Prosecution Service, and delays in getting cases heard.

"Together we should aim to establish an efficient, properly resourced court system, whilst ensuring that legal aid is made available to those who cannot afford the full cost of solicitors' services wherever their liberty, their employment, their home or family, health or financial

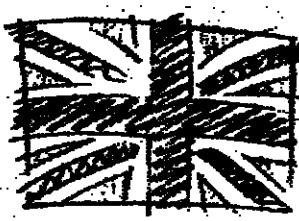
security is at stake."

Mr Holland announced that the Law Society would publish in the New Year a consultation paper putting forward proposals for changes in the process of the appointment of judges.

There was, he said, a growing concern that the present system was not serving the purposes of the public rightly expected of the judiciary.

Referring to "judicial conservatism stifling long overdue change," Mr Holland asked "Why do we have monochrome male middle-aged judges in this country?" The answer, he suggested, lay chiefly in the methods of judicial appointment which discriminated against women, ethnic minorities and solicitors.

BRITAIN IN BRIEF



Half a mile separates Channel link

Engineers digging the service tunnel of the Channel tunnel between the British and French coasts are within less than half a mile of meeting.

The share price of Eurotunnel rose 17p to 445p on the news that the British end of the tunnel was 13.6 miles out to sea compared with 9.42 miles for the French tunnel. According to Eurotunnel that leaves just 0.46 miles to be dug.

The service tunnels are the first of three tunnels to be bored under the Channel. Eurotunnel said that three quarters of the tunnels had been completed.

The group is in the process of raising a further £2.6bn needed if the projects to be completed.

British Gas raises prices

Gas prices for domestic customers and business customers using less than 25,000 therms a year, will increase by 3.3-3.7 per cent a year from November 1, the first mid-year increases since the company was privatised.

Domestic gas prices were last increased by 7.5 per cent in March. British Gas blames the rises on inflation and oil price increases.

ICI to produce CFC-substitute

ICI has won the race to manufacture a new ozone-friendly chemical for use in refrigerators and air conditioning systems.

The product, which is known as Klea 134a, started production at a new multi-million pound plant at the company's site in Runcorn, Cheshire. It will replace the chlorofluorocarbons, or CFCs, that contribute to global warming.

Monetary growth eases

The government's measure for the amount of money circulating in the economy fell last month, giving further evidence that the Treasury's anti-inflationary efforts appear to be working and that Britain is moving closer to an economic slowdown.

M0, the narrow measure of money mainly comprising notes and coins in circulation, decreased by 0.4 per cent between August and September on a seasonally adjusted basis.

Media freedom curtailed

Media freedom in the UK has been eroded and increased powers of censorship have been placed in the hands of the Government, according to a report by Article 19, the international campaign against censorship.

Its publication coincides with the second anniversary of the broadcasting ban on Shin Fein, the political wing of the IRA and other organisations.

Ms Frances D'Souza, director of Article 19, said that virtually every current freedom of expression controversy in the UK was "before the European Commission of Human Rights. Yet the Government has shown itself to be more concerned with control over the media than with creating safeguards to freedom of expression and editorial independence," Ms D'Souza said.

Finance houses curb investment

The investment activity of British financial institutions fell sharply in the second quarter of this year, partly because insurance companies halved their investments compared with the preceding three months.

Reporting a drop to £4.8bn in second quarter institutional investment from £8.4bn the quarter before, the Bank of England said net investments by life insurance companies totalled only £2.5bn in the second quarter against £4.9bn in the first quarter.

CBI suggests poll tax reform

Mr John Banham, director general of the Confederation of British Industry, has advocated a substantial reform of the community charge, or poll tax, to bring the average payment in England and Wales down to £250.

The present average is more than £350 and this is expected to rise to over £400 per chargepayer in the year beginning next April.

Mr Banham, speaking at the Institute of Revenue, Rating and Valuation conference at Scarborough, said that poll tax money should be used only to meet the cost of those services under local control. These accounted for only 20 per cent of local government spending.

Electricity plans under criticism

The new regulatory regime for the electricity industry will be impossible to administer after privatisation, a group of large energy users has said.

The Major Energy Users' Council, which represents about 180 large industrial and commercial consumers of electricity, is to press the Government to change the regulatory regime after the industry's privatisation.

The association said that the new electricity regime gave an unfair advantage to the established generating companies, National Power and PowerGen.

Privatisation was designed to make the electricity industry more competitive, but the association argued, but the present system will discourage new players and keep prices to the end consumer high.

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William Seidman talks to Financial Regulation Report

In the October issue of *FT - Financial Regulation Report*, L. William Seidman, Chairman of the US Federal Deposit Insurance Corporation, gives his views on the state of the troubled US banking system and the package of reforms currently going through Congress. Mr Seidman talks about his admiration for universal banking, the usefulness of "firewalls" between banking and other financial businesses, the "too big to fail" doctrine and many other matters of concern to US and international financial regulation.

FT - Financial Regulation Report is available only on subscription from Financial Times Business Information.

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FT LAW REPORTS

No set-off against secured debt

IN RE NORMAN HOLDING COMPANY LTD
Chancery Division: Mr Justice Mervyn Davies: October 8 1990

A CREDITOR who proves in the liquidation of an insolvent company for an unsecured debt, must submit to set-off of what he owes the company as against that debt; but there is no set-off against a second debt which is secured, unless he elects to prove for that debt also in the liquidation.

Mr Justice Mervyn Davies so held when giving judgment for the creditor, Harrowby Street Properties Ltd, on a preliminary issue in its application in the winding-up of the company, Norman Holding Company Ltd, against the liquidator and three other respondents including Damin Stiftung.

HIS LORDSHIP said that the company was in insolvent liquidation pursuant to a winding-up order.

On facts agreed or assumed for the purpose of the present preliminary issue only, (a) Harrowby was a secured creditor of the company for £400,000; (b) Harrowby was an unsecured creditor of the company for an unspecified sum; and (c) the company was a creditor of Harrowby for an unspecified sum.

The issue was whether Harrowby's secured debt could be reduced by set-off of the unspecified sum it owed the company. Trial of the preliminary issue was without prejudice to Harrowby's entitlement in the future to argue that the assumptions as to the company's right to cross-claim were incorrect.

Mr Knowles for Harrowby contended that there should be no set-off. Mr Hacker for Damin contended for set-off.

It was agreed that if there had been no liquidation there would have been no set-off (see *Samuel Keller Ltd v Martins Bank (1971) 1 WLR 43*). Mr Hacker said the position was otherwise when liquidation supervened.

Rule 4.90 of the Insolvency Rules, providing for set-off, applied where "before the company goes into liquidation there have been mutual credits, mutual debts or other mutual dealings between the company and any creditor of the company proving or claiming to prove for a debt in the liquidation".

There was to be a set-off between Harrowby and the company if and to the extent that the rule applied. The rule applied when there had been mutual credits. But the mutual credits must have been between the company and any creditor "proving or claiming to prove" in the liquidation.

It was said that rule 9.40 applied in respect of all the mutual debts as between Harrowby and the company so that there could be set-off not only as against the Harrowby unsecured debt but also as against the Harrowby secured debt.

The Insolvency Rules gave no clear answer to the question whether or not set-off operated against a secured debt.

In *Ex parte Barnett 9 Ch App 293*, 295 Lord Selborne LC said that when there had been mutual dealing and proof was to be made in bankruptcy "there is to be a rule of set-off, not... at the option of either party, but an absolute statutory rule".

In the Australian case *Hiley v People's Prudential Assurance Co Ltd (1938) 60 CLR 468*, 498 Mr Justice Dixon said "secured debts or liabilities are no less the subject of set-off than unsecured debts".

Barnett and Hiley were cases in which the security was held by the insolvent estate, whereas in the present case the security was held not by the liquidator, but by Harrowby. With that distinction, *Barnett* was not authority for saying there must be a set-off against a secured creditor such as Harrowby.

The express words of the Insolvency Rules did not say whether or not set-off arose in the present circumstances, and the authorities gave no sure guidance in that situation the following considerations seemed to apply:

(1) Reading rule 9.40, it seemed there was no set-off unless the creditor proved or claimed to prove for his debt in the liquidation. Had Harrowby only its secured debt there would thus be no set-off, because it had not proved and did not intend to prove for its secured debt.

(2) If it was right that there was no set-off against a secured creditor who did not prove, it would be a curious circumstance if proving his unsecured debt operated to involve him in set-off not only in respect of the unsecured debt, but also in respect of a

secured debt.

(3) On the other hand, one reading of rule 4.90 as a whole suggested that if there was an unsecured as well as a secured debt, the creditor had to submit to set-off in respect of both his debts. For the set-off rule applied when there were mutual debts between the company and "any creditor proving... for a debt". Harrowby was proving for a debt - its unsecured debt.

(4) Rule 4.90 should not be read so literally as set out in (3). A 4.90 set-off operated in the course of a liquidation. But a secured creditor who did not prove was not involved in the liquidation in respect of his secured debt - even if he was involved in respect of another debt which was unsecured and for which he had to prove.

The secured debt must be considered separate and apart from the unsecured debt because the secured debt was not a "debt in the liquidation". As a secured creditor he did not (unless he so elected) prove or claim to prove for his debt in liquidation.

He relied on and realised his security. But as an unsecured creditor he proved in the liquidation and so was caught by

set-off as to the unsecured debt. Rule 4.90 affected debts proved in the liquidation and did not affect debts that were elected not to be proved therein.

The position was that a creditor with two debts, one secured and the other unsecured, was obliged to submit to set-off in respect of his unsecured debt, but was not obliged to submit in respect of his second debt because for that debt he was not proving in the liquidation. While 4.90 set-off applied to an unsecured creditor who proved in the liquidation, that creditor was not obliged to bring into account any secured debt owing to him by the insolvent company if the secured debt was not proved in the liquidation.

For Harrowby: Robin Knowles (Simmons & Simmons).
For Damin: Richard Hacker (Dibb Lupton Broomhead & Prior).

For the liquidator: Mark Arnold (Norton Rose).
The other respondents did not appear and were not represented.

Rachel Davies
Barrister

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MANAGEMENT

Luxury car sector

BMW — 'tailoring' its competitive challenge

John Griffiths on the German company's strategy to confront the Japanese

One of BMW's Continental customers has just taken delivery of his new 7 Series "executive express". "Seven" are typically ordered in subtle metallic colours. This one was bright yellow. Far from holding up its hands in horror, BMW had painted the car itself.

"We are quite prepared to supply a car in any non-standard colour a customer wants; all it takes is some extra order time (and cost), because we have to clean out paint lines and so on," says Robert Büchelhof, main board director responsible for the West German car-maker's worldwide sales.

Büchelhof cites the "Bavarian banana" as a small example of a number of new tactics being employed by BMW to fend off what it accepts will be an increasingly fierce challenge from Japanese and other rivals as the 1990s progress.

This month, the Japanese challenge in particular has taken on new significance for both BMW and Mercedes with the launch by Toyota in Germany itself of the Lexus luxury car range. It is the first from Japan to battle with the top cars from the German manufacturers.

BMW's "any colour" option is an element of its strategy of "tailoring" cars to customers' requirements to an extent usually confined to very small volume luxury car-makers like Rolls-Royce or Aston Martin. Certainly, it is not typical of manufacturers like BMW which produce more than 500,000 cars a year.

Hand-crafted leather interiors and extra performance will complement the tailored approach, making it possible for a customer to have a completely individual car, says Büchelhof.

Such an approach, he claims, is fundamentally different from the Japanese practice of standardising cars around a high level of equipment with no options — and is likely to be preferred by more demanding customers, particularly in Europe. This situation is unlikely to continue for too many years, however, since Toyota is already planning a move into sports cars and the Swiss have used individuality to strike back at the Japanese — even at the lower end of the watch market — with the "Swatch".

In similar vein is the introduction of some of the after-sales support services. An increasingly large fleet of specially-equipped 5 Series BMWs is being put on the road, with no other function than to dash to the help of broken-down BMWs.

For example, there were eight of these cars, jointly funded by dealers and manufacturers, on standby in the UK last year. Now there are 30, based

at strategic points around the country. Their number will continue to grow until there are deemed to be enough to deal with the 80 per cent of breakdowns occurring in the 300,000 BMWs in the UK that can actually be solved at the roadside.

They are a partial reflection of BMW's determination to survive in the long term as a niche player in world markets — but a big and profitable one catering to affluent buyers.

"We're not a mass producer and we don't want to be one," Eberhard von Kuenheim, BMW's management board chairman, said recently. "We don't want to produce and sell millions. But we do want to sit at the top end of the market and the bigger the world at the bottom, the better for BMW at the top."

Niches, Büchelhof makes clear, could mean almost anything in the future. "There are none that BMW wouldn't go into if it was thought to be a good idea." For example, the company is watching closely the trend towards "people carriers" — seven or eight seater vehicles like the Renault Espace. It regards the hatchback sector, however, as too down-market and — more puzzlingly — is not contemplating a move into sports cars other than its very limited production Z1 two-seater, with its DM 100,000 (£27,000) price tag.

"We've never had any significant proportion of the sports car market," says Büchelhof, but acknowledges that Japanese manufacturers like Mazda, Toyota and Nissan are the greatest beneficiaries of a worldwide upsurge in interest in sports cars even in the face of increased concern over the environment.

Instead, BMW's future strategies for its models will be based around four concerns: safety, environment, economy and comfort, says Büchelhof.



Eberhard von Kuenheim

Despite BMW being perceived in many markets as primarily a producer of performance cars, he says he has "no image problem" with introducing economical diesel versions — already sold widely in the former West Germany and some other Continental countries — in those markets where high fuel prices are sustained.

Despite BMW's reputation as a technical innovator, the company is relatively dismissive about some areas of technology about which many other car makers — Japanese in particular — wax very enthusiastic.

Four-wheel-drive is one. "We don't need four-wheel drive, or even front-wheel drive. The electronic traction systems we have now, preventing skidding under braking or acceleration, mean that these other systems are too expensive and not really needed." BMW has developed 4wd systems, and will retain them in those

of its cars intended to be bought by those who have to cope with deep snow. Otherwise, points out Büchelhof, "four-wheel drive accounts for only 2 per cent of registrations in Germany."

BMW has also become even more convinced that it can survive on its own. This is despite its relatively small size compared with the Japanese manufacturers and the loss of independence within the past year or so of other much-respected names such as Jaguar and Saab.

"We have no need of collaboration on manufacturing," says Büchelhof, referring to the vast 772 manufacturing and product development centre on which it has spent more than DM 1.2bn, and which houses 6,000 engineers, near its Munich headquarters. "Nor do we need to collaborate on distribution — we've got dealers everywhere." But there is scope to work with other vehicle makers and sectors of industry in areas such as recycling, he continues.

BMW's proclaimed confidence in its ability to "go it alone" on manufacturing and product development is explained by Wolfgang Reitzle, BMW's director of research and engineering. Reitzle accepts that smaller car-makers have been overly optimistic in hoping that flexible, automated manufacturing processes would all but eliminate their cost disadvantages vis-à-vis the biggest car-makers. Economy of scale advantages, he points out, will always exist no matter how assembly processes alter.

"But the important thing is that as the automation becomes more complete, the saving becomes smaller; the cost versus volume curve becomes shallower. So the advantage of mass manufacturers exists, but is always reducing. At a market share of 1.5 per cent, and no intention much to exceed



A BMW 7-series: one has just been 'tailored' in bright yellow

this, we also have the option to charge a premium price to cover the gap. But we are also working on bringing the premium price down more."

BMW regards another major area for cost-cutting as logistics. It is retaining its wholly-owned national sales companies but putting its parts distribution operations on a pan-European footing.

A network of strategically-placed warehouses, some under construction, is being established throughout Europe. They will be supplied much more frequently than currently — using air bridges for emergencies where necessary — by BMW's main parts centre at Dingolfing, near Munich. The system is starting to work on a pilot basis this year, and will be fully operative in 1991. Locations include Strasbourg, Frankfurt and Hanover in Germany, Bornem (Belgium), Verona (Italy) and Madrid (Spain).

As the single EC market develops, they will be operated independently of national boundaries, says Büchelhof.

Car-ordering is going along similar lines. Albert Schneider, responsible for BMW's sales in Europe excluding the German-speaking countries, says that dealers in his region will soon be able to place orders directly into production line computers instead of having to go through national sales companies. It is another means of shortening the supply pipeline "and getting inventory down at all levels," says Schneider. A pilot project has been operating in the UK for some time.

In the case of the UK, when and if the Channel Tunnel becomes a reality it should also be possible to reduce the supply time between a car leaving the production line and arriving at BMW's Doncaster preparation centre to 15 days, as a result of improved improved administrative systems and simplified transport arrangements, Schneider points out.

Actually, taken by rail or transporter to port-off-loaded, hang around for ferry, off-loaded again UK point of entry, picked up by transporter again, off-loaded somewhere else, etc. Gather idea is to rail them straight thru.

Last year, BMW built and sold around 625,000 cars, up from around 490,000 a year earlier. Emphasising BMW's niche player status, von Kuenheim says that the "desired ceiling" is 500,000-600,000. "The main target is to be profitable." With that goal in mind, says von Kuenheim, "I do not think that BMW will need any new manufacturing facility this century."

So far at least, BMW's confidence seems justified. Its net profit last year rose 23 per cent to DM558.1m and by a further 8.3 per cent in the first half of the current year, despite the surging strength of the D-mark.

Among the most gratifying statistics to von Kuenheim and his colleagues was this year's record 30 per cent jump in first-half sales to one particular market: Japan.

Alcoa — share and share alike

Kenneth Gooding explains why the US group has introduced an unusual two-part dividend formula

A s economic activity slows at an alarming rate throughout the industrialised world, many companies — particularly those in cyclical industries — will be taking a closer look at the "profit sharing dividend" scheme used by the Aluminium Company of America (Alcoa), the world's biggest aluminium group.

The system involves shareholders being guaranteed four, quarterly base dividends of 40 cents a share and an additional "profit-sharing" dividend: 30 per cent of any profits over \$8 a share.

This formula, adopted last year, means that Alcoa's base dividend need not bounce up and down as the group's earnings follow trends set by the volatile aluminium price.

Paul O'Neill, Alcoa's chairman and chief executive, says: "It was my idea and it's a great idea."

He points out that about half of Alcoa's 60,000 employees worldwide are now covered by some form of variable compensation related to corporate earnings. That has risen from about five in 100 employees since O'Neill took the helm at Alcoa three years ago.

He suggests that the profit-sharing dividend system "is a

logical approach to the way rewards should be distributed. It ties together the workforce with the outside shareholders in that they have a base income and, when we do well, everyone — inside and outside — can tell the difference."

O'Neill reckons Alcoa can earn \$6 a share as long as the primary aluminium price is 55 US cents a lb or better. Last year the average price was 88.5 cents and so far this year about 70 cents.

He has set Alcoa the target of making at least a 15 per cent return on equity over the economic cycle and no less than 10 per cent in any one year. "You must make this kind of return," he suggests, "otherwise you are going out of business."

But it represents a big jump from the average 9.7 per cent return on equity Alcoa made in the ten years before O'Neill's arrival.

It is too early to say whether the profit-sharing dividend system will work well. As far as O'Neill can tell, no other company has yet followed Alcoa's example. "But I met someone recently who said he wished his company had introduced it first. But because Alcoa did first, his company would not be using it."

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Management skills for technical personnel. London, November 26. Fee: £595 + VAT. Further enquiries: Julie Barnes, Information Resource Centre, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, London SW18 3SX. Tel: 081-871 2546. Fax: 081-871 3866.

Value gaps — the raiders, the

market or the managers? October 30, London. Fee: £150 + VAT (non-members). Further enquiries: The Strategic Planning Society, 17 Portland Place, London W1N 3AF. Tel: 071-636 7727. Fax: 071-323 1692.

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TECHNOLOGY

Paul Betts visits Aérospatiale's new assembly plant in Toulouse, where the Airbus A330 will be built

Battle of the 'big twins' heats up

The seconds are out in the multi-billion dollar contest between Boeing of the US and the European Airbus Industrie consortium for the new generation of "big twins" — the medium- to long-range twin engine widebody airliners expected to account for about 50 per cent of the commercial aircraft market during the next 20 years.

Boeing this week clinched its first order for its new 777 aircraft from United Airlines and the company's board is expected to launch formally the \$5bn (£2.5bn) development programme for the widebody 777 at the end of this month. A few days earlier, Aérospatiale, the French state-owned aerospace group, inaugurated with great pomp in Toulouse in front of 10,000 guests and President Mitterrand its state-of-the-art aircraft plant, where the final of the 777, the new Airbus A330 "twin", will be assembled.

It is not just a marketing contest between the US and Europe. The so-called "battle of the big twins" is also turning into a technological contest with both Boeing and Airbus breaking new ground in civil aircraft construction and design in their efforts to achieve maximum commercial success. Boeing, as described on this page yesterday, is using computer-aided techniques for the entire design of the 777, which will also be offered for the first time with the option of folding wings.

The new facility at Toulouse is Europe's answer to Boeing. "Our 20-year strategy has been to gain a 30 per cent stake in the civil aircraft market with our Airbus partners," said Jacques Pénier, head of Aérospatiale aircraft division, during a visit to the plant last week. To challenge the American dominance of the civil aircraft market, the Airbus strategy has been to develop a family of aircraft starting from scratch 20 years ago.

In 1975 we were producing one Airbus a month. In 1985 we were making one a week. By 1995 we will be making one a day," Pénier explained. The new facility, he added, was the last stage in the investment process started two decades ago. It will enable the assembly of seven widebody aircraft a month, including both the Airbus A330 and its four-engine sister aircraft, the A340. With its latest aircraft, the Airbus partners are hoping to gain a 45 per cent share of the new widebody aircraft market. The new facility is the largest

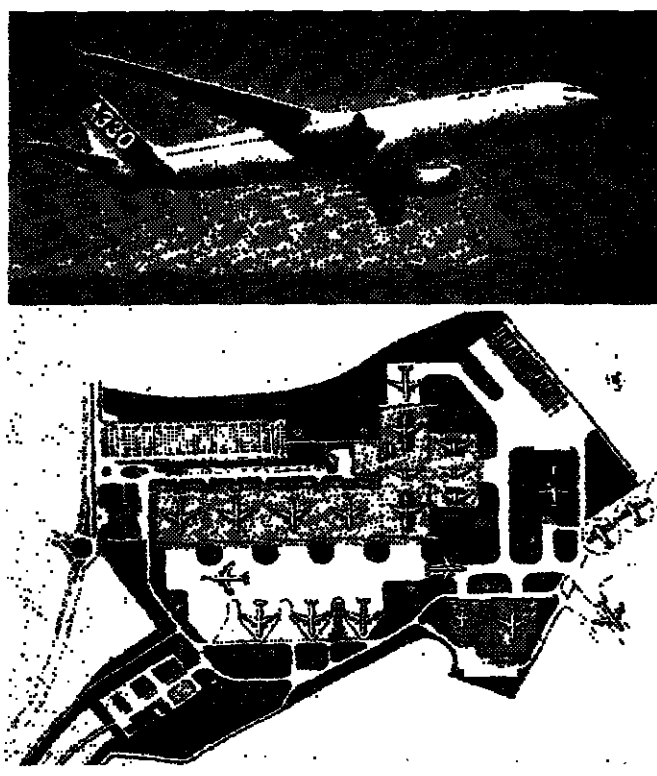
aeronautical complex in Europe. The A330/A340 assembly hall is the size of nine rugby pitches and the height of the Statue of Liberty. Each of its doors are the equivalent of five tennis courts. The assembly hall alone cost FF1.1bn (£100m) to build. Overall, Aérospatiale has invested about FF1.3bn for its share of the development programme of the new Airbus widebody family. Although not as huge as the Boeing Everett facility, where the 747 jumbos and the 767 twins are assembled, the new Toulouse complex introduces an innovative modular concept in large aircraft assembly.

This concept is already used by British Aerospace, a 20 per cent partner in the Airbus consortium, for the assembly at Hatfield of BAe's 146 regional jet. Aérospatiale has now adapted this technique on a grand scale at Toulouse.

A conventional line assembly process involves the stage-by-stage assembly of an aircraft moving down a straight line with others following it. At the new Toulouse facility, however, once the wings and the various fuselage sections have been joined together in two separate stages, each aircraft is placed in its own dock or station where it stays for the rest of the final assembly and testing process.

Aérospatiale says this makes the final assembly process much more flexible. It also helps to reduce the overall assembly cycle time by about 20-30 per cent compared with the traditional line assembly system. "It means that if there is a problem with one particular aircraft on the assembly line, the assembly of the aircraft following it will not be disrupted. Any delay on any one station will not have any effect on the other three stations," explained an Aérospatiale official.

In addition to the modular assembly concept, Aérospatiale has introduced robots to assemble various parts of the



The new Airbus A330 and the Aérospatiale assembly plant

aircraft and to automate key stages in the assembly process. The various parts are flown for final assembly at Toulouse by the four European partners including Aérospatiale, Deutsche Airbus controlled by Germany's Daimler-Benz group, BAE and Casa of Spain, in a big, ugly transport aircraft called the Super Guppy. A special hall has been constructed for unloading all the sub-assemblies brought by Super Guppy. This is equipped with a transponder and programmable overhead crane enabling more than 1,000 Super Guppy unloading operations to be performed each year by 1994.

Robots have been introduced for the delicate operation of joining up the wings to the centre section of the fuselage.

This is the first stage of the assembly process. In all, eight computer controlled robots manipulate drilling and reaming machines once handled by operators to drill about 3,500 holes on the fuselage sides. The fasteners are then installed manually. Aérospatiale says this automation is expected to reduce the production cycle on this particular station by about 10 per cent.

Once the wings have been joined to the centre section of the fuselage, this sub-assembly is moved again by overhead crane and put on a transponder taking it to a waiting position before the next stage of the process. This means that work can continue at the robotised wing-fuselage join-up station. The next stage involves

involves the assembly of the front and back fuselage sections to the wing-centre section. The fin, the horizontal stabiliser, landing gear and engine pylons are also fitted to the aircraft at this stage.

The innovation at this phase of the process is the use of robots equipped with cameras which move on circular rails around the fuselage to sew the sections together. The robot drills the hole, injects a sealant and installs the fastener. Inside the fuselage, an operator crimps the fastener and commands the system to instruct the robot to drill the next hole. The aircraft, which now has its complete shape, is moved again to one of the four individual docks or stations where it will remain for the rest of the assembly and testing process. Once this is completed it will be moved to a hall for customisation when the aircraft is fitted and decorated according to the individual specifications of airline customers.

Up to now, Airbus aircraft have been assembled by Aérospatiale at Toulouse and then flown to Deutsche Airbus in Hamburg where the customisation process takes place as part of the general work-sharing arrangement between the Airbus partners. However, after long and at times acrimonious negotiations, the Airbus partners bowed down to German pressures to allow Deutsche Airbus to take charge of the final assembly at Hamburg of the A321, the new stretched version of the best-selling A320 narrow-body twin-engine Airbus airliner.

Under the new arrangement, it was decided to combine both final assembly and customisation at one site for new Airbus aircraft programmes. The Germans would thus become responsible for both the A321 final assembly and customisation, while Aérospatiale would become responsible for both operations for the A330/A340.

Airbus believes that the compromise finally reached with the Germans over the assembly of the new aircraft programmes will help enhance the overall productivity of the complex Airbus work-sharing production system by concentrating assembly and customisation in one place. Improved efficiency will clearly become a key for the longer term future of the European aircraft consortium: not only in its commercial battle against Boeing and McDonnell Douglas but in its own efforts to become an economically viable enterprise.

Little notebook packs a punch

MINIATURISATION is the name of the game in the personal computer industry. Lightweight, portable PCs represent the fastest-growing segment of the market. Not surprising, the smallest competitors — the notebook-sized ones — are the hottest sellers of all, writes Louise Kehoe.

For leading US personal computer manufacturers the notebook-sized computer brings a significant competitive challenge from Japan's leading electronics companies, whose ability to shrink electronic products to pocket size is well established.

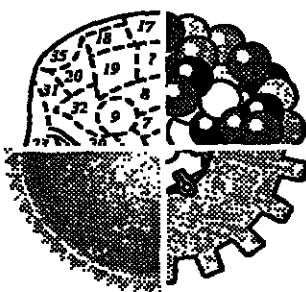
In a bid for leadership in this emerging market, Compaq Computer has launched a more powerful version of its notebook-sized computer, based on the Intel 386SX microprocessor chip. The Compaq LTE 386/20s is the highest performance notebook PC available, the company claims. It incorporates the features of a desktop computer in a 7.5 pound unit, including cache memory, VGA graphics, floppy disk drive and either a 60 Mega-byte or a 30 Mbyte hard disk. US prices are \$8,999 and \$6,499, depending upon hard disk capacity.

Compaq packs its 386LTE into an 8.5 inch by 11 inch package that will fit neatly into a briefcase. The 2.5 inch hard disk drives use "rigid flex" circuit board technology, a defence industry "spin-off". Developed by Telebyte Electro-Mechanisms for applications such as the Cruise Missile Guidance Systems, rigid flex circuit boards incorporate areas of rigid and flexible materials in one continuous sheet. The flexible sections replaced bulky cables and connectors.

Another innovation in the Compaq LTE 386/20 is the chewing-gum pack sized power supply. Compaq's first portable computer, introduced in 1983, was powered by a unit the size of a paperback book!

Land of the rising plastic card

THE insatiable demand from the Japanese consumer for all things new is extending to plastic cards. There will be 21.1bn of them in use in Japan by 1992, according to Plastic Cards in Japan, a study from the Institute of



WORTH WATCHING

by Della Bradshaw

Retail Studies at the University of Stirling.

Almost half of 21.1bn cards — a 16-fold increase on the 1988 figure — will be used for transactions in banks, retail outlets, railways and phone boxes.

Although the majority of cards today are magnetic stripe cards, where a pre-paid credit is deducted from the card is used, the smart card is a plastic card with a micro-chip embedded in it — is beginning to increase its market share.

● Aldershot and Farnborough are two of the first centres in the UK to benefit from a card-operated parking system. The "Easypark" service, as it is called, has been introduced in 10 car parks by the local Rushmore Borough Council. The equipment to handle the pre-paid magnetic cards, similar to phone cards, has been made by FKI Godwin Warren, of Halifax.

Titanium springs bounce back

AFTER centuries of putting the bounce into a wide variety of machines, the humble spring is getting a facelift.

As defence components manufacturers become increasingly interested in non-military applications, springs made from a number of exotic metals are now making their way on to the commercial market.

The Leningrad Central Research Institute of Materials is now looking for partners to exploit its development in these types of up-market springs.

These include springs made of niobium alloy, which are heat resistant but very flexible; nickel springs which are heat and corrosion resistant; and titanium springs

which are lightweight and do not rust. As a result titanium springs, although more expensive than steel ones, can increase the working life of equipment, particularly in humid or corrosive conditions, such as on oil rigs.

Looking out for a leased computer

EUROPEAN computer leasing companies are out to prevent the abuse of their customers and prevent them being duped into using stolen or illegally-obtained equipment.

The European Computer Leasing and Trading Association (Eclat) is setting up a database to help chart the movement of all machines that are leased, according to this week's *WORTH WATCHING*. Weekly newspaper. The database should also help prevent unauthorised sub-leasing.

The association intends to gather information from both leasing companies and the big computer manufacturers, particularly IBM. Each machine to be leased would be given a registration number, and that number recorded with the name of the owner. When a prospective customer was considering leasing the machine, the company could check who the legal owner was.

BT's database has the number

BRITISH Telecom's decision to charge for directory inquiry services could be a cloud with a silver lining for telemarketing and sales companies that need to find a large number of phone numbers.

From next spring, when BT throws its inquiry database, companies with the appropriate equipment will be able to look up the numbers themselves. To help them do that more quickly, Datapoint has launched a computer system to search the database.

With Datapoint Enquirer the company will be able to instruct the computer — just by pressing two keys — to go away and automatically search the BT database for lists of missing numbers.

Contacts: Compaq: US, 713 270 0870. Institute for Retail Studies: UK, 0789 73171. FKI Godwin Warren: UK, 0422 622263. Leningrad Institute of Materials: Soviet Union, 212 278 5062. Eclat: UK, 021 745 8206. Datapoint: UK, 081 453 1222.

THE PROPERTY MARKET

After the Crown and the Church, the Prudential is the biggest property owner in the land. Given the institutions' ability to make or break the property market, few organisations have more influence over the future of the industry.

For this reason, there was consternation in the industry when in January the Prudential sacked a third of the workforce in its property division and announced that there would be no new projects added to its development pipeline. Taken together with the fact that it has been an active seller of property - reducing the number of properties on its books from 2,500 to 1,700 over the past five years - it seemed that sentiment at the Prudential had swung heavily against property.

Worries that the Prudential intends to disinvest are, however, misplaced. Every penny resulting from last year's sales has gone into its development programme, which will cost it £700m over the next two years. "In spite of some of the stories, we have a long-term commitment to property," says Mr Hugh Jenkins, the chief executive of the Prudential's investment arm who, as a qualified surveyor, has a background rooted in property investment.

The sales of the past few years have been partly a housekeeping exercise to get rid of smaller properties. "A degree of collecting had gone on," he says. "The average value was out of step with the portfolio."

As for the reduction in its workforce, these were partly a matter of cutting out layers of management and partly a matter of adjusting to the fewer properties and developments on its books. Experts from outside the organisation will be hired to deal with future peaks in activity.

For all that, the stance of the Prudential is overwhelmingly disheartening for the property industry. The Prudential has £5.2bn or 23 per cent of its portfolio devoted to property and it has no intention of increasing that percentage. Enough, it says, is enough.

The reason is simple. The Prudential thinks that equities are a better bet than property. "Equities are likely to continue to outperform particularly as property goes through a lean period over the next few years... We have a top down approach to asset allocation. We have not got this pressure that we have to keep going in property," says Mr Jenkins. In any case, it has become a developer in its own right and



The men from the Pru: Christopher Edwards, left, and Hugh Jenkins say there is a long-term commitment to property

A disheartening stance

By Vanessa Houlder

so has no compulsion to buy from other developers. Over the past 35 years the Prudential has, like other large institutions, progressed from being a passive investor in property, through financing developments, to doing its own. With its office projects at Minster Court and Holborn Bars, it is one of the most important developers in the City of London.

As a result, adjustments to its existing portfolio will be modest. It is considering an

increase in its weighting in East Anglia, to acknowledge the region's growth. It is also looking at parts of the retail market, where it thinks yields are starting to harden, and potentially in the industrial sector, where it feels it is underweight. But, when seen in the context of its size, it is virtually withdrawing from the market.

If the Pru's attitude is shared by other institutions, the consequences for the industry are serious. Speculative developers

have borrowed an estimated 30 per cent of the £37bn loaned by banks to property companies, on the blithe assumption that the institutions will be willing to buy the properties at the end of the day.

No dice, says the Prudential. "The institutional flow of funds is constant at £2m a year. There is an appetite for property. The problem came when developers created a demand for money that was a multiple of that. They manufactured their own appetite

which did not recognise where the long-term demand was from," says Mr Christopher Edwards, a director of property fund management at Prudential Portfolio Managers. Over-extended investment companies that used bank funds may find themselves in the same boat. "There is a huge amount of bank debt relating to properties acquired in the past three or four years, which mainly came from longer-term institutional portfolios," says Mr Edwards. "We

sold them; we don't want them back." Hopes that Spots and Pines (financial instruments that would allow shares in single properties to be traded on the stock exchange) would rescue the market are naively premature, he says.

"It would be helpful to the industry as a whole if there was greater liquidity, which could come if more investors were attracted by the flexibility of Spots and Pines," he reasons. "It is not beyond the realm of possibility that futures will be developed. But it will take a long time to get anywhere even if the enthusiasm is there."

The result, he speculates, may be a sea change in the property industry. If banks, rather than investors, are going to be the source of long-term finance for the property industry, the returns from property must be related to long-term debt.

It would be a throwback to a previous era in the property industry, according to Mr Jenkins. He harks back to 1965, when property development was conceived "on a factor of 10". Developers sought a 10 per cent return in order to get a 2 per cent margin after paying mortgage costs of 8 per cent.

This line of thinking changed when the cost of money increased. "Developers found they could not get a positive return so they turned themselves into traders," explains Mr Jenkins. "That was fine so long as institutional demand for the product matched supply. But now the development cycle is too big

for institutional appetites. rents will have to match what is required to bring the development forward."

Implicit in this argument is short-term misery for much of the industry. Indeed, Mr Edwards shares the widespread view that there will be "blood on the street" for some of the developer traders.

None the less, the problems stemming from the buoyancy of the late 1980s are not comparable to the crash of the early 1970s, in the view of the Prudential. Unlike the 1970s, this surge was fuelled by tenant demand. It was also funded by top-ranking rather than secondary banks, with borrowings structured to ensure less exposure to floating rate debt. And although bank exposure to property is a concern, it now takes up 8 rather than 12 per cent of bank debt.

The result is that good property is not being dumped on the market. "I don't find we are being offered many jewels," says Mr Jenkins. By contrast, in the 1970s he bought a 3.1-acre site on Oxford Street from Land Securities. Venture funds, he says, are finding it hard going. "They want to find diamonds in embers. They are much harder to find than people would have us believe."

As a result, the Prudential is not out bargain hunting. "We are not interested in second-rate properties, however high yielding," says Mr Jenkins. "So what would tempt it to put more money into property? The emergence of trophy investments at yields we could not refuse."

	TOTAL RETURNS			
	Retail	Office	Industrial	All Property
Year to Aug 90	-4.7	-0.7	5.1	-1.4
Quarter to Aug 90	-2.9	-3.8	-2.1	-3.1
Month of Aug 90	-1.4	-1.9	-0.2	-1.4

Source: Investment Property Database

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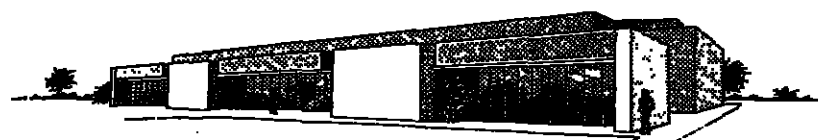
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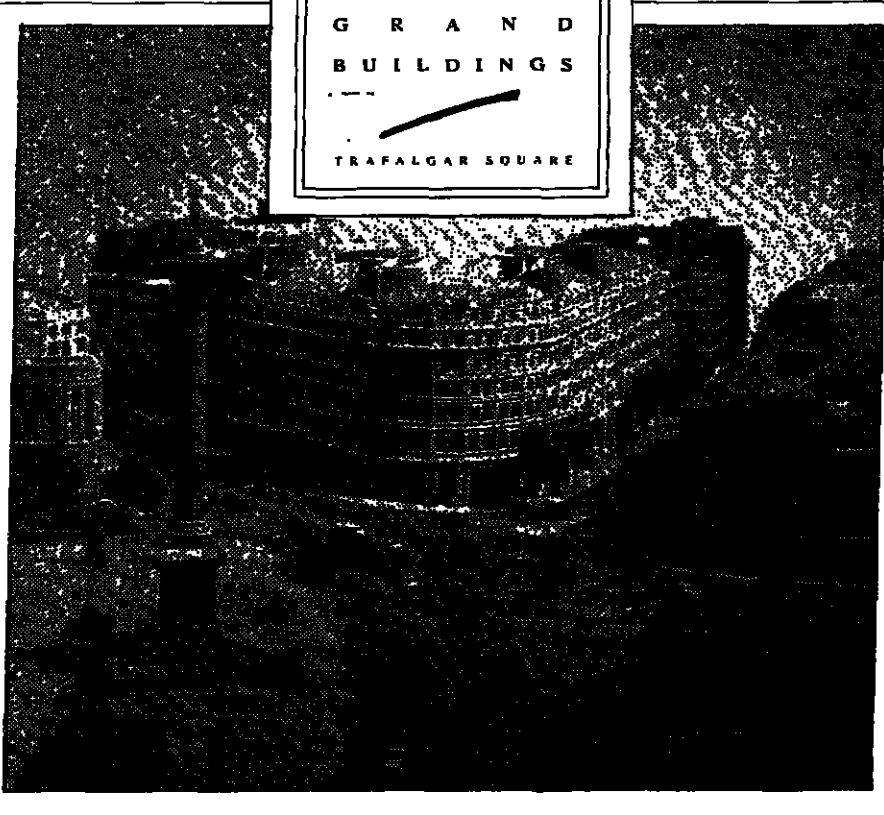
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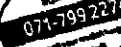
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Friday October 19 1990

A speech for a new era

THE Mansion House speech may be about to move from what Bagshot called the efficient to the dignified part of the constitution. It has been the occasion for the Chancellor of the Exchequer to inform the details of monetary policy. But since the decision to enter the exchange rate mechanism of the European Monetary System two weeks ago, this has become a rather uninteresting question. Monetary policy will now be devoted to keeping sterling within its ERM bands.

In any case, yesterday's speech could not rival the impact of the announcement of just two weeks ago. The decision to join the ERM and cut base rate by one percentage point have been by far the most important changes in monetary policy of Mr Major's period as Chancellor. Indeed, they have been the only significant changes.

Thus the Chancellor's speech was bound to be an anticlimax. But it could serve as an occasion for exegesis. Accordingly, he avoided such arcana as funding and concentrated on the reasons for entering the ERM when he did and on the implications of that decision.

Mr Major's formulation of the case for entry - that "inflationary pressures were on the way down" - is a long way from the prior condition of inflationary convergence. By it was defensible. If entry into the ERM has the effect of putting downward pressure on short-term interest rates, as some expect, it is desirable to enter when the rate is high, as it was in the direction in which domestic economic conditions suggest they should go.

Dominant target

In defending his twin decision to enter the ERM and cut base rate, the Chancellor makes much of the fact that "for some time now, the messages coming from both broad and narrow money have been the same". This is ironic. The exchange rate was the dominant target of monetary policy, says Mr Major, because the targets it is pushing into second place can at last be relied upon.

Despite that assertion of confidence in the monetary indicators, the base rate cut is ques-

tionable. ERM entry looks too much like the price paid for cutting interest rates at the first plausible opportunity. The monetary indicators were, indeed, turning down, but in all other respects inflationary pressures still look alarming. Yesterday's announcement of a 10% per cent annual increase in underlying earnings merely underlines the point.

Clear pressure

The Chancellor also insists that he "does not agree with those who argue that the ERM will bring benefits in the short term and then have long-term costs. Precisely the reverse is true." That ERM entry will increase the costs to the economy is clear. As the Chancellor reminds businessmen, "keeping our costs in line with, or lower than, those elsewhere in the Community is now essential." To the extent that they fail the economy will suffer.

What had been assumed, however, as is implicit in the Chancellor's own defence of the timing of ERM entry, was that this move would at least allow lower interest rates in the medium term. That may prove true, but it need not do so. Sterling has already fallen by 10 pence from its post-entry peak and is now at its central rate of DM2.95. With monetary policy dedicated to the nightmare of interest rate increases cannot be ruled out.

By announcing that he is considering an Ecu bond issue, the Chancellor is at least increasing the costs to the Treasury of a depreciation and so making it a little less likely. This is welcome, as is the commitment to a balanced budget in the medium term. But the latter does not rule out substantial funding in the short term. Those Ecu bonds may arrive quite soon.

ERM entry is a tough discipline and may prove an unpredictable one. It means the subordination of monetary policy to an exchange rate target that will become still more exacting when sterling moves into a narrower band. At that stage the Chancellor should take the whole process to its logical conclusion and hand the management of monetary policy to the Bank of England, where it now properly belongs.

Auditing the auditor

IT WAS Sir Derek Alun-Jones, then chairman of Ferranti, who observed last year that the general ability to rely on audited accounts was fundamental to the conduct of business in the UK. He spoke as one who had seen Ferranti come close to collapse after the purchase of International Signal & Control (ISC), whose accounts proved a singularly misleading picture of the real state of affairs before the company was acquired by Ferranti.

Since Sir Derek told shareholders about the consequences of undetected fraud at ISC, a number of other safety men, including Sir Peter Thompson at British & Commonwealth, have had good reason to feel serious misgivings about the usefulness of an unqualified audit report. Distasteful as it is, widespread implementation of the directive was one of the main purposes of the 1989 act.

Central question

Such monitoring anyway fails to address the central question, which relates to the independence of the auditor. The responsibility for preparing true and fair accounts lies primarily with the directors. Yet those same directors appoint their own watchdogs, the auditors, and fix their remuneration. The auditor is thus in an invidious position. He is from time to time required to bite the hand that feeds him on behalf of the shareholders. The company with whom he has no direct contact. And since the client may also dispense lucrative tax and consultancy fees, the exercise of independent judgment is likely to be doubly painful.

This conflict of interest helps explain countless questionable judgments made by auditors over the past two decades - though not, of course, those of determined fraudsters against whom no system can be fool-proof. Yet the profession's response to successive scandals has been to retreat into more detailed rule making, in the form of accounting and auditing standards, instead of seeking to strengthen the quality of professional judgments by bolstering the auditor's independence. To make matters worse the House of Lords ruled in the recent Caparo case that the auditor's duty to anyone other than the existing shareholders is so limited as to be close to meaningless.

The remedy must ultimately lie in prising the auditor away from the managerial camp so that the interests of the owners are more directly served. In the absence of two-tier boards, or some other form of corporate governance that gives an enhanced voice to shareholders, this is far from easy. But the time has come to shift the emphasis of the debate on to the more important issue - and for the big investment institutions to play a part in the debate commensurate with their responsibility.

Undoubted advance

This is undoubtedly an advance on a situation where auditors were only marginally accountable. But the inspectors, appointed by the professional bodies themselves, will number no more than 40; and that figure includes 19 existing inspectors who are already scrutinising the accounts of fellow accountants under the Financial Services Act. This is not the kind of discipline that will make the barons of the big accounting firms lose much sleep. Nor does it seem well designed to satisfy a govern-

President George Bush would be much happier if he could concentrate on foreign affairs. As he recently confessed: "When you get a problem with the complexities that the Gulf has now, I enjoy trying to put the coalition together and keeping it together. I can't say I just rejoice every time I go up and talk to (House Ways and Means chairman) Danny Rostenkowski, my dear friend, about what he's going to do on taxes."

Unfortunately for Mr Bush, being president means having to deal with taxes. His indecisiveness over the US budget during the past three weeks has landed him in serious political trouble. While the immediate budget crisis will probably be patched over during the next few days, there will be a lasting impact. His approval rating in the polls has already fallen sharply (down from the mid 70s in mid-August to between 55 and 60 per cent now), his own Republican party is bitterly divided and its prospects in the November 6 mid-term elections have been threatened.

The budget fiasco has coincided with increasing worries about US economic prospects. The dollar has fallen sharply, there are doubts about the health of many banks and the economy has slowed. Parallels are being drawn between the US and the Soviet Union as fellow superpowers in decline because of internal problems.

Comparisons are being made between Mr Bush and former president Herbert Hoover and Jimmy Carter, who both went down to heavy defeat after one four-year term. There is talk of a national malaise, 79 per cent think the country is "pretty seriously on the wrong track", the most negative result since the oil crisis of the mid-1970s. Parallels are being drawn between the US and the Soviet Union as fellow superpowers in decline because of internal problems.

The true position is serious but not dangerous. "The events of the past three weeks reflect the inherent tendency of a constitution with separation of powers to delay decisions until the last minute, compounded by the particular problems of divided party control and the character of this president. There have been several precedents for such cliffhangers, but this is more protracted and dangerous."

The current crisis has been waiting to happen since Mr Bush took office. He was inaugurated in January 1989 with the lowest representation of his own party in Congress of any incoming president. The result has been compromise and procrastination, the "slide-by" budget of last autumn with its illusory deficit cuts. Little has been achieved.

Moreover, attention was focused on the end of the Cold War, the transformation of central Europe and the end of more than a decade of bitter controversy over central America. Mr Bush was active in assisting these changes. Even now roughly two-thirds of the American electorate think Mr Bush is doing a good job handling foreign policy, double his favourable rating on the economy and the budget.

Yet the budget problem is now too large to be deferred or fudged. Estimates of the deficit for fiscal 1991, which started on October 1, have risen threefold since last January to

The budget crisis has thrown the Republicans into disarray, writes Peter Riddell

Bush presidency under a cloud

BUDGET SCHEDULE

January 29. Bush proposes budget to cut deficit by \$37bn to \$63bn in fiscal 1991.
May 1-2. House passes plan to cut deficit by \$35.5bn; Senate approves package with \$43bn cuts.
May 4. Bush and congressional leaders agree to start budget talks without preconditions.
June 26. Bush drops "no new taxes" campaign pledge and admits need for tax revenue increases.
July 16. Administration estimates that fiscal 1991 deficit likely to be \$169bn without action, up \$68bn from January, and \$252bn if savings and loan rescue included.
August 1. Talks break off without agreement.
September 7. Talks resume and last 10 days; no deal.

September 30. After 11 days of talks, bipartisan agreement announced to cut 1991 deficit by \$40bn from new estimate of \$294bn, and by \$500bn over five years.
October 1. Fiscal 1991 begins.
October 2. Bush makes nationally televised address to support package.
October 5. House overwhelmingly rejects package. Government runs out of money.
October 7-9. House and Senate pass outline plan and stopgap spending measure lasting until midnight tonight.
October 16-18. House and Senate approve differing plans.

BUSH'S APPROVAL RATINGS

Source: Washington Post/ABC



given Mr Bush the chance to counter-attack against "tax-and-spend" Democrats. Mr David Broder, the Washington Post's veteran columnist, quotes the belief of local Democrats that ordi-

nary voters are angry about the taxes they pay themselves, not those other people do not pay. He talks of the "sad reality that a great many white Americans are far less hostile to the

No satisfaction over tax burden

At the heart of the US budget crisis, holding up talks all year and now occupying Congress, is a debate about the tax system.

Under President Reagan, the Republicans presented themselves as the party of tax cuts. This was never entirely consistent in practice. The personal tax burden now is about the same as during the 1970s. Yet the two main tax packages of 1981 and 1986 transformed the US tax system, to the benefit of the better-off.

The first opened up a cornucopia of tax shelters for property developers, while the latter removed many of these breaks while sharply cutting tax rates. Over the decade the top marginal rate fell from 70 to 28 per cent.

However, this left a number of anomalies. After the 1986 act, capital gains were taxed as income which represented an increase in the Capital Gains Tax rate compared with 1981. Moreover, the so-called bubble was created whereby upper-middle-income taxpayers - married couples with joint incomes of between \$78,000 and \$188,000 - paid a top marginal rate of 33 per cent, while those above that band paid 28 per cent.

One of President Bush's few precise pledges in his 1988 campaign and in his inaugural speech was to cut CGT so as to encourage enterprise. As a

result, this has become a symbol for supply-side Republicans of their commitment to continuing the tax-cutting drive.

But Democrats have argued in the name of fairness that such a cut would disproportionately benefit the better-off and should be offset by an increase in the top marginal rate by, for example, eliminating the bubble.

Much of this year's debate has been

about how to balance these concerns. Mr Bush at one point suggested a 31 per cent top marginal rate in return for a 15 per cent CGT tax rate. Democrats have suggested larger increases in the former and smaller cuts in the latter biased towards middle-income taxpayers.

The most likely result is a compromise satisfying neither side, which increases income taxes on the better-off to a limited extent and raises indirect taxes on all.

Peter Riddell

Rohatyn bows out

Felix Rohatyn left the New York City rescue business yesterday, issuing dire warnings of "financial, economic and even social disaster".

The only problem for the flamboyant chairman of the Municipal Assistance Corporation - the watchdog agency that was founded during the last city fiscal crisis 15 years ago - is that nobody in the Big Apple seems to care that he is resigning.

Rohatyn, a socially ambitious habitué of New York, has of late been snubbed by Mayor David Dinkins, attacked by the city's trade unions, and generally portrayed as being more interested in his own ego than in solving the city's woes.

Yesterday the bushy-eyed, brown senior partner of Lazard Freres vented his spleen in an interview with The New York Times, claiming that people are angry with him for his prominence.

He lamented that people are saying dreadful things, such as "who the hell are you to tell us this. You're just wishing for a crisis so you can be back on the front page of the New York Times".

Beneath a large photo of the pensive pundit, Rohatyn went on to reveal what really irks him: the inability to be powerful in an East Side restaurant. He spoke with nostalgia of the "crazy days" when "we were running the city from a table at Elaine's".

Still chilly

What has New Zealand got to offer Russia in terms of economic lessons?

Not a lot, it seems, judging by the frosty reply by the Russian ambassador to suggestions that his country has been poaching New Zealand innovations.

The Cold War may be over in most parts of the world. But it lives on in New Zealand.

OBSERVER

Allegations that New Zealand's economic secrets are being passed to Moscow via the country's highest-ranking union leader, the president of the Combined Trade Unions Ken Douglas, have rebounded on the Opposition National party leader, Jim Bolger.

"What economic secrets?" the New Zealanders and the Russians are asking each other.

It is Bolger's first gaffe in an otherwise faultless election campaign.

As he struggles to extricate himself from the furor he seems surprised at suggestions he is, in effect, accusing Douglas of treason.

Prime Minister Mike Moore had given Douglas a briefing on the country's economic problems when negotiating the union accord, under which trade unions agreed to accept a maximum pay increase of only 2 per cent, with anything extra linked to increased productivity.

Bolger claims this information, which was denied to him, was passed to Russia by Douglas, who is an avowed communist.

The Soviet ambassador in Wellington, Boris Krotkov, has told Bolger, "Stop this Cold War nonsense. It is irresponsible. The war is over."

Krotkov also remarks pertinently that, given the state of the NZ economy, he does not think Russia would benefit very much from any details about it.

Deterrent

Which reminds me of the Wollongong cannon.

This handsome set of artillery pieces was sent out by the British War Department to defend the coal port of Wollongong, south of Sydney, Australia, from the threat of Russian invasion.



"...and the Education Minister lived happily for a time"

The cannon arrived in the 1880s and, given the urgency of the project, within 15 years they were set up and pointed out over the blue Pacific.

When I questioned their usefulness during a visit a couple of years ago a local woman roared up in indignation. "Well, they've worked, haven't they", she shrieked.

Jumpers

Without even breaking into a smile the Health and Safety Executive has announced it is considering how best to regulate bungee jumping.

For the benefit of the uninitiated, the executive kindly provides the following definition: "Bungee jumping is an activity originally promoted in New Zealand. The participant (jumper) is secured by ankle harness to a cable made of multi-looped strands of natural rubber, bound together with the same material (a bungee), and jumps from heights of between 100 to 300 ft. The fall is arrested by the

extension of the bungee through its elasticity, and the jumper then bounces back a number of times.

"The activity is either carried out over water or land, in the latter case an air bag is provided."

Regulation of the noble art will be carried out in conjunction with local authorities. They are responsible for enforcing the Health and Safety at Work Act at premises where jumping may take place.

The sport could provide a dry run for City speculators who are measuring up their windows in preparation for the next Great Crash.

Equip your atrium with an airbag while prices hold.

The chop

"There it is in black and white on the front page of British Editor, the journal of the Association of British Editors."

"The government also proposes to make it a capital offence for anyone intending to obtain personal information for publication" - that is, if they use surveillance equipment on private property.

That seemed a trifle extreme even for David Calcutt, chairman of the Calcutt Committee on the Press and Privacy who advocated that such behaviour should become a criminal offence.

The editors discovered their mistake at the last moment before publication. But with the latest technology, there was little that could be done.

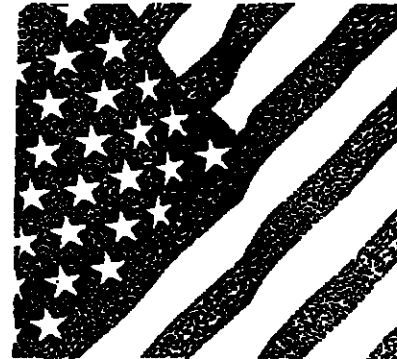
All they could manage was four "Ks" typed over the offending word "capital" - not nearly enough to hide their blunders.

Play on

When a Hampshire reader asked the owner of her village store if he had any condescension cards she was told, "Sorry, dear - we don't do any games".

THE U.S. UNDER BUSH

A MID-TERM REVIEW



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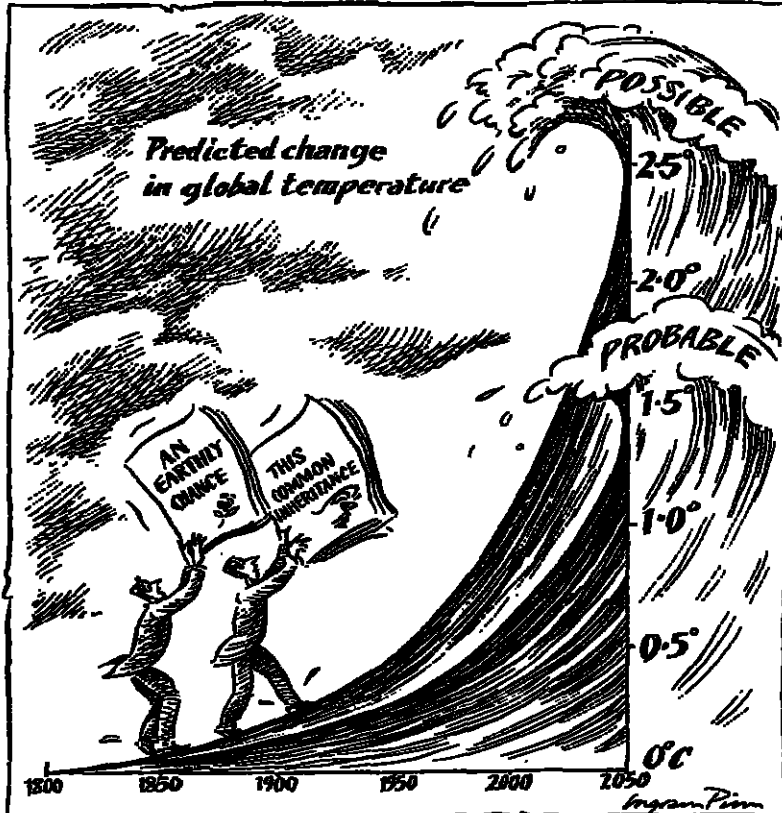
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POLITICS TODAY

In the trough of the environmental wave

By Joe Rogaly



That is a lie. It is as true to protestations about carbon emissions as it is to the insistence that the world is using an imaginary common, or a waste contractor's announcement that every fifth sewage pipe was in future to be named Channel 5.

The correct policy is less coal, which might mean less growth. It is also energy pricing, about which Mr Patten is tentatively more courageous than Mr Gould. This is not to say that it is absolutely certain that traditional economic growth will have to be abandoned by the next generation. We are slowly getting cleverer about our use of existing technology. Mr Patten's predecessor, Mr Nicholas Ridley, used to dismiss the proposals of Britain's association for the conservation of energy on the ground that it represented insulation manufacturers. So it does, but better insulation and smarter design has enabled the Japanese to manufacture goods with a fraction of the energy used in the US.

Two British writers, James F. Skeat and Gerald Leach, have separately produced arguments suggesting that conservation and efficiency could cut the UK's carbon dioxide emissions by 7 per cent from 1988 levels (Skeat) and 10.5 per cent from 1987 levels (Leach). Labour seems willing to go this route; the Tories have still to answer questions about why insulation is taxed.

The nagging doubt remains. Its cause is clear. Visualise two graphs. The first shows projected global warming during the coming century. Whether you take a high, medium or low estimate the slope is threateningly steep from about the year 2010, on unchanged policies. Assume, then, the changes currently available if the will is there to promote conservation and known clever technology. The graph leans back, just a little. It cannot lean much, for it will take centuries for the existing greenhouse concentrations to wear away. Now consider the second graph: world population growth. Here again, on any projection, the line rises before us like a mighty wave, ready to crash on our heads. Never mind the Africans and Latin Americans: the Indians and Chinese alone could mop up the savings from smart technology as quickly as we make them, just by increasing their own standard of living by the acquisition of, say, a refrigerator and a motor cycle per family.

This is why the awkward Mr Jonathan Porritt increases in stature and sense. The comfortable Mr Porritt is the former director of Friends of the Earth who has been found by Mrs Thatcher and Mr Patten to be reasonable and someone with whom business can be done. This Mr Porritt believes that "green growth may turn out to be a less polluting, less wasteful and more efficient in terms of energy and resources" and indeed sees these as "highly desirable goals, enthusiastically to be campaigned for." The deep green and therefore awkward Mr Porritt asserts that "exponential growth (in either human numbers or volumes of production and consumption) cannot be sustained indefinitely off a finite resource base." He traces the goal of growth back to the biblical injunction to man to exercise "dominion over the Earth" and its adoption by Bacon, Descartes and Newton. "Making peace with the planet cannot be achieved without a philosophical revolution at least as dramatic as that of the 17th century," he said in a recent lecture.

This kind of thinking is much derided between waves of ecological concern. The man with the sandwich-board proclaiming that the end of the earth is nigh has been proved wrong so far. He will be wrong again if it comes out with just those words now. But that is not the matter at issue. The threat of damaging global warming will almost certainly stimulate greater human endeavour to avert it as it comes closer: we shall try harder as we climb the learning curve of it. It is that climb that will determine future environmental policy. Meanwhile, there is time to go back to sleep until the next wave gathers force.

Sterling and the ERM

The danger of a high entry level

By Simon Wren-Lewis

Was DM2.95 the right level for sterling to enter the exchange rate mechanism of the European Monetary System? Last spring, I published, together with former colleagues at the National Institute for Economic and Social Research, a study which suggested an entry rate at least 10 per cent below this. Were we wrong, or has the government made a serious mistake?

Our analysis employed the UK's most widely respected econometric model in its calculations, but the logic behind our results was very simple. In our view, only part of the UK's large current account deficit was due to excessive levels of demand. This deficit was also caused by the fact that industry's competitiveness is insufficient to produce a sustainable current account in the medium term. As a result, the UK's real exchange rate had to fall.

This could be achieved by either a depreciation in the nominal exchange rate, or a period in which UK inflation was below that of our competitors. Unfortunately a realistic projection for UK inflation suggested an average level over the next few years well above our competitors, leading to a rise rather than a fall in the real exchange rate. As the scope for depreciation in the EMS was limited, this implied that we should enter at a low exchange rate to achieve a sustainable external position in the medium term.

Why didn't the government, and perhaps the foreign exchange market itself, accept this argument? There are four possible reasons. The first, and least likely, is that they expect UK inflation will turn out to be lower than in other EMS countries, perhaps because entry to the exchange rate mechanism brings about an immediate structural transformation in the UK labour market. The second is that exporters are expected to take advantage of the domestic recession and produce a more substantial turnaround in the current account than previous experience suggests likely. This also seems a bit like wishful thinking, although it should not be discounted completely.

The third, and rather more likely, possibility is that our assumption that the current account has to balance in the medium term is wrong. It could be that long-term capital inflows from Japan or elsewhere will be sufficiently large to allow the UK to run over the next five to 10 years. Something similar may be happening in the US. Unfortunately it is equally possible that these inflows will be more than offset by capital outflows from the UK, especially if a high exchange rate makes our wage costs uncompetitive.

The final, and most pessimistic, potential flaw in our argument is that excess demand in the UK is more than wholly responsible for our current account deficit. This would mean that the real exchange rate would not have to fall to correct the deficit, but it would also imply that the coming recession would be either severe or prolonged, with only a partial recovery. This would mean that UK unemployment is well below its "natural rate".

Suppose, however, that none of this occurs and that our calculations are broadly correct. This will mean that at some point in the next few years sterling will hit the bottom of its approved band within the ERM. In that case, how important a mistake will entering at too high a rate be? This depends on how hard the authorities try to resist pressure against sterling. If they permit one or two downward realignments of sterling against other EMS currencies, then inflation will be little higher than it might otherwise have been but the costs for the economy will not be that great.

The danger is that the government will attempt to defend the present exchange rate bands at all costs. As a result it may produce, or fail to prevent, a recession on the same scale as 1980-81. One way this could happen is that we become locked into an overvalued exchange rate through monetary union. When I think about this possibility, I rather hope our original analysis about sterling's entry rate does prove to be wrong.

The author is economics professor at Strathclyde University.

LETTERS

Tilting the balance against tradeable goods

From Professor T. Barne.
Sir, Mr Howard Flight (Letters, October 12) gives good reasons for thinking that we have joined the exchange rate mechanism (ERM) at a rate which is too high from the point of view of British industry and commerce. One of his reasons is that British, compared to Germany, is a low-savings, high-consumption economy.

He could just as well have made the related proposition that compared to Germany (and indeed any other western industrial country), Britain has a low propensity to invest, especially in industries producing tradeable goods. In consequence the growth of the economy tends to be restricted by an inherent weakness in the balance of payments.

It is debatable whether these differences between Britain and Germany are due to differences in national character (the Ridley thesis?) or to differences in circumstances including government policies. Since the war, upturns in Germany have tended to be export-led but in Britain consumption-led. We have had booms associated with the names of Butler, Mandelson,

Barber and Lawson that could not be sustained and which left Britain stuck in a low-investment, low-export structure. Of course, we must be inside the ERM and, of course, we must stop inflation. But is there no alternative to a policy which yet again tilts the balance of the economy against the tradeable goods sector?

T. Barne,
Barnacre,
Westminster,
Hassocks, Sussex

From Mr Anthony Aylward.
Sir, Whilst entry into the ERM may spell the beginning of the end for the Tories in government, Labour's monetary policy does not make any sense either.

Under a regime of fixed exchange rates, only work if you also have exchange controls. Exchange controls are no longer allowed within the European Monetary System, hence the use of credit controls would not appear to be consistent with sterling's being in the ERM.

Anthony Aylward,
economist,
Chase Manhattan Bank,
Westgate House,
Coleman Street, EC2

A long goodbye to corporatism

From Mr Denis MacShane.
Sir, John Lloyd's claim that corporatism has been buried by Labour ("Goodbye to corporatism," October 12) may be premature. Any incoming Labour cabinet will discover that it has, at a stroke, become the country's biggest single employer. Like ICI or British Airways it will require a pay policy for its employees. Given the political power that unions exert within the Labour Party, it is not realistic to expect them not to use it to seek the best deal for their members.

Trade union density may have shrunk in many modern sectors but not among public employees. The proposed legal minimum wage may buy peace for a year or so but will either become dangerously inflationary if pitched too high or a source of discontent if too low.

To suggest that Labour within 18-30 months of taking office will be able to do without a pay policy or that this will not involve some media-

tion with organised labour is unrealistic. The value of the proposal of the GMB's John Edmunds and UCU's Alan Tiffin is that they suggest discussing this openly and rationally - a process of "modernisation through an increase in applied intelligence" to quote Mr Lloyd.

They also suggest beginning that discussion now rather than awaiting a panic over wage inflation in the lifetime of a Labour government. This may not be corporatism - probably the most elusive concept in recent political science language - but it is an attempt to discuss, even shape, the distribution of national wealth on grounds that take into consideration wider social criteria than individual hardship and power and that might well do as a definition of socialism relevant for the 21st century.

Denis MacShane,
6 Le Cheseprie,
Droghda, France

The revival of mass transit systems is inevitable

From Mr James M.S. Ullman.
Sir, Surely your editorial writer ("Transport and the Tories," October 12) relies on imagination when he says it is unrealistic to assume that spending more money on public transport and increasing the capacity of railways would reduce highway congestion.

Contrary to the conceptual poverty of your editorial, a study by the University of Rhode Island showed that an Amtrak train carrying 500 passengers removes 400 cars from the roads.

Certainly, nations all over the world have to address traffic problems such as in the San Francisco Bay area where "rush-hour" extends from 2pm to 7pm and on the autobahns in West Germany where, on a summer weekend, hold-ups can extend 40 miles.

While I can only speak about developments in the US, the fact is that whenever the

American people, who had long ago been thought to have abandoned the railroad passenger systems, are offered decent, clean, reasonably punctual - let alone functional - train services they will patronise them. And they will do so in surprisingly large numbers, as exemplified by the Washington-New York-Boston and Los Angeles-San Diego services.

Indeed, if the experience of the last 40 years in transportation teaches us anything, it is that highway expansion does not alleviate traffic congestion. It creates it. Whether or not, the idea is palatable now, a major investment and revival in mass transit systems, particularly rail, is not only necessary but inevitable.

James M.S. Ullman,
acting chairman,
Connecticut Association of Rail and Bus Users,
95 East Main Street,
Meriden, Connecticut

From Mr Nigel Seymour.
Sir, Your editorial criticises Mr Cecil Parkinson for brushing aside the case for charging cars to use congested streets.

He may or may not be right to reject road pricing as a way of reducing car traffic in cities (especially London). But if road pricing is not on and, at the same time, it is recognised (as it is by the Bow Group and others) that London's transport situation constitutes a crisis, then the transport secretary would surely do well to bring in the kind of measures that have been proved acceptable and effective in several US cities, notably Washington DC.

The package of measures is called TDM (transportation demand management). It

includes provision of large park-and-ride facilities, promotion of car and minibuses "pools" (ride sharing), and lanes and roadways reserved in peak hours for HOVs (high occupancy vehicles, including cars with three or more occupants).

Such measures are more egalitarian than road pricing and require no sophisticated equipment. They have also proved acceptable in a free society. They can be introduced in one corridor at a time (rather than throughout a city) and would go hand in hand with road pricing if that were ever introduced. The M4 should be the first corridor to be tackled.

Nigel Seymour,
63 Emsdon Road, W4

Customers at end of the queue

From Mr Maurice Healy.
Sir, Your report that executives of recently privatised companies put customer service and product quality at the bottom of their priorities ("Customer service is low priority," October 12) is depressing, but not surprising.

The National Consumer Council (NCC) has always maintained that it is the behaviour and not the ownership of public utility monopolies which is the key issue for consumers. Your report confirms that, for as long as they

remain monopolies, it would be foolish to rely on the goodwill of individual executives.

The NCC has long argued that consumers need regulation of quality of service as well as price, and some robust mechanisms of consumer representation. Otherwise customer service and product quality will remain at the end of the queue for executives' attention.

Maurice Healy,
director,
National Consumer Council,
20 Grosvenor Gardens, SW1



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SOUTH AFRICAN MOVE WELCOMED

De Klerk lifts state of emergency in Natal

By Philip Gawth in Johannesburg

THE STATE of emergency was lifted in Natal yesterday by South African President F.W. de Klerk who said political violence in the province had abated.

Both the African National Congress and the mainly Zulu Inkatha movement welcomed the move, which removed a further obstacle to the start of political negotiations in South Africa.

Mr de Klerk's decision was also warmly received in Washington, where Mr Martin Fitzwater, the White House spokes-

man, cited it as further evidence that "the process of change in South Africa has become irreversible".

Pretoria lifted the four-year old state of emergency in South Africa's other three provinces in June, but retained the clampdown in Natal. This was because of particularly brutal violence early this year, peaking with 190 deaths in the province in March.

Police and troop deployment in the region since then has brought down the number of violent incidents.

Over the past four years, violence in the province - largely in clashes between ANC and Inkatha followers - have cost more than 3,000 lives.

However, Mr de Klerk said yesterday that "conditions in Natal have become stabilised to such an extent that the ordinary laws of the land are again sufficient to ensure the safety of the public and maintain public order".

The president and Mr Adrian Vlok, minister of law and order, nevertheless

stressed that lifting the clampdown did not represent a weakening of Government resolve.

Mr de Klerk said the government would, if required, use local emergency powers to protect lives and property, as it recently did in strife-torn Transvaal townships.

Later yesterday, as if to prove the point, Mr Vlok imposed a curfew on the West Rand township of Toekomsrus, scene of recent unrest.

Mr Mangosuthu Buthe, chief minister of the KwaZulu homeland and leader of Inkatha, welcomed Mr de Klerk's decision as "a step which will enable us to normalise politics, but it is also a step which should bring South Africa nearer to the negotiating table".

The ANC said that lifting the emergency should help create the climate essential for peace and free political activity.

It hoped the government would address the remaining obstacles, "in particular the release of all political prisoners and detainees and the repeal of all security legislation".

THE LEX COLUMN

Mr Major keeps his counsel

Last night's Mansion House address from the chancellor was a masterly piece of political evasion. The decision to cut interest rates a fortnight ago, clearly still a delicate issue, was defended on the grounds that they could not be cut before ERM entry. The point of market criticism, of course, is that they should have been cut after. While ERM entry was stated as important for fiscal policy, no conclusions were drawn beyond a general commitment to "overall fiscal balance". As to the short-term outlook for the PSBR or for gilt funding, there was no guidance at all.

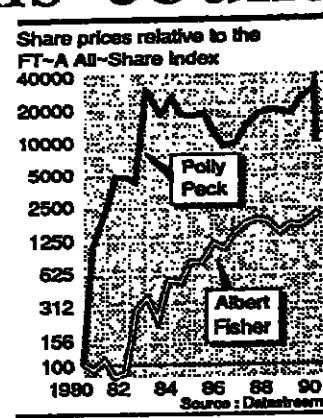
Messages from the real economy yesterday will have given the chancellor little cause for comfort. True, the money supply is beginning to confirm the impression of an economy heading into recession and there has been a very welcome recovery in the savings ratio. But there is little sign as yet that the unions in the current bargaining round have any intention of accepting the chancellor's logic on pay restraint. Unemployment rose only modestly in September, underlying earnings continued to accelerate and productivity growth has collapsed. With output prices growing by 6 per cent and unit labour costs by nearly 10 per cent, there is a horrendous squeeze on profitability which will eventually show up in the unemployment figures. The UK has the highest rate of wage inflation amongst its major European partners and the lowest unemployment rate. If the government really is as committed to ERM as it says it is, something has to give.

Albert Fisher
Albert Fisher's full-year figures conform perfectly to its tradition for boring excellence: earnings per share up 21 per cent, dividend up 22 per cent, organic growth of 21 per cent throughout the divisions. The chief question in the market's mind is whether this is about to change. The obvious gap in Fisher's worldwide fruit and vegetable empire is bananas. If poor old Polly Peck were to prove a forced seller of Del Monte, who more natural as a buyer?

For a company used to acquisitions around the £10m level, the \$750m or so which Del Monte might cost, even in a fire sale, entails a cultural upheaval. Industrial logic, however, suggests a bigger target: again, Dole Food, presently up for sale through Goldman Sachs and likely to command a price - at least for the bits which would fit with Fisher - of nearer £1.5bn. Given Fisher's traditional aversion to debt, this would entail doubling the equity base. The more fortunate, then, that the company has in Corporate Partners a US backer committed to investing some \$200m in its equity.

The logic for Dole as a target seems clear. Fisher's US business - with a turnover last year of \$430m - is almost exclusively with hotels, restaurants and the like. Dole deals chiefly with retailers coming equal first in the US banana market with a 30 per cent share against Del Monte's 13 per cent. The distribution network thus secured could be further loaded with Fisher's existing produce lines. Dole is also a larger supplier to the European market than Del Monte. Fisher need only conquer its dislike of the risk involved in growing what it sells - Dole being a huge plantation owner in central America - and the deal is on.

There are any number of provisos to this. The seller might back off so might the notoriously cautious Fisher. A higher offer might emerge: Fisher's shareholders might demur. If so, the market would be left with something over \$20m pre-tax this year and a historically modest earnings growth of 10 per cent, with the shares on a perfectly reasonable 10 times earnings. How the market might react to Fisher owning 30 per cent of the world banana trade is a different and diverting question.



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below the 1986-88 quarterly average and has led brokers County NatWest Woodliffe to reduce its estimates of total 1990 institutional investment by £3bn to £25bn. If correct, this will be over £1bn less than in 1987. While there are plenty of explanations for the recent weakness, the next few quarters will confirm whether this is the start of a trend or just a temporary blip.

The undeniably good news in the figures is further evidence of the surprisingly large build-up in institutional cash. The £4.8bn rise in short-term assets in the first six months is very nearly the same as the total invested in UK and overseas equities. Institutional liquidity is proportionately as high now as it was in the aftermath of the 1973-4 bear market.

Axa Midi

By yesterday's simplification of its structure, the Axa-Midi Group did more than improve its shape. It also sent investors an invitation to reconsider their aloof approach to its shares, which are still trading near their five-year low relative to the Paris index. The move, with its accompanying name change, marks the end of three years of corporate strife; but the group now seems to have constructed a believable identity as a relatively plain composite insurer. The continuing sale of its remaining property and industrial interests should complete the process.

The streamlined Axa looks slightly less flexible when it comes to raising capital, at least if it wants to issue paper. However, the long-term US ambitions of Mr Bèbear seem undimmed, partly because he knows there will be further funds coming from disposals. There might not be enough to rule out a future rights issue but, if Axa bids its time, it could yet pick up a bargain.

Axa cannot have its cake just yet, however. If it is to be a leading international composite, it must demonstrate an ability to manage its constituent parts. On that score, yesterday's interim results are unimpressive, with a host of European problems adding to the expected storm losses. There is one other obvious hole in its strategy: Axa will need to acquire a UK insurer. Guardian Royal Exchange remains the favourite. It recently demonstrated its ability to lose money in the Italian motor insurance market, so the two already have something in common.

UK institutions

The most disturbing aspect of the second quarter institutional investment figures from the Bank of England is the weakness of the cash inflows. The £4.8bn is over a third

Major warns of difficult choices for UK industry

By Peter Norman, Economics Correspondent, in London

BRITAIN'S shop-floor workers and company directors will have to accept lower pay increases if the country is to succeed as a full member of the European Monetary System, Mr John Major, the UK chancellor, warned last night.

In a speech at London's Mansion House, he said entry into the EMS exchange rate mechanism would force both the government and the private sector to make difficult choices.

"Entry will require tough action in the short-term to ensure low inflation thereafter," he said.

On pay, the chancellor said: "The days have gone in which businesses could simply negotiate around the RPI [retail prices index] and assume that a falling exchange rate would keep them competitive with their European rivals."

With Britain in the ERM, "that approach will lead to only one result: lost markets, redundancies, plant closures, and ultimately company failures," he warned.

The chancellor took the opportunity of his first speech since ERM entry to stress that it would bring benefits to Britain. It amounted to "an extra dimension" to monetary discipline.

He acknowledged, however, that 1990 was "an uncomfortable year", adding: "I do not promise that 1991 will be easy either."

The chancellor said he expected inflation to fall markedly throughout next year and "especially quickly from April" as both the underlying rate improved and adverse factors dropped out of the index. But he underlined that interest rates would be reduced further "only when it is clearly safe to do so".

The Mansion House speech given before bankers and merchants of the City of London is traditionally the forum at which changes in monetary policy are outlined.

Last night in his first Mansion House speech, Mr Major obliged by confirming widespread speculation that he was considering issuing a UK government bond denominated in the EC's European Currency Unit "at the appropriate time".

He also paved the way for an announcement in the coming weeks that the government has accepted public spending must exceed its previous £192.3bn target for the 1991-92 financial year.

Signalling a weakening of previous government policy to reduce the share of public spending in gross domestic product, he said: "An economic slowdown inevitably brings renewed pressures on public expenditure, which may no longer fall as a proportion of GDP."

However, he rejected the idea of a more interventionist fiscal policy following ERM membership.

Mr Robin Leigh-Pemberton, the governor of the Bank of England, told the audience that lower wage increases could help to avoid sharply rising unemployment. He referred to France's experience of ERM membership, where the imposition of a strict inflation policy in 1983 led to a sharp rise in unemployment to 10.5 per cent four years later.

"Our ability to compete - and thus to preserve or create jobs - will deteriorate unless both wage settlements and productivity growth move rapidly towards Continental performance," he said.

Lex, this page; Editorial Comment, Page 18

Li sentenced to four years' imprisonment for corruption

By John Elliott in Hong Kong

MR Ronald Li, the flamboyant former chairman of the Hong Kong stock exchange, was sentenced yesterday to a total of four years' imprisonment on two corruption charges.

Mr Li, 61, one of the richest men in Hong Kong, with personal wealth estimated to be in excess of HK\$8bn (£1bn), was also ordered to pay the prosecution costs, which are informally estimated at about HK\$7m, and to forfeit HK\$65,365.58 in share profits.

Mr Li's lawyers are expected to lodge an appeal, accompanied by a plea for bail, within a week or so.

They are likely to criticise the summing up earlier this week by Mr Justice Kamal Bokhary who, they believe, dealt unfairly with the defence arguments.

Sentencing Mr Li yesterday, Mr Bokhary said: "You are a very wealthy man by any standards, and have long been a wealthy man, so you have even less excuse than a poor man for doing what you did."

The offences were "very serious" because they involved "corruption in a very high place indeed".

However, there were "circumstances of considerable mitigation", including age and public service.

Mr Li's wife and a dozen or more family members and friends were in Hong Kong's High Court yesterday morning when Mr Li was led in from the cells where he had spent the night after being found guilty.

On Wednesday evening, a seven-person jury had con-



Ronald Li is driven away from court after his conviction

victed him after a five-to-two vote.

Looking fit, Mr Li nodded encouragingly to his family, some of whom looked shocked and tearful when the judge delivered his sentence.

The charges were that in

1986 and 1987, Mr Li had solicited preferential allocations of shares as a reward after the Hong Kong stock exchange had agreed to the listing of the shares of two companies, Cathay Pacific Airways and Novel Enterprises.

EC seeks a trans-European energy charter with Moscow

By David Buchan in Brussels

A BRITISH-inspired charter of principles governing long-term energy co-operation between the EC and the Soviet Union will form the core of the European Commission's promised plan to aid the Soviet economy.

The idea of the trans-European energy charter, creating political guarantees for western energy companies operating in the Soviet Union, will figure in talks in Brussels this weekend between senior EC Commissioners and Mr Stepan Sitaryan, a Soviet deputy prime minister. They will then be put to EC foreign ministers on Monday and a few days later to the Rome EC summit.

If it wins support, Brussels will respond to the recent suggestion by Mr Douglas Hurd, UK foreign secretary, for a conference of countries of the EC, European Free Trade Association (EFTA), eastern Europe and the Soviet Union to discuss long-term energy co-operation.

The original scheme for a pan-European energy community was proposed by Mr Rudi Lubbers, Dutch prime minister, in June at the EC Dublin

summit, which passed the plan to the EC's Brussels executive for study and recommendations this month.

Much of the EC effort to aid Moscow - which was the central issue of the Dublin summit and was to have been the raison d'être of the forthcoming Rome summit - has been slowed by Soviet uncertainty and indecision. In addition, the recent oil price surge has eased Soviet balance of payments problems, shifting Brussels' concern more to eastern Europe, which faces a higher hard currency energy bill next year of \$7bn.

At a meeting here today on Eastern Europe, EC officials will tell their partners in the Group of 24 that one solution for the region might be a special financing facility.

These developments have whetted interest in the energy plan, particularly within the UK government. In a recent memo to Brussels, the UK said "the Commission should investigate a forum for the creation of an open energy market covering the whole of Europe".

with equal access for all, and guarantees about profit repatriation and against asset expropriation.

The UK argues a new energy initiative would:

● Help the Soviet Union undertake sensible but domestically unpopular energy price rises.

● Allay fears in the Soviet Union, which has 38 per cent of world gas reserves and 6 per cent of the world's oil, that "the West might simply be plundering its natural resources without offering anything in return".

● Make Western companies happier about investing there.

● Discourage the Soviet Union from joining a producer cartel such as Opec.

● "Act as vehicle for targeted aid to the Soviet Union".

EC officials detect a recent reticence from the Soviets, who initially welcomed the Lubbers plan. They therefore think the UK idea of drawing up general principles of pan-European energy co-operation might be useful in "testing Soviet interest and sensitivities".

World trade talks near to collapse

Continued from Page 1

and import restrictions on farm products over 10 years.

One of the principal causes of the international debt crisis was the \$35bn a year that developing countries had lost as a result of their diminished share of world farm exports since 1970, Mr Sola said.

Argentina had recently been undercut by France in a bid to sell wheat to Iran at \$80 a tonne compared with the \$150 that it had secured last year.

French traders, to whom the

Iraqi market had been closed by the international embargo, had offered to sell wheat to Iran at \$5 a tonne less than any Argentinian offer. Yet French wheat farmers were paid \$240 a tonne compared with the \$70 received by Argentinian producers, Mr Sola said.

Argentina and five other Latin American countries brought the trade talks to a four-month halt at the ministerial mid-term review of the Round in December 1988, when they refused to continue nego-

tiating until the European Community and the US had agreed on a programme for the farm talks.

Australia and New Zealand could be expected to join in any such action, Mr Sola said.

Cairns Group ministers are scheduled to meet in Geneva on November 5. During that month, Mr Sola said, national delegations from the group would visit European capitals to ensure that all heads of government realised what was at stake in the Gatt talks.

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THE GLOBAL FUND RANGE OF THE '90s

Major Market	Country Index	Special
America	ASEAN	European
Europe	France	International
Japan	Germany	Stocks
South East Asia	Hong Kong	US Dollar
	India	10m
	Italy	
	Korea	
	Malaysia	
	Norway	
	Singapore	
	Switzerland	
	United Kingdom	

*Proposed launch date early 1991. **Available from November 1990

Fidelity Investments

Instituted by Fidelity International Management Holdings Limited

WORLDWIDE WEATHER

Location	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud		
Amsterdam	10	15	12	Amsterdam	10	15	12	Amsterdam	10	15	12	Amsterdam	10	15	12	Amsterdam	10	15	12	Amsterdam	10	15	12
London	10	15	12	London	10	15	12	London	10	15	12	London	10	15	12	London	10	15	12	London	10	15	12
Paris	10	15	12	Paris	10	15	12	Paris	10	15	12	Paris	10	15	12	Paris	10	15	12	Paris	10	15	12
Brussels	10	15	12	Brussels	10	15	12	Brussels	10	15	12	Brussels	10	15	12	Brussels	10	15	12	Brussels	10	15	12
Frankfurt	10	15	12	Frankfurt	10	15	12	Frankfurt	10	15	12	Frankfurt	10	15	12	Frankfurt	10	15	12	Frankfurt	10	15	12
Munich	10	15	12	Munich	10	15	12	Munich	10	15	12	Munich	10	15	12	Munich	10	15	12	Munich	10	15	12
Berlin	10	15	12	Berlin	10	15	12	Berlin	10	15	12	Berlin	10	15	12	Berlin	10	15	12	Berlin	10	15	12
Warsaw	10	15	12	Warsaw	10	15	12	Warsaw	10	15	12	Warsaw	10	15	12	Warsaw	10	15	12	Warsaw	10	15	12
Prague	10	15	12	Prague	10	15	12	Prague	10	15	12	Prague	10	15	12	Prague	10	15	12	Prague	10	15	12
Vienna	10	15	12	Vienna	10	15	12	Vienna	10	15	12	Vienna	10	15	12	Vienna	10	15	12	Vienna	10	15	12
Budapest	10	15	12	Budapest	10	15	12	Budapest	10	15	12	Budapest	10	15	12	Budapest	10	15	12	Budapest	10	15	12
Stockholm	10	15	12	Stockholm	10	15	12	Stockholm	10	15	12	Stockholm	10	15	12	Stockholm	10	15	12	Stockholm	10	15	12
Helsinki	10	15	12	Helsinki	10	15	12	Helsinki	10	15	12	Helsinki	10	15	12	Helsinki	10	15	12	Helsinki	10	15	12
Tallinn	10	15	12	Tallinn	10	15	12	Tallinn	10	15	12	Tallinn	10	15	12	Tallinn	10	15	12	Tallinn	10	15	12
Riga	10	15	12	Riga	10	15	12	Riga	10	15	12	Riga</											

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FINANCIAL TIMES COMPANIES & MARKETS

Friday October 19 1990

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INSIDE

Saab-Scania boosts profits by 35%

Saab-Scania, Sweden's vehicle and aerospace group, has engineered a healthy 35 per cent increase in profits on the back of a 4 per cent rise in sales. The upturn reflected a dramatic reversal in the group's aircraft division, which only two years ago was suffering hefty development costs on its military and civil models. Firm international growth in the regional airline industry has resulted in a strong order book for Saab and deliveries of its 340 model are expected to increase by 50 per cent this year. Page 22

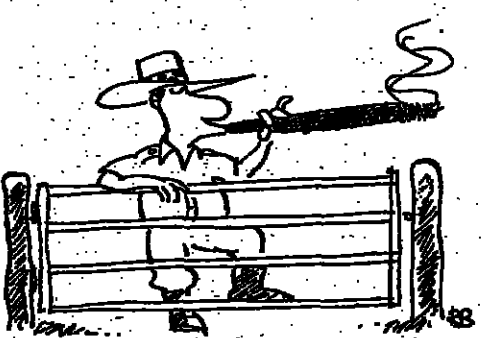
AT&T reveals flat third quarter

American Telephone & Telegraph yesterday announced little change to third quarter net profits — "a solid performance in the face of a softening economy," said chairman Robert Allen. AT&T, the leading provider of long-distance telephone calls in the US, said earnings had been held back by the start-up costs of its successful credit card. Martin Dickson reports. Page 24

Astra reports £67.7m losses

Astra Holdings yesterday published unaudited accounts which will help to answer questions about its dire financial state. The munitions and fireworks manufacturer, under investigation by the UK Department of Trade and Industry, reported pre-tax losses totalling £67.7m (£132m) after extraordinary items in the year to March 1990. Richard Gourlay reports. Page 28

Zimbabwe's tobacco road



It's boom time for Zimbabwe's tobacco growers. Strong world demand has combined with excellent crop quality and a devaluation of the Zimbabwean dollar to boost average five-cured leaf prices by 50 per cent. But there are a few clouds on the horizon. The country's exchange rate policy and further talk about land redistribution may affect international confidence in Zimbabwe's ability to maintain supplies as it increases its dependence on the crop as an export earner. Tony Hawkins reports. Page 32

Not a creature was stirring

An eerie silence reigned on the Milan bourse yesterday — not a share changed hands, and prices remained unmoved. The silence on the normally upsurging Milan floor stemmed not from a paucity of business but rather from the decision by most of the market's 700-odd floor traders to strike in protest at the slow pace of reform. After a brief spell of optimism in June and July, work on the legislation has been stalled by other matters. Page 27

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Chief price changes yesterday

FRANKFURT (DM)					
AT&T	431	+ 15	Bois	318	+ 15
Continental	259	+ 5	Deutsche	325	+ 15
Daimler	218.5	+ 12.5	Siemens	405.5	+ 5
Deutsche Bank	222	+ 11.5	Suez	318	+ 5
Volkswagen	407.5	+ 5.5	Telecom	377	- 35
NEW YORK (\$)					
AT&T	26.5	+ 2	Bois	318	+ 15
Continental	25.5	+ 1	Deutsche	325	+ 15
Daimler	185.5	+ 4.5	Siemens	405.5	+ 5
Deutsche Bank	222	+ 11.5	Suez	318	+ 5
Volkswagen	407.5	+ 5.5	Telecom	377	- 35
LONDON (pence)					
AT&T	119	+ 12	Bois	318	+ 15
Continental	210	+ 7	Deutsche	325	+ 15
Daimler	222	+ 11	Siemens	405.5	+ 5
Deutsche Bank	222	+ 11.5	Suez	318	+ 5
Volkswagen	407.5	+ 5.5	Telecom	377	- 35

BP sells gas assets for NZ\$360m

By Terry Hall in Wellington and David Thomas in London

BRITISH Petroleum plans to raise NZ\$360m (US\$217m) by selling its New Zealand gas production interests to Fletcher Challenge, New Zealand's biggest company.

The move will make Fletcher Challenge New Zealand's dominant energy company and is a substantial contribution towards BP's target of raising \$2bn through disposals this year.

Under the agreement, Fletcher Challenge will buy BP's 18.75 per cent interest in the Maui gas and condensate field off Taranaki for NZ\$290m. BP production interest in Maui is 76m cubic feet a day.

The British oil group is to retain certain financing obligations for a second offshore Taranaki oil platform.

BP will also sell Fletcher Challenge its 37.5 per cent stake in the offshore Kapuni field. BP's interest in Kapuni is 20m cubic feet a day.

Fletcher Challenge will then onsell BP's Kapuni field interests for NZ\$70m to the other two Kapuni companies, Shell and the Wellington-based Todd Petroleum Mining, which will each then own 50 per cent of Kapuni.

Fletcher Challenge said the purchase would add 25 per cent, or about 93m barrels of oil equivalent, to the company's reserves, which now stood at 450m barrels equivalent.

Mr David Newman, BP's New Zealand managing director, said the sale was in line with the parent company's stated plans to sell its non-strategic assets.

BP has recently sold production interests in France to Elf, the state-controlled French oil company, for \$115m and is currently taking bids for its Dutch production interests. Earlier this year, it completed disposals to Oryx Energy of the US of assets worth \$1.1bn.

BP's oil refining and marketing interests, together with its forestry and chemicals businesses in New Zealand, are not affected by the sale.

The Kapuni field is New Zealand's largest offshore field, and recent tests have doubled its estimated reserves. However, British Petroleum is understood to have regarded the New Zealand area as a relatively unpromising production opportunity, since enough gas has already been discovered there to satisfy the country's needs well into the next century.

The proposed sale by BP is subject to the approval of the New Zealand Commerce Commission.

BP has made known its determination to complement its disposal programme by an exploration strategy that concentrates on "frontier" regions of the world.

These offshore regions include Vietnam, the eastern side of Indonesia, the deep water in the Gulf of Mexico and the western margin of the UK continental shelf.

It intends to follow this year's \$20m disposal programme by selling a further \$1bn of assets next year.

Renault and Volvo seek 40% holding in Skoda

By Kevin Done in London

RENAULT and Volvo are seeking a 40 per cent stake in Skoda, the Czechoslovak car maker, and have put forward an investment plan totalling FF13bn (\$2.57bn) to modernise and expand Skoda's operations in the 1990s.

Renault, the majority state-owned French car maker, and Volvo, the Swedish automotive group, are competing with Volkswagen of West Germany to acquire a substantial holding in Skoda.

The manufacturers want to extend their operations into eastern Europe as a rapid restructuring of the European motor industry gathers pace.

It is expected that Skoda and the Czechoslovak government will make a final decision on the competing bids by mid-November. Under the terms of the Franco-Swedish bid, both Renault and Volvo would directly hold shares in Skoda.

Mr Louis Schweitzer, finance director and deputy chief executive of Renault, said in Prague that investment planned for the joint venture with Skoda would total about FF13bn during the 1990s.

Renault said yesterday that some FF8.5bn would represent capital investment in plant and equipment. In a first stage, the existing Skoda plant in Mlada Boleslav would be modernised and the current production capacity of about 180,000 cars a year would be increased to 250,000.



Martin Sorrell, chief executive, has been struggling to allay concern about WPP's heavy debts

WPP wins \$140m Kraft account

By Alice Rawthorn in London

WPP GROUP yesterday saw its shares rise by 5p to 355p on the news that Ogilvy & Mather and J. Walter Thompson, its two international advertising agencies, have won more than \$140m (\$71.5m) of new business from Kraft General Foods (KGF).

These accounts have come at a critical time for WPP, the world's largest marketing services group, which has watched its shares fall sharply in recent months. Mr Martin Sorrell, chief executive, has been struggling to allay investors' concern about WPP's heavy debts and the depressed state of the US and UK advertising markets.

The WPP agencies were the main beneficiaries of a wide-ranging review of KGF's worldwide advertising arrangements. KGF, part of the Philip Morris group, is concentrating its advertising among a small number of international agencies.

Other agencies to have won new accounts as a result of the review include Leo Burnett and Young & Rubicam, the privately-owned US agencies.

Ogilvy & Mather has won the bulk of the new business. It has been awarded an estimated \$120m of additional General Foods accounts in the US, Mexico and Europe. This is probably the biggest single new business deal in the international advertising industry this year.

The largest part of Ogilvy's new business was the \$70m account for Maxwell House coffee in the US. It won this back from D'Arcy Masius Benton & Bowles, the private US agency. Ogilvy lost the account to DMB&B in spring last year, a few months before it was taken over by WPP.

Digital declines in third quarter

By Louise Kehoe in San Francisco

DIGITAL Equipment, the world's second largest computer manufacturer, yesterday reported lower than expected first quarter earnings and a small decline in revenues.

The company, stuck in a two-year earnings slump, is to continue a programme of voluntary retirement aimed at reducing its 124,000 workforce by about 5,000 during the 1991 fiscal year.

For the first quarter, ending September 29, revenues dipped to \$3.09bn from \$3.13bn in the same period last year.

Net income for the quarter was \$25.2m, or 21 cents per share. This is an 82 per cent decline from earnings of \$150.8m, or \$1.26 per share, in the first quarter last year.

During the first quarter the company repurchased 3.7m shares of its stock for \$241m, completing a 5m share stock repurchase programme begun in April.

Stock analysts' projections for the first quarter averaged 41 cents per share. Despite the disappointing results, however, Digital's stock opened at \$48, up from a Wednesday close of \$46.74, in a broad market rally.

Earlier in the week, the company's stock price hit a five-year low of \$45.44.

"Although operating results for our first quarter were not satisfactory, the company is making progress in identifying and eliminating expense items not critical to its success," said Mr John F. Smith, senior vice president of Operations.

In July, Digital took a \$400m charge against fourth-quarter earnings to cover the costs of workforce reductions and facilities cutbacks and reported a loss of \$256m for the closing three months, its first ever quarterly loss.

Digital said it was also continuing to consolidate facilities and take cost-cutting measures throughout its operations.

"We are encouraged by some improvement in our U.S. business in the first quarter," said Mr Smith.

"While the pace of business in Europe and other parts of the world has slowed, we continue to be encouraged by positive customer reaction to both existing and upcoming hardware, software and service products," he said.

Digital said it was planning several product introductions this month, which are expected to include a significant upgrade of the group's range of VAX minicomputers.

Albert Fisher unveils 65% rise in pre-tax profits

By Andrew Bolger in London

ALBERT FISHER Group, the acquisitive fresh food distributor and processor, yesterday maintained its strong growth record with a 65 per cent increase in pre-tax profits to £74.42m (\$146m) in the year to August 31.

Sales rose 25 per cent to £1.04bn. Although both turnover and profits were boosted by acquisitions, earnings per share increased by 21 per cent to 9.81p.

Mr Tony Miller, executive chairman, said he was continuing the strategy of building a broadly-based international food service and distribution group.

The results reflected the group's ability to achieve further profitable growth in each of its areas of operations against the background of a more difficult economic climate. The group was developing significant shares in its chosen European markets which complemented the hold it had in the south-east and on the west coast of America.

Albert Fisher is sitting on £93m cash after a £180m rights issue in December. The issue was underwritten by Corporate Partners, a \$1.6bn US investment fund which is an associate of Lazard Frères, the US merchant bank.

Given its track record, Albert Fisher has been identified as a possible buyer of parts of Dole Food in the US, the world's largest trader and marketer of fresh fruit and vegetables, or Del Monte Tropical, the Florida-based fruit business which is part of the troubled Polly Peck International group.

Yesterday Mr Miller would say only that he would consider any acquisition opportunity that came up in his sector, but would not be prepared to do a deal which would dilute the company's earnings. He added: "The board is confident that 1991 will be another year of good underlying progress and acquisitional development for Albert Fisher."

Whilst the general economic climate has deteriorated in recent months, Albert Fisher is positioned to continue to benefit from the consumer trend towards healthy eating and from its strong balance sheet and cash position.

Operating margins improved from 5.4 to 6.2 per cent. A final dividend of 1.85p lifts the total by 22 per cent to 3.35p.

European operations had a successful year. Pre-tax operating profits of £46.68m showed an underlying organic growth rate of 22.1 per cent. Continental European activities contributed £26.57m, a rise of 24.8 per cent. Operating profits in the US grew by 18.3 per cent to £21.25m. Lex, Page 20

Rothschilds venture capital fund takes 52% stake in Lugli

By Haig Simonian in Milan

OLD COURT Italian Ventures, the \$60m Italian venture capital fund set up last year by Rothschilds, the UK merchant bank, has completed its first deal with the purchase of a 52 per cent stake in Lugli, one of Italy's leading fork-lift truck makers.

The transaction may herald further rationalisation in an industry which remains characterised by a large number of relatively small manufacturers producing highly specialised equipment.

Lugli, Italy's third biggest fork-lift truck maker after Fiat and Ceasab, a privately-owned group, expects sales to exceed £15bn this year.

The company, which has 200 employees, has consistently profitable, with widening margins this year, according to Mr Richard Katz, the managing director of Rothschild Italia.

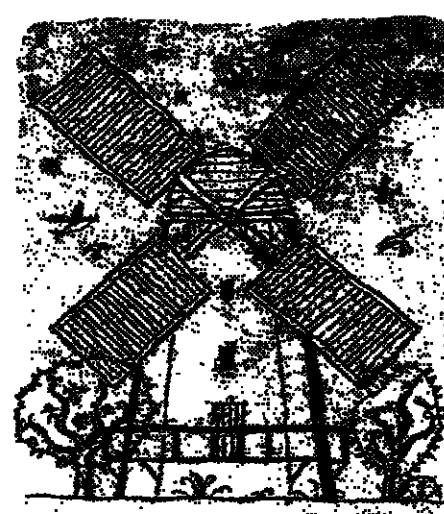
No price for the deal has been disclosed. However, Europa Investment, the Italian venture capital boutique set up by five ex-Citibank employees, which works as Rothschilds' exclusive adviser, has also taken a stake in the venture.

Although they are facing growing international competition, many of Italy's 50-odd fork-lift truck makers, which are clustered around Modena, the home of Ferrari, have found niche markets for specialised products requiring high quality and reliability.

Some 30 per cent of Lugli's range, which has carrying capacities from 1.3 to 10 tonnes, are exported.

"We believe Lugli has good internal growth potential. But the other strategic area for growth is by acquisition or agreement with producers of complementary materials handling equipment," said Mr Giuseppe Turri, Europa Investment's executive director.

Mr Alberto Lugli, the son and nephew of the company's two founding brothers, will stay on as managing director.



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INTERNATIONAL COMPANIES AND FINANCE

Axa-Midi falls sharply on huge storm damage claims

By George Graham in Paris

AXA-MIDI Assurances, the French insurance group managed by Mr Claude Bébéar, has reported a sharp drop in first-half profits under the combined impact of heavy storm damage and poor market conditions in several European countries.

The company yesterday announced net profits of FF689m (US\$136m), down 16 per cent from the same period of 1989, on turnover 7 per cent higher at FF20.8bn.

Mr Bébéar said fierce storms earlier this year had cost Axa nearly FF330m in insurance pay-outs, and the group had also faced difficulties in Belgium, Italy and Spain.

Belgium had seen a deterioration in results on work accident insurance, while the Italian motor insurance market has been very difficult.

In Spain, Mr Bébéar said insurance companies had suffered what he called "judicial inflation", as a result of a sharp and unforeseeable leap in the compensation awarded by the law courts for death or injury.

Axa also unveiled the final



Claude Bébéar: storms cost nearly FF330m in pay-outs

stage in the three-year overhaul of its complex organisation, the result of a sequence of takeovers which had left it with a multitude of different companies each doing the same thing, and with a top heavy network including one in every five tied insurance agents in France, compared with a market share

estimated at 8 per cent.

The group will now be organised into three separate groups, divided by distribution technique: Axa Assurances, dealing through tied agents; Uni Europe, selling to brokers; and Alpha Assurances, covering direct sales and specialised outlets.

At the same time, Axa is to carry out the juridical side of this reorganisation by merging the listed holding company Compagnie du Midi with its main asset, Axa-Midi Assurances, on the basis of one Midi share for four Axa-Midi. Midi will then absorb three listed shell companies, Paternelle, Drouot and Vie Nouvelle, and be renamed Axa.

The new Axa is expected to have full-year group profits, including minorities, around 10 per cent higher than the FF1.5bn recorded by the old Midi in 1989. Attributable profits should advance considerably more than this, because minority shareholders will be absorbed into the parent company.

Lex, Page 20

Greek banks to shed units in sell-off programme

By Kerin Hope in Athens

TWO STATE-OWNED Greek banks have announced plans to sell industrial and food-processing companies they control under the conservative government's privatisation programme.

Commercial Bank said yesterday it is putting both Eleusis Shipyard, a shipbuilding and repair yard, and Halkis Cement, a cement producer, up for sale.

The shipyard earned \$47m last year from repairs and is now building landing craft for the Greek Navy, but reported losses of Dr6.5bn (\$40m) for 1989. Its accumulated debt totals Dr24bn, according to Commercial Bank officials.

Halkis Cement has accumulated debts of Dr57bn. However, both companies are attracting interest from both Greek and foreign investors on the understanding that a large proportion of debt would be written off if they are sold, the officials said.

Offers are currently being floated for the Bank of Piraeus, a subsidiary of Commercial Bank which has assets of Dr21bn but last year reported a Dr97m loss, the officials said.

Agricultural Bank intends to sell its holdings in 35 companies, of which it controls 22. They include dairies, meat processing plants, a winery and several forestry products and feedstuff companies.

Most reported losses last year, but the food processing companies are expected to draw offers from larger Greek dairy and meat producers seeking to expand before 1992. "Our intention is to become a retail-oriented bank as early as possible, so the companies portfolio must be unloaded," said Mr Haris Demetriadis of Agricultural Bank's privatisation unit.

The state-owned banks, which control more than 80 per cent of Greek banking, are expected to sell or liquidate more than 150 companies they control over the next two years.

The government has already laid down guidelines for privatisation of state-controlled companies.

Saab-Scania climbs by 35% with solid aerospace element

By John Burton in Stockholm

SAAB-SCANIA, the Swedish vehicle and aerospace group, yesterday reported a 35 per cent increase in profits to SKr1.35bn (US\$240m), after financial items, while sales increased by 4 per cent to SKr1.9bn. It predicted that earnings will be "considerably" above last year's figure of SKr1.5bn.

The profit growth reflected a 29 per cent sales increase to SKr3.9bn for the aerospace division, which only two years ago was suffering losses due to sizeable development spending on combat and commuter aircraft.

The creation of Saab Automobile as a 50/50 joint venture between Saab-Scania and General Motors has also reduced the company's exposure to losses in its car operations, which reported this week a def-

icit of SKr2.1bn for the eight-month period.

Saab-Scania's pre-tax profits of SKr3.9bn, a 200 per cent rise, were boosted by a capital gain of SKr1.7bn it received for selling half of the car division to GM in a \$600m deal.

Saab-Scania said total firm orders for its Saab 340 commuter aircraft and its larger planned successor, the Saab 200, now amount to SKr3bn with another SKr1.6bn in options, reflecting strong growth in the regional airline industry worldwide. Deliveries of the Saab 340 are expected to increase by 50 per cent this year to 47 aircraft.

It warned, however, that profit growth in the aerospace sector could be affected if the JAS 39 multirole combat aircraft confronts any more technical problems during its

development phase, which is nearing completion.

Sales of Scania trucks and buses climbed by 5 per cent to SKr11.6bn due to lower demand, particularly in Western Europe, resulting from the Gulf crisis and higher inflation and interest rates.

Total Scania sales, which includes distribution sales for imported cars in Sweden, increased by 2 per cent to SKr3.8bn. But it added that profits and the earnings margin for the Scania division "remain on a high level", although there has been a decrease due to falling deliveries of trucks and buses and tougher price competition.

Combitech, the defence and space technology division, saw profit fall 21 per cent to SKr978m due to fewer orders for defence equipment.

Amer Group first-half profits drop to FM66m

By Enrique Teesler in Helsinki

AMER GROUP, a Finnish consumer products manufacturer and wholesaler, yesterday reported a sharp drop in its first-half pre-tax profits to FM66m (\$15m) from FM162m the previous year.

Operating profit before depreciation also saw a drop during the six months to August, falling to FM255m from FM370m. Consolidated net sales fell to FM4.02bn from FM4.07bn. Earnings per share took a sharp drop to FM3.5 from FM6.5.

Amer blamed the fall in pre-tax profits on its car sales division, which sold 12,600 fewer cars in the six months and net sales fell by 1 per cent to FM1.69m.

Amer estimates that pre-tax profits for the year to February will drop from the FM205m in 1989-90. Consolidated net sales for the year are expected to reach around FM1.8bn, or the same level as in 1989-90.

Among other Finnish companies reporting interim results, Wärtsilä, a diesel, securities and sanitary equipments group, said profits before extraordinary items fell during the first eight months of this year from FM255m to FM230m, while consolidated sales rose to FM3.07bn (FM2.28bn). Earnings per share fell to FM20 from FM26.

Valmet, the state-owned paper machinery and engineering group, announced a sharp drop in its pre-tax losses during the first eight months of this year from FM275m to a loss of FM45m.

Spanish bank jumps 36% to Pta18.56bn

GRUPO Banco Exterior of Spain yesterday reported consolidated pre-tax profit jumped 36 per cent in the first nine months of 1990 to Pta18.46bn (US\$144m) from Pta13.57bn a year earlier, AP-DJ reports.

Net interest income rose by 13.5 per cent to Pta81.60bn, the state-controlled banking group said.

Air France posts loss of FF263m in first half

STATE-owned Air France said it posted a group loss of FF263m (US\$51m) in the first half of 1990 after accounting for the results of recently purchased airline units UTA and Air Inter, AP-DJ reports.

The loss compared to net profit of FF83m in the year-earlier half, but the company noted that the figures were not structurally comparable. First-half consolidated revenue rose to FF27.7bn from FF19.2bn.

The company said in September that Air France, less UTA and Air Inter, was in deficit by FF170m during the first half, hurt by sluggish passenger traffic growth, higher fuel costs and adverse foreign exchange fluctuations.

Yesterday, Air France said it expects full-year 1990 results to reflect a continued deterioration in the airline business as the impact of higher oil prices takes its toll on the market.

Continental says Pirelli approach a 'definite offer'

By Andrew Fisher in Frankfurt

CONTINENTAL, the German tyre company, said yesterday that the takeover approach from Pirelli last month had contained a definite offer and had not been just a basis for discussion as the Italian company stated earlier this week.

Pirelli had accused Continental of misrepresenting its proposals and had denied that it had ever set out concrete terms for its merger plan. Mr Andrea Travelli, Pirelli's finance director, said it had suggested that the question of a valuation be left to independent accountants.

The German company said that Pirelli's proposals did mention a definite price of between DM1.55bn and DM2.25bn for the sale of its tyre activities to Continental as part of the merger.

Continental thus stood by its assertion of three weeks ago

that this would increase indebtedness and weaken the joint company financially in the event of an amalgamation.

Continental also then rejected Pirelli's argument that a merger could produce synergies of up to DM400m a year after four years, stating that this would amount to two-thirds of last year's record profits of both companies.

It also said the high debt level implied by the Pirelli proposal would restrict future ability to invest.

Société Internationale Pirelli, the Basle holding company affiliated to the Italian Pirelli group, increased group net profits for the year to June 30 to SF77m (US\$60.2m) compared with SF73.5m in the previous year.

The company announced an unchanged dividend of SF12 per share and participation certificate.

Ferruzzi makes move into television broadcasting

By John Wyles in Rome

MR RAUL GARDINIS Ferruzzi group yesterday declared that it now regarded communications as one of its "strategic" sectors, after it completed a £80bn (\$712m) deal which for the first time will take it into television broadcasting.

Mr Carlo Sama, Ferruzzi's director responsible for publishing, revealed yesterday that he is to become president of Telemontecarlo (TMC) as a result of the group's purchase of 40 per cent of Globo Europa, the Amsterdam-based holding company which controls the television company.

This leaves the Brazilian communications group Globo,

controlled by the Marinho family, holding 49 per cent of Globo's capital, with the balance to be parcelled out among unidentified European investors.

Ferruzzi and Globo have agreed to give each other the first option to purchase the other's stake. They will jointly agree on the identities of the minority investors.

Ferruzzi's decision to join Globo, which retains management control of TMC, suggests to some analysts an ambition to establish a third television "pole" in competition with the Italian state service, the RAI, and Mr Silvio Berlusconi's three networks.

RVI names chief at Mack

RENAULT Vehicules Industriels (RVI), the commercial vehicles subsidiary of Renault of France, has moved quickly to reorganise the top management of Mack Trucks, its heavily loss-making US truck subsidiary with the appointment of Mr Ellos Pascual as chairman and chief executive, writes Kevin Done.

RVI public affairs and administration director, replaces Mr Ralph Reins who resigned as Mack chairman and chief executive earlier this week.

Mr Reins is to become president of the automotive group of United Technologies.

RVI said restructuring of the US heavy truck maker was the group's "top priority".

Nobel merges weapons arm with FFV unit

NOBEL Industries yesterday announced that it would merge the weapons section of its Bofors defence division into a new joint company with FFV, the Swedish state-run engineering concern, to increase its concentration on its core chemicals business, writes John Burton in Stockholm.

Nobel, which yesterday reported a 21 per cent rise in profits after financial items to SKr303m (US\$142m) for the first eight months of 1990, has been gradually reducing its dependence on armaments since it was taken over by Mr Erik Penser, the Swedish financier, in 1984. Defence sales now account for 20 per cent of business, compared with almost 80 per cent six years ago.

Bofors has not only suffered from falling defence orders, but has been at the centre of several arms smuggling and bribery scandals dating from the 1980s that have distracted management attention from the rest of the company.

The merger between Bofors and FFV is part of a gradual reorganisation of the Swedish defence industry in response to a defence budget freeze at home and falling orders abroad.

The Israel Electric Corporation Limited
 0356-73-833-817
 Composite Facilities
 COMPANIES

US\$ 40,000,000

Secured Revolving Trade Facility

initiated and syndicated by

The London Branch
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 August 1990

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 The London Branch
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PRUDENTIAL CORPORATION

Notice of Early Redemption

PRUDENTIAL CORPORATION plc
 (The Company)

£100,000,000
 Floating Rate Notes due 1995 (the "Notes")

NOTICE IS HEREBY GIVEN that in accordance with Condition 5 of the Terms and conditions of the Notes the Company will redeem all of the remaining Notes at their principal amount on the next interest payment date, 7 December 1990 (the "Redemption Date"), when interest on the Notes will cease to accrue.

Repayment of principal will be made upon presentation of the Notes at the offices of either of the Agents listed below together with all unremitted coupons attached. All coupons which would have matured after 7 December 1990 will become void and no payment shall be made in respect thereof.

Accrued interest due 7 December 1990 will be paid in the normal manner against presentation of Coupon No. 20 within a period of five years from the Redemption Date.

Paying Agent
 Bankers Trust Luxembourg SA
 PO Box 807
 14 Boulevard F.D. Roosevelt
 L-2450 Luxembourg

Principal Paying Agent
 Bankers Trust Company
 1 Appold Street
 Broadgate
 London EC2A 2HE

Issue of up to
£250,000,000
 Floating Rate Notes 2000

ABBEY NATIONAL

Abbey National Treasury Services plc

of which £150,000,000 is being issued as the Initial Tranche
 Issue Price of the Initial Tranche: 100 per cent.

In accordance with the provisions of the Notes, notice is hereby given, that for the Interest Period from October 17, 1990 to January 17, 1991 the Notes will carry an interest rate of 13.5% per annum. The interest payable on the relevant payment date, January 17, 1991 against Coupon No. 20 will be £251.30.

By: The Chase Manhattan Bank, N.A.
 London, Agent Bank

October 19, 1990

INTERNATIONAL DRINKS INDUSTRY

The Financial Times proposes to publish this survey on:

13 NOVEMBER 1990

For a full editorial synopsis and advertisement details, please contact:

JONATHAN WALLIS
 on 071-873 3565

or write to him at:

Number One
 Southwark Bridge
 London
 SE1 9HL

FINANCIAL TIMES
 EUROPE'S BUSINESS NEWSPAPER

ECU 200,000,000
Crédit Foncier de France
 Floating Rate Notes due 1996

For the period from October 18, 1990 to January 18, 1991 the Notes will carry an interest rate of 10.0875% per annum with an interest amount of ECU 256.08 per ECU 100,000 Note.

The relevant interest payment date will be January 18, 1991.

Agent Bank:
 Banque Paribas Luxembourg
 Société Anonyme

To the Holders of
WARRANTS
 To subscribe for shares of common stock of
NIPPON ZEON CO., LTD.
 Issued in conjunction with the issues by
NIPPON ZEON CO., LTD.
 (the "Company")

U.S. \$60,000,000 3 1/4% per cent. Guaranteed Notes due 1991 and
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ADJUSTMENT OF SUBSCRIPTION PRICES

Notice is hereby given that on 18th October, 1990, the Company issued Deutsche Mark 150,000,000 5 1/2% per cent. Bonds of 1990/1994 with Warrants to subscribe for shares of common stock of the Company with an initial Subscription Price of Japanese Yen 482.00 per share determined on 2nd October, 1990 being less than the current market price of Japanese Yen 720 per share applicable as at that date.

As a result of such issue and with effect from 19th October, 1990, the Subscription Price of Warrants issued in conjunction with the U.S. \$60,000,000 3 1/4% per cent. Guaranteed Notes due 1991 will be adjusted from Japanese Yen 480.00 to Japanese Yen 470.10 and the U.S. \$100,000,000 4 1/4% per cent. Guaranteed Bonds due 1992 will be adjusted from Japanese Yen 946.00 to Japanese Yen 907.60.

NIPPON ZEON CO., LTD.

Dated 19th October, 1990



Ergo
East Rand
Gold and Uranium
Company Limited



Elandsrand
Gold Mining Company
Limited



Freegold
Free State
Consolidated Gold
Mines Limited



OFSIL
Orange Free State
Investments
Limited



Safies
The South African
Land & Exploration
Company Limited



Vaal Reefs
Exploration and Mining
Company Limited



Welkom
Welkom Gold
Holdings
Limited

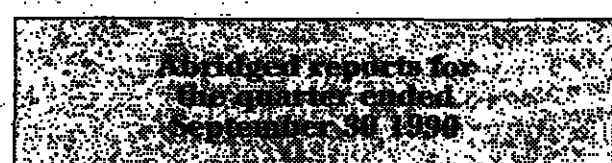


Western Deep Levels
Limited

- **Freegold operating profit improves significantly.**
- **Vaal Reefs increases gold production.**

- **Ergo acquires new reserves.**
- **Western Deep Levels and Elandsrand post steady performances.**

Abridged quarterly and interim reports – Dividend declarations



Freegold

Issued Capital in shares of 50 cents each: 116 179 121 ordinary and 1 479 383 S ordinary shares

The following are the results of the company and its wholly-owned operating subsidiary, Free State Consolidated Gold Mines (Operations) Limited.

	Quarter ended Sept. 1990	Quarter ended June 1990	Six months ended Sept. 1990
Gold			
Area mined – m ³ 000	1 040	960	2 000
Tons milled 000	6 588	6 439	13 027
Yield – g/t	4.50	4.09	4.29
Production – kg	29 616	26 327	55 943
Cost – R/ton milled	125.76	120.69	123.26
Cost – R/kg produced	27 876	29 518	28 702
Price received on gold sales – R/kg	32 717	31 501	32 095
Metallurgical Scheme			
Slimes treated – tons 000	3 652	3 905	7 557
Uranium oxide produced – kg	31 578	38 655	70 231
Gold produced – kg	730	640	1 370
Acid produced – tons	97 362	104 742	202 104

*Includes material from St. Helena slimes dams

	R million	R million	R million
Turnover	999.4	864.0	1 863.4
Profit before taxation	158.9	62.0	220.9
Provision for taxation	16.2	9.3	25.5
Profit after taxation	142.7	52.7	195.4
Appropriation for capital expenditure after loan finance	62.5	66.9	129.4
Profit/(loss)	80.2	(14.2)	66.0
Interim dividend			64.7
Increase in retained profit			1.3
Earnings/(loss) per share – cents	68	(12)	56
Capital expenditure – R million	63.6	72.3	135.9

Note: Orders placed and outstanding on capital contracts as at September 30 1990 totalled R39.8 million.

Ergo

Issued Capital in shares of 50 cents each: 42 078 712 ordinary and 5 521 574 (previously 3 500 521) S ordinary shares

	Quarter ended Sept. 1990	Quarter ended June 1990	Six months ended Sept. 1990
Material treated – tons 000	9 645	9 460	19 105
Gold production – kg	2 899	2 844	5 743
Uranium production – kg	25 691	25 715	51 406
Acid production – tons	131 900	127 790	259 690
Price received on gold sales – R/kg	31 608	31 667	31 641
Turnover	103 013	104 163	207 176
Profit before taxation	13 882	18 136	32 018
Ergo division	6 343	11 824	18 267
Daggalontain division	6 539	6 052	12 595
Stamergo division	1 006	160	1 166
Provision for taxation	91	2 503	2 594
Profit after taxation	13 791	15 633	29 424
Appropriation for capital expenditure	7 168	5 735	12 903
Profit available	6 623	9 898	16 521
Interim dividend			16 660
Decrease in retained profit			139
Earnings per share – cents	14	21	35
Capital expenditure – R000	6 711	5 631	12 342

Note: As announced on September 26 1990 the company acquired from Gold Fields Property Company Limited (GF Propco) two permits which entitle the company to treat material on slimes dams 7/L/9 and 7/L/8. These dams contain an estimated 13 million and 11 million tons of material with gold grades of the order of 0.52 and 0.34 grams per ton, respectively. The purchase consideration of R19.2 million was used to subscribe for 2 021 053 S ordinary shares in the company, which shares will qualify for the interim dividend declared on October 18 1990. The calculation of earnings and dividends per share have, accordingly, been based on the increased share capital. It is proposed to treat the material at the Daggalontain plant, the life of which will be extended by approximately two years. An agreement has been concluded with East Daggalontain Mines Limited in terms of which they will acquire for R3.6 million a 50 per cent interest in the above slimes dams.

2. Orders placed and outstanding on capital contracts as at September 30 1990 totalled R1 913 000.

Vaal Reefs

Issued Capital in shares of 50 cents each: 19 000 000 ordinary and 105 391 S ordinary shares

	Quarter ended Sept. 1990	Quarter ended June 1990	Nine months ended Sept. 1990
Gold			
Area mined – m ³ 000	522	513	1 532
Tons milled 000	2 920	2 700	8 304
Yield – g/t	6.44	6.67	6.58
Production – kg	18 797	18 008	54 823
Cost – R/ton milled	151.05	157.87	155.86
Cost – R/kg produced	23 465	23 670	23 694
Price received on gold sales – R/kg	31 799	31 422	32 355
Uranium oxide			
Tons treated 000	0.21	0.19	0.19
Yield – kg/t	417 898	419 801	1 267 437
Production – kg	87.6	131.6	1 850.0
Turnover	619.6	613.6	1 850.0
Profit before taxation	132.2	141.0	420.0
Provision for taxation	11.7	3.8	40.8
Profit after taxation	120.5	138.0	379.2
Appropriation for capital expenditure	88.8	106.2	254.9
Profit available	31.7	31.8	124.3
Dividends – interim of 48S cents per share paid on September 14 1990			92.6
Increase in retained profit			31.7
Earnings per share – cents	166	167	650
Capital expenditure – R million	88.5	104.2	269.2

Note: 1. The previous quarter's results include a half-yearly dividend from Southvaal Holdings Limited and are therefore not directly comparable with this quarter.

2. Orders placed and outstanding on capital contracts as at September 30 1990 totalled R82.4 million.

Elandsrand

Issued Capital in shares of 20 cents each: 96 619 825 ordinary and 343 634 S ordinary shares

	Quarter ended Sept. 1990	Quarter ended June 1990	Nine months ended Sept. 1990
Area mined – m³ 000	104	104	310
Tons milled 000	535	583	1 615
Yield – g/t	6.67	6.04	6.32
Production – kg	3 570	3 521	10 207
Cost – R/ton milled	145.66	125.04	137.40
Cost – R/kg produced	21 829	20 703	21 740
Price received on gold sales – R/kg	31 974	31 304	32 300
Turnover	112 959	110 706	326 518
Profit before taxation	34 223	37 757	104 075
Provision for taxation	522	672	1 447
Profit after taxation	33 701	37 085	102 628
Appropriation for capital expenditure	33 097	36 888	86 676
Profit available	604	197	15 952
Dividends – interim of 15S cents per share paid on September 14 1990			14 545
Increase in retained profit			1 407
Earnings per share – cents			106
– before appropriation for capital expenditure	35	38	106
– after appropriation for capital expenditure	1	–	16
Capital expenditure – R000	33 097	32 694	91 283

Note: Orders placed and outstanding on capital contracts as at September 30 1990 totalled R17 930 000.

S.A. Land

Issued Capital in shares of 35 cents each: 9 182 700 ordinary and 131 432 S ordinary shares

	Quarter ended Sept. 1990	Quarter ended June 1990	Nine months ended Sept. 1990
Tons milled 000	584	581	1 782
Yield – g/t	0.70	0.68	0.67
Production – kg	411	395	1 178
Production, transport and screening costs – R/ton milled	18.20	17.67	17.45
Cost – R/kg produced	25 864	25 590	26 097

S.A. Land – continued

	Quarter ended Sept. 1990	Quarter ended June 1990	Nine months ended Sept. 1990
Price received on gold sales			
– R/kg	31 881	31 283	32 222
– R/oz	376	367	384
Turnover	13 157	12 251	37 884
Gold – revenue	13 157	12 251	37 884
– production costs	5 448	5 236	15 638
– transport and screening costs	5 182	5 030	15 104
Less cost of dump material	2 527	1 985	7 142
Gold profit	1 540	1 174	4 299
Net sundry income	987	811	2 843
Profit before taxation	1 361	1 217	3 972
Provision for taxation	424	346	1 261
Profit after taxation	937	871	2 711
Appropriation for capital expenditure	32	37	(174)
Profit available	905	834	2 885
Dividends – interim of 20S cents per share paid on September 14 1990			1 863
Increase in retained profit			1 022
Earnings per share – cents	10	9	31
Capital expenditure – R000	32	37	78

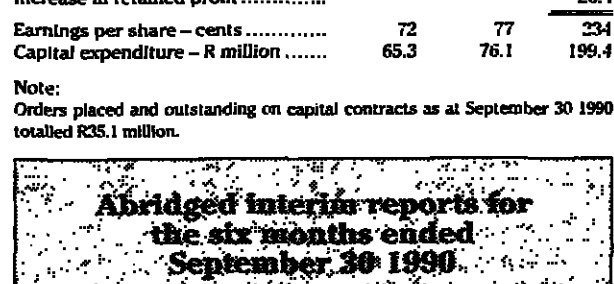
Notes: 1. There were no orders placed or outstanding on capital contracts as at September 30 1990.
2. The results are unaudited.

Western Deep Levels

Issued Capital in shares of R2 each: 27 194 115 ordinary and 510 501 S ordinary shares

	Quarter ended Sept. 1990	Quarter ended June 1990	Nine months ended Sept. 1990
Area mined – m³ 000	243	225	683
Tons milled 000	1 675	1 616	4 929
Yield – g/t	5.75	5.93	5.79
Production – kg	9 627	9 589	28 534
Cost – R/ton milled	134.52	138.13	135.96
Cost – R/kg produced	22 405	23 279	23 486
Price received on gold sales – R/kg	31 897	31 301	32 329
Turnover	308.7	298.2	919.6
Profit before taxation	88.2	78.6	264.2
Provision for taxation	2.8	(10.9)	8.1
Profit after taxation	85.4	89.5	256.1
Appropriation for capital expenditure	65.3	68.1	191.4
Profit available	20.1	21.4	64.7
Dividends – interim of 160S cents per share paid on September 14 1990			44.3
Increase in retained profit			20.4
Earnings per share – cents	72	77	234
Capital expenditure – R million	65.3	76.1	199.4

Note: Orders placed and outstanding on capital contracts as at September 30 1990 totalled R35.1 million.



Welkom

Issued Capital: 35 350 937 ordinary shares of 50 cents each

	Six months ended Sept. 30 1990	Six months ended Sept. 30 1990	Year ended March 31 1990
Income from listed investments	13 156	35 881	70 635
Profit before taxation	12 884	35 576	70 205
Taxation	8	–	10
Profit after taxation	12 876	35 576	70 195
Dividends – interim of 36S (September 30 1989: 100S) cents per share payable on or about December 14 1990	12 726	35 351	35 351
– final of 98 cents per share paid on June 15 1990	–	–	34 644
Increase in retained profit	150	225	200
Earnings per share – cents	36	100	199

October 18 1990

Ofsil

Issued capital: 22 514 094 ordinary shares of one cent each

	Six months ended Sept. 30 1990	Six months ended Sept. 30 1990	Year ended March 31 1990
Income from listed investment	32.3	88.1	173.3
Profit before taxation	32.1	87.9	173.1
Taxation	–	–	0.1
Profit after taxation	32.1	87.9	173.0
Dividends – interim of 143S (September 30 1989: 390S) cents per share payable on or about December 14 1990	32.2	87.8	87.8
– final of 37S cents per share paid on June 15 1990	–	–	85.1
Increase in retained profit	(0.1)	0.1	0.1
Earnings per share – cents	143	390	708

October 18 1990

Dividend declarations

Interim dividends

On Thursday, October 18 1990, interim dividends for the year ending March 31 1991 were declared in South African currency payable to holders of the following companies' ordinary and S ordinary shares:

Company	Dividend number	Cents per share
Ergo	24	35
Freegold	71	55
Ofsil	10	143
Welkom	67	36

Last day to register for dividends (and for changes of address or dividend instructions) Friday, November 2

Registers closed from Saturday, November 3 to (inclusive) Saturday, November 17

Ex-dividend on Johannesburg and London stock exchanges Monday, November 5

Currency conversion date for sterling payments to shareholders paid from London Monday, November 5

Dividend warrants posted Thursday, December 13

Payment date of dividends on or about Friday, December 14

Rate of non-resident shareholders' tax 15 per cent

The full conditions relating to the dividends may be inspected at the Head and London offices of the companies and the transfer secretaries.

By order of the boards
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA
Secretaries
per: C.R. Bull
Senior Divisional Secretary

October 18 1990

Notes:
1. Unless otherwise stated all results are unaudited.
2. All companies are incorporated in the Republic of South Africa.
3. The unabridged reports will be posted to members, debenture holders and to persons on the mailing lists and copies are available from the Transfer Secretaries and the Head and London offices.

Share warrants to bearer
Holders of share warrants to bearer issued by Freegold and Ofsil are notified that their dividends are payable on or after Friday, December 14 1990, upon presentation of coupons marked "South Africa" and No. 10 on the side reflecting the share warrant number, at the offices of First National Bank of Southern Africa Limited, Stock Exchange Branch, Diagonal Street, Johannesburg, South Africa; Union Bank of Switzerland, Bahnhofstrasse 45, 8021 Zurich, Switzerland; Credit du Nord, 6 and 8 Boulevard Haussmann, 75009 Paris, France; and Banque Bruxelles Lambert, 24 Avenue Marnix, 1050 Brussels, Belgium, only. Coupons must be left at least four clear days for examination.

TRANSFER SECRETARIES
Consolidated Share Registrars Limited
1st Floor, Edura
40 Commissioner Street
Johannesburg 2001
(PO Box 61061, Marshalltown 2107)

HEAD OFFICES
44 Main Street
Johannesburg 2001
(PO Box 61587, Marshalltown 2107)

LONDON OFFICES
Barclays Registrars Limited
6 Greencoat Place
London SW1P 1PL
Johannesburg
October 18 1990

The unabridged reports will be posted to members, debenture holders and option holders, and to persons on the mailing lists and copies are available from the Transfer Secretaries and the Head and London offices.



INTERNATIONAL COMPANIES AND FINANCE

AT&T checked by start-up costs of credit card

By Martin Dickson in New York

AMERICAN Telephone & Telegraph, the leading provider of long-distance telephone calls in the US, yesterday announced little change in third-quarter net profits. It said earnings had been held back by the start-up costs of its successful credit card.

The company reported net income of \$712m, compared with \$699m in the same period of last year, on revenues of \$9.35bn up from \$8.9bn. Earnings per share were unchanged at 65 cents.

Operating income was \$1.26bn, up 10.9 per cent, helped by higher product sales, especially in the international market, and a small advance in long-distance revenues. Mr Robert Allen, the chairman, characterised the results as "solid in the face of a softening economy".

The company said the start-up costs for its Universal credit card, which allows users to pay for phone calls, goods and services, had been higher than expected because of unexpected demand.

Only introduced in March, it is now said to be the sixth most popular bank credit card in the US, with more than 5m issued. However, analysts do not expect this popularity to be reflected in the group's profits performance until next year or 1992.

American Airlines earnings halved

By Nikki Tall in New York

AMERICAN Airlines, one of the largest US carriers, reported a halving of post-tax profits in the three months to the end of September to \$65.6m, and warned that if fuel prices did not fall dramatically it could face a full-year loss.

In the nine months of 1990, American has made net profits of \$176.5m.

Mr Bob Crandall, American's chairman, had warned that results for the second half would be "stinko" as the impact of higher fuel prices started to bite.

Added emphasis was given to the airline's latest predictions when the Air Transport Association forecast that the US carriers overall could see a loss of \$1bn in the final quarter of 1990.

Analysts have been scaling back their forecasts sharply because of the Middle East crisis and one leading consultancy has predicted an aggregate loss for the industry of about \$1.5bn this year.

Mr Crandall said that the average price of jet fuel had risen 58 cents during the quarter, from an average of 59 cents per gallon in July to an average of 90 cents in September. Each 1 per cent increase adds \$2m a month to expenses, he said. Pointing out that there was a lag before increased costs fed through to ticket price increases - and that even then higher fares might curtail demand - he called for governments to "re-examine the wisdom of increased state and federal taxes on aviation fuel".

During the quarter, American saw operating revenues of \$3.05bn against \$2.75bn, but costs rose to \$2.91bn from \$2.5bn, with fuel costs rising to \$459.1m from \$341m. Interest charges also increased to \$34.9m from \$14.5m.

The passenger load factor during the quarter declined compared with the year-before period, from 62.9 per cent to 65.3 per cent. The after-tax profit gives earnings per share of \$1.05, against \$2.15.

MCA up 21% as BMG deal nears

By Alan Friedman in New York

MCA, THE US entertainment group in negotiations to be acquired by Matsushita of Japan, yesterday unveiled a 21 per cent rise in its third-quarter net profits, to \$61.4m or 71 cents a share.

The company is thought to be close to a deal with BMG, the recorded music subsidiary of Germany's Bertelsmann group, to hand over more than \$100m of its international record distribution business to BMG.

MCA, which owns Universal Studios in Hollywood and some of the best record labels in the US, said third-quarter revenues

were \$1.06bn compared with \$894m in the same quarter last year.

The company said operating income from its filmed entertainment division was down to \$81m from \$96.8m in the same period last year.

The retail and mail order business more than doubled its operating losses to \$12.7m, while book publishing profits - related to MCA's G.P. Putnam subsidiary - tumbled 55 per cent to \$4.6m.

The broadcasting and cable division scored a significant gain in operating income, rising from \$4.97m to \$12.5m.

The biggest gain in operating profits came from the music side of MCA, where profits more than doubled to \$42.9m from \$19.5m, thanks to the effect of fees earned by MCA as a result of entering into an agreement to form a record company in Japan.

Last spring MCA paid the equivalent of \$40m in stock to acquire the David Geffen Company, one of the most successful independent record businesses in the world. Mr Geffen now owns 12 per cent of MCA and stands to increase his fortune substantially if the Matsushita deal goes through.

Mr Geffen's non-US record distribution deal with Time Warner's WEA subsidiary expires in December and MCA's deal with WEA will end next March.

Mr Geffen has confirmed that MCA is holding talks with Bertelsmann's BMG division to replace WEA as European distributor. This deal is expected to be concluded soon.

MCA declined to comment yesterday on the status of its talks with Matsushita of Japan, which might spend up to \$7bn acquiring the US company. These talks are likely to continue for several weeks.

Another tumble of 50% at Dow Chemical

By Alan Friedman

DOW CHEMICAL, the second largest US chemical group, yesterday blamed soaring oil costs and the faltering US economy for its 52 per cent slide in third-quarter net earnings.

The \$282m net, which translates into earnings per share of \$1.04, compares with \$589m in the same period last year.

The poor results, which follow a 50 per cent drop in second-quarter earnings, were struck on sales 15 per cent higher at \$4.9bn. Operating income was \$564m, down by 28 per cent.

Wall Street, expecting even worse figures, marked Dow's share price 1 1/2 higher yesterday morning, to \$41 1/2, in a rising market.

Dow said overall prices increased more than 5 per cent from the second quarter, and manufacturing costs were also higher because of increased raw material and energy costs.

Mr Enrique Falla, Dow's vice president for finance, said that although pricing initiatives had been in place since the end of September to offset the increased raw material costs, "soft industry fundamentals may deny total recovery".

Apart from citing the oil crisis, Dow also complained of greater global economic vulnerability, saying it had postponed several capital projects and intensified its expense-control programme.

West coast economy buoys BankAmerica

By Martin Dickson

BANKAMERICA, the largest bank on the US west coast, yesterday underlined the relative buoyancy of the Californian economy when it announced an 11 per cent increase in third-quarter earnings.

The rise to \$283m from \$254m in the same period of last year contrasts with the sharply lower earnings being reported by most banks on the depressed east coast of the US and many large regional banks.

Earnings per share were \$1.26, up 9 per cent from \$1.16. Earlier this week another large Californian bank, Wells Fargo, announced a 6 per cent

increase in net income.

The east coast banks have been hit badly by a plunging real estate market. The west coast market is healthier, although property prices there are also declining.

Over the past few years BankAmerica has returned to financial health through strong retail profits and low domestic loan losses.

Mr Richard Rosenberg, chairman, said the third-quarter earnings increase stemmed from a "healthy revenue stream and effective control of expenses".

The balance sheet was also strong, as indicated by its

capital position, growth in core deposits, reserve coverage and a further decline in non-performing assets.

Net interest income rose to \$1.05bn from \$1bn, due mainly to an increase in average earning assets, partially offset by a decrease in the net interest margin.

The bank said the third-quarter provision for credit losses was \$260m, compared with \$170m for the same period a year ago, and the increase related mainly to problem Third World loans.

Non-interest income was up \$42m at \$504m, mainly due to

higher foreign exchange trading profits.

The allowance for credit losses at September 30 was \$2.97bn or 3.47 per cent of loans outstanding, compared with \$2.58bn or 3.56 per cent at the end of June, and \$3.60 or 4.94 per cent a year earlier.

Net credit losses in the quarter were \$62m, compared with \$24m a year earlier. Non-performing assets at the end of September were \$3bn, down from \$3.1bn in June and \$4.1bn a year before. Domestic real estate loans on a non-performing basis totalled \$346m, up from \$310m in June but down from \$370m a year before.

Primerica ahead on flat revenue

By Nikki Tall

PRIMERICA, the US financial services conglomerate, yesterday reported a 20 per cent increase in third-quarter profits to \$94m after tax, from \$78.3m in the same period a year earlier. Earnings per share, however, hovered at 82 cents against 80 cents.

Revenues in the three-month period were \$1.5bn, compared with \$1.47bn in 1989.

The company said its consumer and insurance services operations had helped cushion the impact of "cyclical results" from the Smith Barney brokerage businesses, and expected these former divisions to continue delivering "sizeable and growing earnings contributions".

ITT earnings per share climb

By Barbara Durr in Chicago

ITT CORPORATION reported a net income gain for the third quarter of just 1 per cent to \$224m, marginally up from \$221m a year ago.

Per-share earnings, however, rose 12 per cent to \$1.63 from \$1.46 last year, boosted by the company's aggressive share buy-back programme.

Income was hit in the latest quarter by a \$26m after-tax charge - 19 cents per fully diluted share - for a write-off of loans to a hotel.

Consolidated sales and revenues from ITT's diverse empire were \$5bn for the quarter, up

slightly from \$4.9bn in 1989.

The per-share gain pleased Wall Street, where ITT shares were up 1 1/2 to \$43 1/2 in mid-morning trading.

Mr Jack Kelly at Goldman Sachs said: "Given the uncertain environment for corporate earnings, ITT's ability to deliver a positive comparison in the third quarter is being viewed favourably."

For the nine months ended September 30, net income was up 31 per cent to \$874m from \$664m in 1989, and earnings per share increased to \$6.61 from \$4.65, a gain of 42 per cent.

Sales edged ahead to \$15.1bn from \$14.9bn.

The nine-month figures include a gain of \$139m or 99 cents per share from the company's sale in June of 7 per cent of its stake in Alcatel, the European joint venture of ITT and Compagnie Générale d'Electricité of France. In the third quarter, ITT also gained \$47m or 33 cents on the sale of its investment in CGE.

Mr Rand Araszk, ITT chairman, appears to have no plans to reduce the company's 30 per cent stake in Alcatel, a major contributor to earnings.

Bowater Inc income falls by a third

BOWATER Inc, the largest US producer of newsprint, suffered a 33 per cent drop in third-quarter net income, due to pricing pressures, the slowing economy and continuing operating problems at two plants, writes Martin Dickson.

The company reported net income of \$23.7m or 63 cents a share on sales of \$348.6m, compared with net income of \$35.5m or 95 cents on sales of \$360.1m in the third quarter of last year.

The US newsprint market has suffered heavy discounting for much of this year, although Bowater followed rivals and pushed through a price increase in June.

But Mr A.P. Gamble, the chairman, said the improvement had not been enough to offset operating problems at a pulp mill in Nova Scotia, which is being modified, and a bleached kraft mill in Tennessee, both of which have been plagued with start-up difficulties.

Pulp prices continued to weaken on world markets although company volumes had been improved by an increasing stream of product from the Tennessee mill.

Coated paper sales were little changed, while the slowing economy and increased paper costs reversed profitability gains in communications papers.

Georgia-Pacific, the US forest products group, saw earnings fall to \$95m or \$1.11 a share for the third quarter, compared with \$178m or \$2.03, Reuters reports.

The Great Northern Nekeosa plant led sales to \$3.43bn from \$2.65bn. Great Northern was acquired this year in a deal worth about \$3.5bn.

Consulting lifts Arthur Andersen

By David Waller

ARTHUR ANDERSEN, the international accountancy and consultancy firm, yesterday reported revenues up 23 per cent to \$4.16bn from \$3.36bn in the year to the end of August.

The most impressive growth came from Andersen Consulting, where revenues rose 30 per cent to \$1.88bn.

The firm's accounting, audit and tax activities grew by 18 per cent, to \$2.28bn from \$1.94bn.

Although the bulk of the

firm's revenues come from the US, reflecting Andersen's historical roots, the engine of growth last year was Europe, where revenues were up to \$1.36bn from \$977m, an increase of 39 per cent.

Mr Larry Weinbach, the firm's managing partner and chief executive, said the figures vindicated the decision nearly two years ago to split itself into two separate business units, Andersen Consulting and Arthur Andersen & Co.

The firm split following

mounting tensions between the consultancy side of the business and the traditional activities in the slower growing, but less capital-intensive activities in audit and tax.

The firm, still a single partnership worldwide despite the reorganisation, does not publish profits figures, but provided two indicators of productivity: revenues per partner went up to \$1.76m from \$1.59m, while revenues per professional went up to \$100,000 from \$87,000.

Waste Management ahead

WASTE MANAGEMENT, one of the biggest US solid waste management companies, yesterday reported strong growth in third-quarter net income and revenues, writes Karen Zagor.

For the three months ended September 30, Waste Management had net income of \$166.2m or 35 cents a share against \$151.8m or 33 cents a year ago. Excluding an extraordinary charge of \$24.5m or 5 cents a share in the latest quarter, net earnings advanced 36 per cent.

For the first nine months, Waste Management's net income rose 20 per cent to

\$489.1m or \$1.04 a share, compared with \$409.2m or 89 cents last year. Excluding the one-time charge, net profits climbed 25 per cent.

In September, Waste Management increased its holding in Wheelabrator Technologies to 55 per cent from 22 per cent.

Mr Dean Buntrock, chairman and chief executive, said: "Waste Management is enjoying an outstanding year, with each of our primary businesses expanding their operations and improving their performance. These results are in line with our expectation that we will have another excellent year."

CanPac unit cuts dividend

Canadian Pacific Forest Products, the pulp and paper arm of Canadian Pacific, has cut its quarterly dividend to 10 cents a share from 20 cents in the face of steeply falling profits, writes Robert Gibbens.

Third-quarter earnings were only \$31m (US\$1.16m) or 2 cents a share against \$45m or \$1.03 a year earlier. Sales were \$906m against \$707m.

Nine months' profit was \$124m or 28 cents, down from \$183.1m or \$4.17. Sales were \$1.8bn against \$2.1bn.

The company blamed lower pulp shipments and prices, and the high Canadian dollar.

The Republic of Venezuela

Notice to the holders of the U.S. \$166,000,000 Floating Rate Notes Due 1994 of The Republic of Venezuela

NOTICE IS HEREBY GIVEN that at a Meeting of the holders (the "Noteholders") of the above mentioned Notes adjourned to 17th October, 1990, the resolution set out in the Notice of Meeting dated 20th September, 1990 and published in the Financial Times and the Luxembourg Wort on that date was duly passed by the requisite majority as an Extraordinary Resolution of the Noteholders.

A copy of the Extraordinary Resolution is available for inspection by Noteholders at the specified offices of the Fiscal Agent and the other Paying Agents, the addresses of which are set out below.

Reference is made to the announcement made in the Financial Times and the Luxembourg Wort on Thursday 11th October, 1990 to the effect that credit enhancement will be provided for the Notes and to the Supplementary Explanatory Statement referred to in that announcement. The pre-conditions to the provision of such credit enhancement have been met.

FISCAL AGENT AND PRINCIPAL PAYING AGENT
The Chase Manhattan Bank, N.A.
Woolgate House, Coleman Street, London EC2P 2HD

PAYING AGENTS
Banque Bruxelles Lambert S.A.
24 Avenue Marconi, B-1050 Brussels
Chase Manhattan Bank (Switzerland)
63 Rue du Rhône, CH-1204 Geneva
Chase Manhattan Bank Luxembourg S.A.
5 Rue Pictet, L-2338 Luxembourg-Grund, Luxembourg

Dated 19th October, 1990

The Republic of Venezuela

Notice to the holders of the U.S. \$167,000,000 Floating Rate Notes Due 1998 of The Republic of Venezuela

NOTICE IS HEREBY GIVEN that at a Meeting of the holders (the "Noteholders") of the above mentioned Notes adjourned to 17th October, 1990, the resolution set out in the Notice of Meeting dated 20th September, 1990 and published in the Financial Times and the Luxembourg Wort on that date was duly passed by the requisite majority as an Extraordinary Resolution of the Noteholders.

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Chase Manhattan Bank Luxembourg S.A.
5 Rue Pictet, L-2338 Luxembourg-Grund, Luxembourg

Dated 19th October, 1990

The Republic of Venezuela

Notice to the holders of the U.S. \$167,000,000 Floating Rate Notes Due 2003 of The Republic of Venezuela

NOTICE IS HEREBY GIVEN that at a Meeting of the holders (the "Noteholders") of the above mentioned Notes adjourned to 17th October, 1990, the resolution set out in the Notice of Meeting dated 20th September, 1990 and published in the Financial Times and the Luxembourg Wort on that date was duly passed by the requisite majority as an Extraordinary Resolution of the Noteholders.

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63 Rue du Rhône, CH-1204 Geneva
Chase Manhattan Bank Luxembourg S.A.
5 Rue Pictet, L-2338 Luxembourg-Grund, Luxembourg

Dated 19th October, 1990

Shimano Industrial Co., Ltd.

(the "Company")
Bearer Warrants to subscribe for shares of common stock of the Company issued with U.S. \$50,000,000

3 1/2 per cent. Guaranteed Notes Due 1992

Adjustment of Subscription Price

Notice is hereby given that as a result of the issuance of U.S. \$200,000,000 5 per cent. Notes due 1994 with warrants of the Company on 12th October, 1990 with the initial subscription price per share of Yen 2,829 determined on 1st October, 1990 being less than the current market price of Yen 3,637 per share as at that date, the Company adjusted the subscription price of the captioned warrants as follows:

1. Subscription price before adjustment	Yen 924 per share
2. Subscription price after adjustment	Yen 903.10 per share
3. Effective date of the adjustment	12th October, 1990 (Japan time)

SHIMANO INDUSTRIAL CO., LTD.
3-77, Oimatsucho, Sakai, Osaka, Japan.

By: The Daiwa Bank, Limited as Principal Paying Agent

19th October, 1990

NOTICE TO HOLDERS OF CONVERTIBLE BONDS OF AND WARRANTS TO SUBSCRIBE FOR SHARES OF COMMON STOCK OF NIKON CORPORATION

U.S.\$25,000,000
5 1/2 per cent. Convertible Debentures Due 1992 ("Convertible Debentures Due 1992")

U.S.\$60,000,000
4 per cent. Convertible Bonds Due 1999 ("Convertible Bonds Due 1999")

and
U.S.\$300,000,000
4 per cent. Notes with Warrants Due 1993 ("Notes with Warrants Due 1993")

Further to our notice on 9th October, 1990, regarding the issuance of Notes with Warrants of the Company and the consequential adjustment, the Conversion Prices and the Subscription Price were adjusted, effective as from 16th October, 1990, as follows:

1) Conversion Prices and Subscription Price before the adjustment:	
Convertible Debentures Due 1992	Yen 402.60
Convertible Bonds Due 1999	Yen 955.90
Notes with Warrants Due 1993	Yen 1,528.00
2) Conversion Prices and Subscription Price after the adjustment:	
Convertible Debentures Due 1992	Yen 398.90
Convertible Bonds Due 1999	Yen 947.10
Notes with Warrants Due 1993	Yen 1,514.00

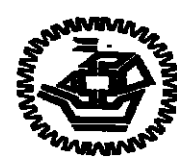
NIKON CORPORATION
By: The Bank of Tokyo Trust Company as Fiscal Agent for Convertible Debentures Due 1992
By: The Mitsubishi Bank, Limited as Principal Paying Agent for Convertible Bonds Due 1999 and Notes with Warrants Due 1993

19th October, 1990

US\$100,000,000

MARINE MIDLAND BANKS, INC

FLOATING RATE
SUBORDINATED CAPITAL NOTES
due 1999



For the three months 19th October 1990 to 22nd January 1991 the Note will carry an interest Rate of 8 1/2 per cent annum with a Coupon amount of US\$224.31 per US\$1,000. Interest payment date 22nd January 1991.

HONGKONGBANK LONDON LIMITED
INTEREST DETERMINATION AGENT

INTERNATIONAL COMPANIES AND FINANCE

Freegold recovery buoys
Anglo American gold mines

By Philip Gawth in Johannesburg

A RETURN to more normal levels of profitability by Freegold, the world's largest gold mine, was the main reason for the gold mines in South Africa's Anglo American group recording improved profits in the September quarter.

Despite this improvement, Mr Clem Sunter, chairman of Anglo's gold and uranium division, stressed that the industry continued to experience a very serious profit squeeze.

He said the determination of the Reserve Bank, the South African central bank, to defend the value of the currency had removed the cushion provided by a depreciating currency.

Mr Sunter said the mining industry's future health depended critically upon breaking the cycle of inflationary expectations which persisted in the country.

He noted that the gold price in 1986 had been in the region of \$27,000/kg compared to its

current level of just under \$30,000/kg.

Over the same period the industry's cost of wages had risen by nearly 100 per cent and the cost of stores had increased by between 60 and 100 per cent.

"If our survival is threatened it will have a very serious ripple effect on the economy," said Mr Sunter, adding that the industry would have to investigate new relationships with its low stakeholders such as unions, suppliers and contractors in order to ensure its continued viability.

Mr Lionel Hewitt, general manager of the division, said operations during the quarter had been adversely affected by two accidents, which cost 31 lives, and further industrial action.

He said Freegold had lost approximately 20,000 shifts, largely through white miners refusing to go underground after a colleague of theirs was murdered at President Steyn

mine.

Freegold profited from reduced levels of industrial unrest and a policy of mining higher-grade areas to lift gold production significantly to 23,616kg (from 26,327kg).

Lower costs, down at \$27,976/kg (\$29,518/kg) of gold produced, and a 4 per cent increase in the rand gold price combined to turn the June quarter's \$14.2m loss after tax and capital expenditure into a \$80.2m (\$31.6m) profit.

Profitability at Vaal Reef and Western Deep Levels, the other leading mines in the group, were largely unchanged at \$31.7m and \$30.1m respectively.

Available profits at Ergo, the dump re-treatment company, declined to \$6.6m from \$9.9m last time as a result of metallurgical problems. Mr Hewitt said an announcement would soon be made about a new process which would lead to a 25 per cent reduction in treatment costs.

Australian bank reveals increase in bad debts

By Kevin Brown in Sydney

THE government-owned Commonwealth Bank, the first of Australia's big four banks to report results for the year to June, yesterday announced a disappointing 3.8 per cent increase in net profits to \$494.2m (US\$384.6m).

Commonwealth, which is to be partially privatised next year, said it had increased charges for bad and doubtful debts by 64.9 per cent to \$446.7m, and warned that the current year would also be difficult. The bank's portfolio of loans not accruing interest or fees doubled to \$41bn.

The results point to similar problems for Westpac, National Australia Bank and ANZ, the big three quoted banks, which are due to report next month. All reported significant increases in provisions against non-performing loans at the interim stage.

Mr Don Sanders, Commonwealth managing director, said the bank's result "fell short of aspirations," but was likely to be in line with the results of the other major banks.

Mr Sanders said the government's tight money policy had reduced demand for corporate loans and resulted in substantial increases in bad debts, which ranged from small borrowers to high profile companies.

However, the bank had made gains in market share in key sectors, including an increase in home loans from \$33.6bn last year to \$44bn. Outstanding mortgage balances grew 16 per cent to \$12.3bn. Retail deposits rose by 14.3 per cent to \$328.3bn.

Analysts said the result was encouraging in the light of the rapid slowdown of the Australian economy over the last year, and a decline in interest margins.

However, the bank's return on average equity, regarded as an important measure of profitability, fell from 14.6 per cent to 13.2 per cent. Assets grew by 10.5 per cent to \$67.03bn, in line with general growth in credit but below the 20.2 per cent achieved in the previous year, which was inflated by the acquisition of ASB Bank in New Zealand.

The bank's capital adequacy ratio fell to 9.16 per cent from 9.56 per cent, but remained well above the Reserve Bank's requirement of 8 per cent. The dividend paid to the federal government was increased from \$110m to \$160m.

Commonwealth is negotiating to acquire the State Bank Victoria for \$1.6bn from the state government as part of a deal which will lead to the sale to the private sector of up to 30 per cent of the equity of the enlarged bank.

The deal has been approved in principle by the federal and state governments, and by the Australian Labor Party, which is in power in Melbourne and Canberra. However, details of the mechanics of the sale have not yet been decided.

Daiei increases pre-tax profits by 6% to ¥12bn

By Ian Rodger in Tokyo

PRE-TAX profits of Daiei, Japan's largest supermarket group, rose 6 per cent in the six months to August 31 to ¥12bn (\$95m) on sales up 4 per cent to ¥801.2bn.

Both figures exceeded projections, reflecting buoyant consumer spending, but the company said sales growth in the second half was likely to be slightly smaller because of uncertainties in interest rate and oil price movements.

Net profits were up 7 per cent to ¥4.1bn or ¥10.68 per share.

For the full year to February, the company expects pre-tax profits to reach ¥26.5bn, up 4.4 per cent.

Singapore Telecom valued at up to \$9bn

By Joyce Quek in Singapore

SINGAPORE Telecom (ST) is the world's most attractive telecommunications authority to be privatised, say UK-based Telecommunications Research Centre (TRC), which valued ST at US\$7.5bn to US\$9bn.

TRC said at US\$7,500 to US\$9,000, ST's price per subscriber line was higher than any authority which had been privatised or sold in the last 12 months.

Mr Jack Stockdale, TRC head of research, said the authority, which is to be privatised in 1992/3, was exceedingly attractive for its consistent improvement of networks and rising profitability. The centre forecast ST's revenue at US\$4.7bn by the year 2000.

Mixed returns for JCI mines

By Philip Gawth

EXCEPTIONAL restructuring costs at the Western Areas mine caused after-tax profits at the gold operations managed by the Johannesburg Consolidated Investments (JCI) group to drop during the September quarter, disguising an otherwise improved operating performance.

Mr Kennedy Maxwell, chairman of JCI's gold division, said he felt they had had a good quarter.

Randfontein, the group's largest mine, lifted its gold production to 7,449kg (6,966kg) as a result of improving grades by lifting underground production. After-tax profit increased to \$32.3m from \$29.9m.

Western Areas, JCI's other operational mine, suffered an

R11.5m after-tax loss, against \$6.4m previously, but the latest figure disguises an impressive turnaround in operating profit of about \$5m.

The after-tax figure includes a \$5.4m one-off cost associated with the closure of the North Shaft and a \$7m interest payment. This will not be repeated as short-term loans of \$110m will be repaid as soon as the mine realises the proceeds of selling its entitlement to shares in the South Deep project.

Mr Bill Naim, the consulting engineer, said the mine had bedded down exceptionally well after a traumatic retrenchment period.

He said he was hopeful the mine would be profitable next

quarter, a forecast simplified by the mine having sold half of its production forward at \$23.114 per kg. Mr Maxwell said good progress had been made at Joel, the mine JCI is developing in the Free State.

The short-term milling target of 80,000 tons/month has been reached and sampling results are at last approaching levels long expected, but seldom delivered. As from next quarter the mine will publish its results in full.

Mr Maxwell said the mine would soon put to shareholders a plan to liquidate its \$127m debt, which was attracting considerable interest, by raising \$150m through an issue of redeemable preference shares to JCI.

Buoyant sales in opening half

By Emiko Terazono in Tokyo

STRONG growth in consumer demand boosted first-half sales of three of Japan's leading department stores. Also, the International Garden and Greenery Exposition held in Osaka from April to September had a favourable impact on sales for Osaka based Takashimaya and Daimaru.

Although Daimaru's recurring profit fell 17 per cent to ¥3.8bn because of a high level of capital spending, including remodelling of its main stores, buoyant furniture sales helped total sales to expand 8.8 per cent to ¥298.1bn.

Takashimaya's net profit soared 4.6 times to ¥15.8bn, thanks to extraordinary land sales, while Daimaru's declined 3.8 per cent to ¥1.7bn.

JAPANESE DEPARTMENT STORE RESULTS

First half of 1990

Company	Ybn	Sales	% change	Ybn	Pre-tax profit	% change
Takashimaya	942.2	10.4	10.3	12.0		
Daimaru	298.0	8.8	3.5	-17.0		
Mitsukoshi	423.0	12.1	6.9	48.9		

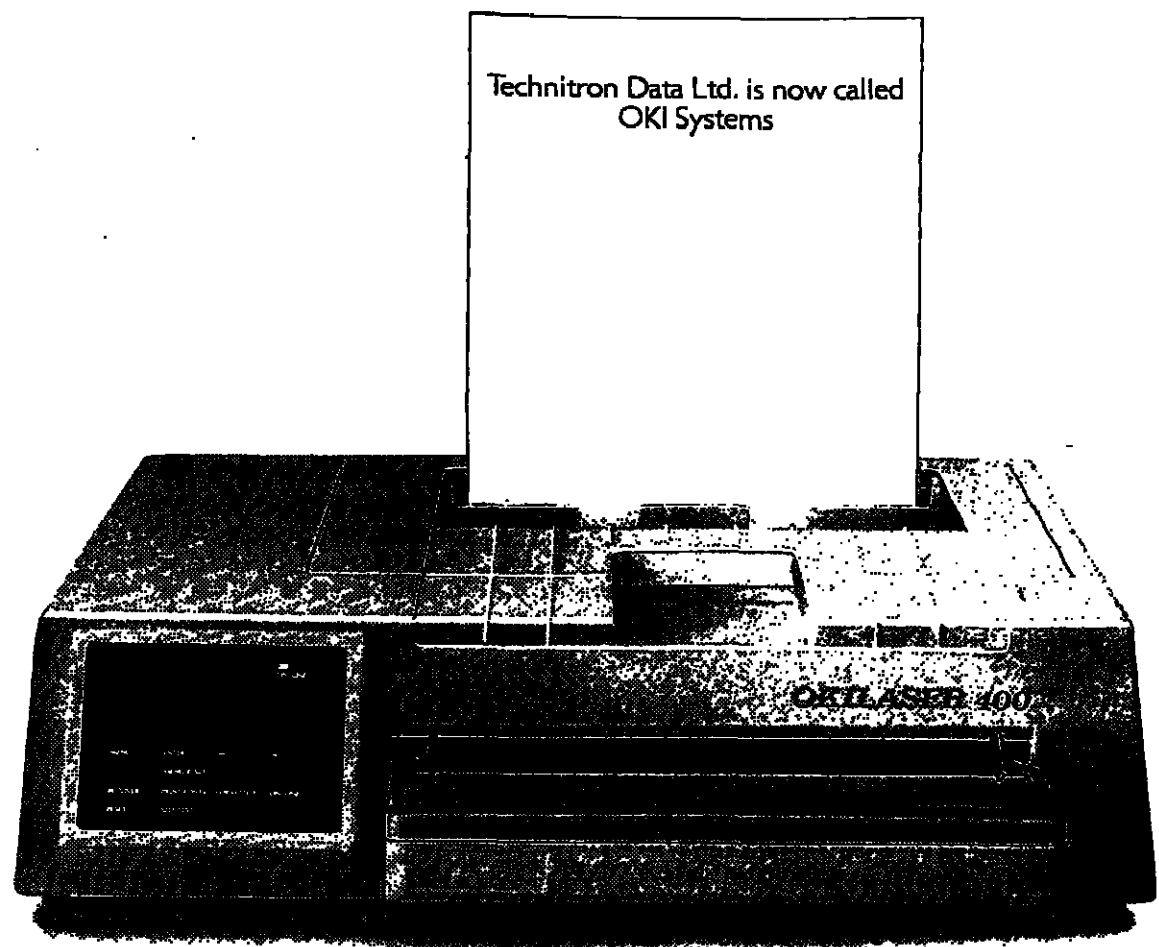
Mitsukoshi said sales in artwork and jewellery contributed to its strong sales increase, while the exceptionally hot summer caused sales in electrical appliances to rise. After-tax profit stood at ¥4.61bn, an increase of 34.4 per cent.

Forecasts for profit in the full year remain optimistic, with sales increases especially expected in high class clothing. Takashimaya is forecasting a

full-year pre-tax profit of ¥20bn, Daimaru a record ¥10bn, and Mitsukoshi ¥18.4bn.

Although the retailers expect the consumer spending boom to continue for the remainder of their fiscal year, effects of higher interest rates on loans and the sluggish stock market are expected to slow down demand for luxury products such as jewelry and artwork.

BIG NEWS PRINTED BY OKI.



There is good news from the world of OKI printers. Starting October 1st, Technitron Data Ltd. is now called OKI Systems.

As a wholly owned subsidiary of OKI Europe, OKI Systems will be building on the excellent reputation that has already been established. As well as bringing all the power and resources you would expect from a sub-

siary of OKI Electric - a Fortune 500 company and a worldwide force in electronics. OKI manufactures in Europe and has over 1,100 employees. It offers a full range of Matrix and non-impact LED printers.

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FT

FINANCIAL TIMES CONFERENCES

PETROCHEMICALS IN EUROPE

- The New Scenario

28 & 29 November, 1990 - London

The second Financial Times petrochemicals conference will focus on demand and supply in world markets, sustaining profitability and the impact of oil prices on petrochemical operations. The challenges and opportunities in Eastern Europe and environmental pressures facing the industry will also be assessed.

Speakers include:

Mr Jim Gordon
Shell International Chemical Company Limited

Sir Denys Henderson
Imperial Chemical Industries PLC

M. Jacques Puechal*
Atochem SA

Dr Sergio Cragnotti
ENIMONT SpA

Mr Bryan K Sanderson
BP Chemicals Limited

Dr Edward Bennett
Commission of the European Communities

Mr Abdulaziz Ibrahim Al-Audah
Saudi Methanol Company

Mr Alan D Plaistowe
Chem Systems Limited

Mr Odd Hassel
Cambridge Energy Research Associates

Dr Charles K Brown
Goldman Sachs International Limited

Mr Henry Rowson
Trichem Consultants Limited

Ms Hilfra Tandy
Chemical Matters

Ms Jackie Ashurst
James Capel & Co

Dr Allen J Lenz*
Chemical Manufacturers' Association, USA

Mr Hugo Lever
CEFC

Mr Simon de Bree
NV DSM

A limited amount of exhibition space is available at the conference.

*Subject to final confirmation.

PETROCHEMICALS IN EUROPE

- The New Scenario

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Istituto Bancario San Paolo di Torino

NMB Bank (France)

Union Bank of Switzerland

Westdeutsche Landesbank

Agent Bank

National Westminster Bank PLC

NatWest Syndications

Kidder breaks new ground with collatoralised issue

UK COMPANY NEWS

Astra reveals full impact of failed Belgian offshoot

By Richard Gourley

ASTRA HOLDINGS, the munitions and fireworks manufacturer under investigation by the Department of Trade and Industry, yesterday revealed the extent of financial problems that culminated with the collapse of a Belgian subsidiary in July - less than a year after it was acquired with the proceeds of a rights issue.

In unaudited results produced by a new board brought in by institutional investors last March, the company said it had a deficit on revenue reserve of £55m after pre-tax losses and extraordinary items for the year totalling £67.7m.

A transfer from shareholders funds to cover the deficit on revenue reserves, which is the cumulative total of profits and losses, will require High Court approval.

Net assets on the new balance sheet were reduced from £90.6m to £22.7m, while debts at year-end stood at £42m.

The report raises questions about whether shareholders were made aware of the company's precarious financial position in July 1989 when they were invited to pay £1.20 per share for a £32.6m rights issue. Yesterday Astra shares closed little changed at 7.5p.

In the report, Mr Roy Barber, the new chairman, said that Astra had been in breach of loan covenants on its £50m credit facility since the beginning of 1989, except for a brief period following the receipt of the rights issue proceeds. The rights issue document did not directly refer to this breach of covenants.

Astra used about £22m of the proceeds to pay for Poudrieres Réunies de Belgique (PRB), the Belgian munitions company, and added about £11m to working capital.

Mr Barber said no "effective" warranties were obtained from PRB in respect of the acquisition.

tion price.

The company was indemnified pound for pound for any pre-tax fall below the £2.3m PRB forecast for 1989, but was not covered for the £12m loss it incurred.

Astra's net assets at the time it bought PRB, its largest acquisition, were valued at £53m.

At the pre-tax level, Astra reported losses of £24.3m, against £8.1m profit the year before, on turnover down 6 per cent at £90.2m. It provided £10.7m in exceptional items, covering costs of redundancies and reorganisation, and the largest item, a £4.1m provision for overvalued inventory.

Below the line, there was an extraordinary charge of £41.2m - some £18.2m of which was related to the collapse of PRB. A further £18.2m was provided to write off a surplus on revaluation of fixed assets that the previous board made in 1989.

Royal sets up new insurance offshoot

By Richard Lapper

ROYAL INSURANCE, the leading UK insurer, yesterday announced the formation of a new specialised subsidiary to underwrite the worldwide insurance risks of multinational companies. The new company should help Royal win more business in a highly competitive market.

Existing multinational business from Royal Insurance's UK, US and international subsidiaries will be fed into the new company which expects to have an annual premium income in excess of £150m.

Of this business 70 per cent will be European, 25 per cent will be from the US and 5 per cent from the Pacific Basin.

Royal's existing marine business and management will be merged into the new company, which will begin operations in January 1991 and be based at Royal UK's existing offices on Lime Street, EC. Supporting offices are to be located in New York, Rotterdam and Sydney.

Mr Tim Brown, currently a general manager with Royal UK, will be the first managing director.

Royal has had a long-standing ability to write insurance programmes for its multinational clients. But hitherto these have been put together on a country-by-country basis, a sometimes cumbersome and time-consuming process which has been criticised by brokers. As a result Royal has lost out to fierce competition from both US and European insurers.

A recent survey by the London-based consultancy Risk & Insurance Research Group, showed that even among UK buyers, Royal was regarded as being only the fourth most effective supplier of international insurance programmes.

Mr Roy Randall, head of group corporate relations at Royal, said the company had taken heed of this research in drawing up the new proposals. The new company will be a "dedicated unit to provide a competitive edge with the major brokers".

Troubleshooter may move in at Dan Air

By Paul Abrahams

DAVIES & NEWMAN, the parent company of Dan Air, is expected to make a statement on Tuesday about its plans for the troubled airline subsidiary.

The company confirmed yesterday that talks had taken place with Mr David James, the executive chairman of Eagle Trust, about the possibility of his joining the company. No discussions took place yesterday, however.

Mr James, who was brought into the Eagle Trust group as a troubleshooter a year ago, has a reputation for turning companies around.

Davies & Newman said it

was unwilling to comment on speculation about the future of Dan Air until it had made the statement. Its shares closed unchanged yesterday at 140p. At the beginning of the year they were trading at 77p.

Mr Graham Hutchinson, managing director of Dan Air, recently said that British civil aviation was passing through the most difficult and uncertain climate it had ever had to face. Davies & Newman incurred a loss of £3.34m last year against a profit of £9.88m in 1989.

The company, which runs the second largest charter

operation in the UK, has been affected by the slowdown in the UK economy and collapse in demand in the UK holiday market.

In addition, rising costs, in the form of airport landing charges, air traffic control fees and high interest rates which have increased the cost of aircraft ownership, have taken their toll on the company.

The increase in the cost of aviation fuel following the Iraqi invasion of Kuwait has also affected the airline which has an unusually high proportion of old, less fuel-efficient aircraft.

The troubled company has

been looking for a partner since the summer. It is understood that American Airlines and Delta, as well as All Nippon Airlines of Japan, have been interested in acquiring a stake in Dan Air.

The carrier has a number of valuable take-off and landing slots at overcrowded European airports. However, it is not clear whether Dan Air would be allowed to transfer the ownership of the slots to a non-UK airline.

The company recently announced that its successful engineering business, which has a turnover of about £20m, was for sale.

Cauldon seeks £2.4m and plans name change

By Clare Pearson

CAULDON Group is proposing to raise £2.4m via a 1-for-4 rights issue and plans a change in name to Reeco, reflecting its reverse takeover of the cycle components distributor and exterior door panels manufacturer in April.

Additionally, it is selling its nursing homes less than 18 months after it bought them.

The rights funds will be used to build up the manufacturing and distribution activities. The company is acquiring a fasteners distributor from Whewy, the environmental control and engineering products group, for about £300,000.

A total of 24m shares are being issued at 11p each. Yesterday Cauldon's shares closed 1/2p down at 12 1/2p.

Cauldon is taking a £681,000 extraordinary loss on the £310,000 sale of the two nursing homes, bought in June last year. They have incurred a loss during the period since then.

Another loss-making part of the group, Barlens Production, the specialist tools and mouldings company, was sold for £130,000 last week.

Cauldon said the acquisition of Whewy's fasteners division would add depots in Gwent, Manchester and Cleveland to those acquired in the Midlands with the purchase of Dellingpole Fasteners in June.



Trevor Humphries

Growth in all divisions boosts Albert Fisher

Mr Tony Millar (centre), executive chairman of Albert Fisher Group, the acquisitive fresh food distributor and processor, yesterday announced a 65 per cent increase in pre-tax profits to £74.42m in the year to August 31.

His fellow directors are (left to right): Mr Keith Brackpool, chief executive, North America; Mr David Pearce, chief executive, European fresh produce; Mr Ian Quinlan, finance director; and Mr Richard Porterger, chief executive, European food processing.

The group said the US showed underlying organic growth of 18.3 per cent, with operating profits of £21.25m. European fresh produce grew by 23.2 per cent to make operating profits of £14.6m and European food processing and distribution had operating profits of £22.09m - organic growth of 21.5 per cent.

Acorn dives to just £42,000

Profits of USM-quoted Acorn Computer Group dived from £2.08m to £42,000 pre-tax in the six months ended June 30. Figures for the comparative half year included an exceptional credit of £1.2m.

Turnover was virtually static at £22.07m (£22.1m). Interest charges accounted for £319,000 (income £30,000) and below the line, an extraordinary provision of £284,000 (nil) represented a write-off of the 25.3 per cent investment in Torus Group where a receiver was appointed in July.

Intl IT Co of Jersey reduced to £0.24m

International Investment Trust Company of Jersey made pre-tax profits of £295,000 in the first half of 1990, against £290,000 in the corresponding period.

Of the taxable figure, investment activities contributed £147,000 (£201,000) and the share of profits from related companies added £292,000 (£119,000).

Tax took £37,000 (£131,000), leaving post-tax profits at £152,000 (£199,000). Earnings fell to 3.7p (7p) but the interim dividend, already announced, is raised to 8p (7p).

Acatos buy-out backer quits

By Andrew Hill

A CONTINENTAL European company which planned to support the proposed buy-out at Acatos & Hutcheson has dropped out of discussions, but the edible oils processor is still talking to potential British institutional investors.

Negotiations between Acatos and the trade investor, which would have had an equity stake in the takeover vehicle, did not founder on the financial terms, but on certain other provisions in the buy-out agreement.

Advisers at Acatos said this was not a major setback and the buy-out team, headed by Mr Ian Hutcheson, the group's chairman, has now approached another potential institutional investor.

The buy-out, first suggested in June, would be pitched at 130p-a-share for a total of £42m, and would leave Mr Hutcheson and his family with roughly half the shares in the private company. The balance would

be held by institutions and any existing shareholders who decided to accept a paper alternative to the cash offer. The funding package would also include debt.

Acatos announced it was at an advanced stage of discussions at the beginning of last month. Formal terms of the deal could be announced within the next four weeks, although advisers refused to commit themselves to a firm timetable.

City of Oxford Inv

City of Oxford Investment Trust is paying a second interim dividend of 1.05p and is forecast to pay a total of 4.5p for the year. In the six months to September 30 1990, earnings came out at 2.21p (3.11p) from total revenue of £708,000 (£940,000). Net asset value per zero dividend preference share at the end of September was 60.6p (53.7p) and per ordinary income share 30.6p (55.8p).

Ramus tumbles into loss

SHARES in Ramus Holdings, the USM-quoted distributor of ceramic wall and floor tiles and self-assembly kitchen furniture, fell 7p to 41p yesterday on news that the company had run up a pre-tax loss of £583,000 for the year to end-June.

The final dividend is being omitted leaving shareholders with a 1.5p (7.5p) payment for

the year. Loss per 25p share emerged at 9p (earnings 19.5p).

The loss, struck on a turnover of £44.9m (£51.67m), compared with previous profits of £1.28m. Interest charges rose to £974,000 (£613,000).

The directors blamed the result on the problems suffered by the housing and home improvements markets during the past 18 months.

RESULTS

Adding Value

Preliminary announcement of unaudited results for the year ended 31st August 1990.

■ Turnover	£1,037.1m	+25%
■ Pre-tax profit	£74.42m	+65%
■ Earnings per share	9.81p	+21%
■ Dividend per share	3.35p	+22%

“The year to 31st August 1990 has seen the continuation of the strategy to build a broadly based international food service and distribution group. The Board is confident that 1991 will be another year of good underlying progress and acquisitional development for Albert Fisher. Whilst the general economic climate has deteriorated in recent months, Albert Fisher is positioned to continue to benefit from the consumer trend towards healthy eating and from its strong Balance Sheet and cash position.”

Tony Millar
Executive Chairman

For a copy of the Annual Report, please contact the Company Secretary, The Albert Fisher Group PLC, Fisher House, 61 Thames Street, Windsor, Berkshire SL4 1QW, England.



ALBERT FISHER

INTERNATIONAL FOOD SERVICE AND DISTRIBUTION

CONTRACTS & TENDERS

ANNOUNCEMENT

FEDERAL GOVERNMENT OF THE REPUBLIC OF NIGERIA
MINISTRY OF PETROLEUM RESOURCES, LAGOS, NIGERIA
INVITATION FOR PETROLEUM ACREAGE ALLOCATION

Bidders are invited by the Ministry of Petroleum Resources for the first 1990 blocks allocation. With effect from 8th October, 1990, a total of 136 blocks in five sedimentary basins of the Nigerian offshore and mainland will be available to interested parties. The exploration areas are as follows:-

- (i) **NIGER DELTA**
 - I. Niger Delta Onshore:
6 blocks covering some 10,300 sq. km.
 - II. The Continental Shelf:
5 blocks covering some 6,000 sq. km.
 - III. Deep Offshore:
15 blocks covering some 31,000 sq. km.
- (ii) **BENIN BASIN**
 - I. The Onshore:
8 blocks covering some 11,000 sq. km.
 - II. The Offshore:
8 blocks covering some 16,000 sq. km.
- (iii) **ANAMBRA BASIN**
7 blocks covering some 18,000 sq. km.
- (iv) **CHAD BASIN**
46 blocks covering some 114,500 sq. km.
- (v) **BENUE TROUGH**
43 blocks covering some 107,500 sq. km.

2. The bids for Oil Prospecting Licence (OPL), should be accompanied by application fee of Nira 200 per OPL, and a non-refundable proforma bidding fee of US \$10,000 per block which should be in certified bank cheque made payable to the Federal Government of Nigeria. Applicants may inspect data for non-refundable US \$23,000 per block in the presence of officials of MPR, and/or purchase limited seismic and well data at US \$250,000 per block while all available seismic and well data will be offered for a consideration of US \$1,000,000 per block.
3. Each applicant is expected to show evidence of financial and technical competence and submit annual reports in respect of the applicants oil exploration and production activities in the preceding three years or those of its technical partners. All applications are to be forwarded to:

The Honourable Minister,
Ministry of Petroleum Resources,
44, Eric Moore Road,
Surulere
P.M.B. 12650, LAGOS

and marked: Attention: Director of Petroleum Resources.

4. Applications should reach him on or before 2 pm on 15 November, 1990 in sealed addressed envelope marked "ACREAGE ALLOCATION".

Dr. A.J. Oyeke,
Director of Petroleum Resources,
for Honourable Minister of Petroleum Resources

UK COMPANY NEWS

Maxwell puts together funds for debt payment

By Raymond Snoddy

MR ROBERT Maxwell, the publisher, said yesterday the would use the proceeds of disposals, the redemption of loan stock and a short-term bridging loan to repay \$415m in debt due on October 23.

Mr Maxwell, chairman and chief executive of Maxwell Communication Corporation, said that arrangements had now been made to make the repayments on the due date.

The repayment package includes money from the sale of MCC stakes in Quebecor Printing and Donohue newspaper mill of Canada to Mirror Group, Mr Maxwell's private newspaper publishing company in a deal worth £128.7m. Bankers Trust International has, Mr Maxwell said, confirmed that the terms were fair and reasonable to MCC shareholders.

The disposals to MGN however require the approval of MCC shareholders and an

extraordinary general meeting has been called for November. The short-term loan is due. The two Canadian sales and other further disposals are expected to raise a total of \$379m at current exchange rates.

MCC also said yesterday it had reached agreement with Mirror Group for the early redemption of the redeemable convertible unsecured loan stock in Mirror Group.

The loan stock will be repaid on October 23 the day before the main repayment is due at \$415m plus \$12m interest, making a total of \$427m.

MCC said the \$415m payment would be made substantially out of the proceeds of completed transactions, including the redeemed loan stock and short-term bridging facilities which will in turn be repaid with the proceeds of the Quebecor and Donohue sales after the emergency meeting.

Ketson calls on bank to appoint a receiver

By Andrew Hill

KETSON, the public relations group which escaped a bitterly fought hostile bid last year, has fallen foul of the weak UK economy and asked its bank to appoint an administrative receiver.

Ketson returned to profit in April after an extensive restructuring programme, but Mr Rupert Stanbury, chief executive, said yesterday that nervousness in the financial services sector had hit the group hard in the last few weeks.

The group has four principal divisions: Moorgate, a PR and training consultancy; Whitehall, which is involved in the production of corporate and commercial videotapes; JMA, a PR company based in the Far East; and Cooper Directory Marketing. Mr Stanbury estimated that

about two-thirds of Ketson's business was dependent on the financial services sector.

"We are not losing any clients at all but many of them are saying that given all the uncertainty in the economy they don't want to launch any new projects," he said yesterday.

Ketson's shares were suspended yesterday morning at 9.4p, valuing the whole company at only £2.7m.

The administrative receiver will probably be named today.

The group warned of difficult trading at its August annual meeting, but seemed to have overcome the worst last year, when shareholders supported radical refinancing proposals in preference to a hostile consortium bid.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Astra	nil		2.6	nil	4.35
Citigroup	7	Dec 28	6.5	13.5	17.8
Chillingham	2	Jan 2	3.25	5.25	8.25
Cradley Group	1	Jan 8	1.5	2.5	2.75
Fisher (Albert)	1.85	Jan 4	0.6	2.45	1.8
Forward Tech	nil		0.9	0.9	2.7
French Connect	0.9	Dec 7	0.9	1.8	1.8
Gerrard & Nat	85	Dec 5	0.825	85.825	1.875
Jarvis	0.025		2.5	2.525	12
Leiston Park	2.5	Dec 19	0.05	2.55	0.48
London & Assoc	0.05	Jan 2	1	1.05	1.5
Prestrick Hodge	1	Dec 17	1	2	7.5
Ramsay Hodge	nil		1.5	1.5	

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡SUSM stock. ††Total of at least 5p forecast. ‡‡For nine months. ‡‡To reduce disparity.

FT-Actuaries Indices year-end group changes

At a meeting on Tuesday October 18, the Classification Sub-Committee agreed to recommend to the Joint Investment and Index Committee of the Institute and Faculty of Actuaries that they discontinue the following index groups: Agencies (41), Publishing and Printing (53) and Overseas Traders (51) at the end of 1990. These will be replaced in 1991 with new groups for Business Services (new 41), Electricity (45) and Media (30).

Composition of the Business Services group is still under discussion but will be based on

the present Agencies group augmented by companies from outside that group.

The Media group will comprise Stock Exchange category 53 (Newspapers and Periodicals), part of the present Publishing and Printing group with the addition of Broadcasting Contractors, a new Stock Exchange category to be extracted from Leisure (FT-A 29, SE 49).

The inclusion of certain companies currently classified outside these Stock Exchange categories is still under discussion.

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Fading fortunes blight star of small companies sector

Clare Pearson reports on events leading to the decision to put Corton Beach into receivership

THE decision by Corton Beach's bankers last week to send it into receivership has brought to an abrupt end one of the longest-running success stories in the small companies' sector.

A Lancashire-based mini-conglomerate comprising motor dealerships, leisure, food businesses and a stake in a clothing company, Corton was one of those entrepreneurial companies for which the junior markets were created.

Mr Mike Keen, its ex-accountant chairman who took over in 1984, seemed the very model of the mid-1980s entrepreneur.

His shares were traded under the Stock Exchange's matched bargain rule before it became one of the first recruits to the newly-created Third Market in 1987. In 1988, it graduated to the USM and also floated Propeller, the clothing company, on the Third Market.

Corton is in receivership, but Propeller has also run into difficulties and is seeking holders' approval for what amounts to a rescue rights issue.

The striking thing about Corton was that, unlike many other small companies, it carried on flourishing even in the more difficult times that followed the Stock Market crash

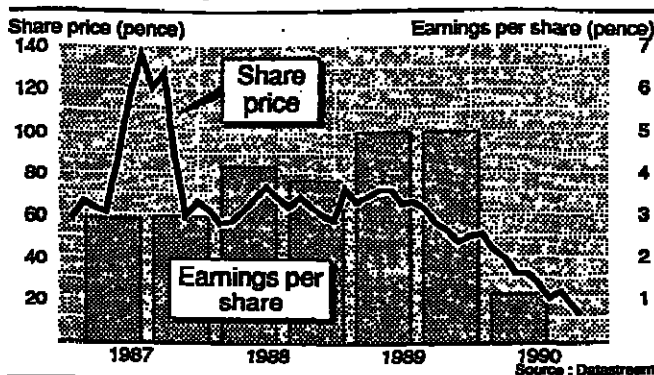
three years ago. After the crash, Corton was deprived of highly-rated shares with which to finance its acquisitive ambitions. But instead it concentrated on buying private companies on an earn-out basis.

This route has the advantage that only a fraction of the consideration is payable up front and future profits should pay for the rest. Meanwhile the acquisition makes a full contribution to group results. Last autumn, for instance, Corton bought R.H. Belam, a private US distributor of amusement machines and spare parts for a maximum of \$12m. But it paid just \$750,000 on completion.

Corton's biggest move in recent years, however, came in June 1989 when it paid £13.6m for Lyon & Lyon, a quoted Yorkshire motor dealer. For this it decided to go back to the stock market for funds, though the £10.9m rights issue took the form of convertible preference shares.

In January, Corton tidied up its debt by arranging a £25m syndicated loan facility. But bankers involved terminated refinancing discussions last week. They are keeping their reasons for doing so shrouded in mystery. Mr

Corton Beach



Keen and other directors of the company have not been available for comment this week.

Gordon Horfield, the receiver appointed at Corton, cites as reasons for its financial decline, "the depressed property market, high interest rates and recessionary pressures, together with trading difficulties in parts of the group's food division."

The annual report for the year to end-January was upbeat in tone. It showed record profits and earnings and contained a statement from Mr Keen saying that each division had traded profitably and made

substantial progress, despite adverse conditions in a number of markets.

Closer inspection, however, indicated that if the company adopted different accounting conventions, its financial situation could have looked less rosy. For instance, £757,000 worth of interest relating to acquisitions (against nil the year before) was capitalised, commensurately boosting the pre-tax line.

Corton's balance sheet showed the company's net worth was £19.46m. But goodwill arising on acquisitions amounted to £17.89m was

included within fixed assets. There were sharp rises both in stocks and debtor levels. Borrowings had risen to about £28m.

Corton had run into trouble with the Lyon & Lyon acquisition shortly after it was made. The company announced that the Ford franchise, which it thought it had bought with L&L, was not being continued. But Corton hoped to redeem this by selling the company's properties to reduce borrowings.

Meanwhile, things had been going wrong at Propeller after it bought Newcross Impex, owner of the Skopos menswear label, in October 1989 for £6m maximum. The company has now been sold back to the vendors, booking an £1.84m extraordinary loss along the way.

During the half-yearly period it reported on shortly before going into receivership, Corton was still in pre-tax profit, albeit reduced to £1.23m (£2.38m).

Corton had also embarked on a drive to reduce borrowings. It seemed to be making some progress when it was announced in August that contracts had been exchanged for

the sale of five freehold properties for £2.2m. Mr Keen said the values achieved had been pleasing.

It can only be surmised that Corton's bankers were not satisfied with progress or prospects for the disposal programme. It has also been suggested that their decision may have been affected by the depressed condition of the UK car market, though Corton's dealerships were thought to have performed well through the summer.

Whatever the reasons, the decision to send Corton into receivership would also seem to be in line with an increasing tendency for lenders to take what one banker describes as "a fairly hawkish view" of small companies in difficulties. Those who hoped that Corton had enough of a track record to weather the storm until the stock market fashion for small companies came round again have been sorely disappointed.

Propeller yesterday said that Mr Martin Helme had resigned after less than a year as its finance director. Mr Anthony Corlett, an independent corporate finance adviser, has been appointed a director and acting finance director.

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Information Line below for further information and to be sent

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Investment in Eurotunnel involves a significant degree of risk. The value of shares and rights to subscribe for shares can go down as well as up. Investment in the Eurotunnel Rights Issue should be made only on the basis of information contained in the prospectus which is to be published in due course. If you are considering investing in Eurotunnel, it is recommended that you consult an appropriate professional adviser.

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PORTS AUTOMES

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MARSEILLE - NANTES -
SAINT NAZAIRE - PARISPublic Corporations of the French State
Incorporated in accordance with the laws
dated June 29, 1965 and October 29,
1968

NUMERICAL LIST

1) of the series including the 4,000 bonds
drawn at the ninth drawing by lot on
October 9th, 1990 and representing the
entire annuity of USD 4,000,000 to be
redeemed on November 15th, 1992;
26,277 to 28,795
27,796 to 28,2792) of the series previously called for
redemption including securities not yet
presented for redemption:- Drawing on October 10, 1988 -
Redemption on November 15, 1988
13,351 to 17,330- Drawing on October 10, 1988 -
Redemption on November 15, 1988
17,331 to 19,049250 to 1,330
17,331 to 19,049
23,050 to 24,249These bonds will be redeemable at
USD1,000 at FRENCH AMERICAN
BANKING CORPORATION in NEW YORK
and at the offices of the following
Establishments:- BANQUE NATIONALE DE PARIS - PARIS
- BRUXELLES
- BANQUE NATIONALE DE PARIS
- LUXEMBOURG S.A. - LUXEMBOURG
- BANQUE INTERNATIONALE
- LUXEMBOURG - LUXEMBOURG
- BANQUE PARIBAS - PARIS
- CREDIT LYONNAIS - PARIS
- DEUTSCHE BANK
- AKTIENGESELLSCHAFT - FRANKFURT
- SUR LE MAIN
- SOCIETE GENERALE - PARIS
- SWISS BANK CORPORATION - BALE

Outstanding amount: USD 4,000,000

PLASTIC
CARDSThe Financial
Times proposes to
publish this survey
on:28th November
1990For a full editorial
synopsis and
advertisement details,
please contact:Jonathan Wallis
on 071-873 3565

or write to him at:

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EUROPE'S BUSINESS NEWSPAPER

3i

3i Group plc

Inc. in England under the Companies Act 1948 to 1967, Reg. No. 1142830

£75,000,000 Floating Rate Notes 1994

For the three month period 17th October, 1990 to 17th January, 1991.

In accordance with the provisions of the Notes, notice is hereby
given that the rate of interest has been fixed at 14 per cent. per annum and
that the interest payable on the relevant interest payment date, 17th
January, 1991, against Coupon No. 25 will be £1,764.38 from Notes of
£50,000 nominal and £176.44 from Notes of £5,000 nominal.

S.G. Warburg & Co. Ltd. (Agent Bank)

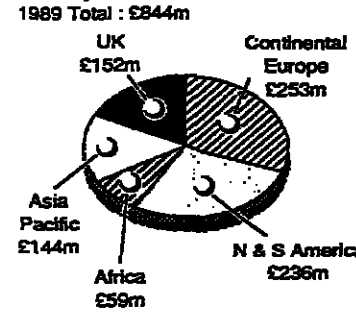
UK COMPANY NEWS

A stalled engineer in need of a quick kick-start

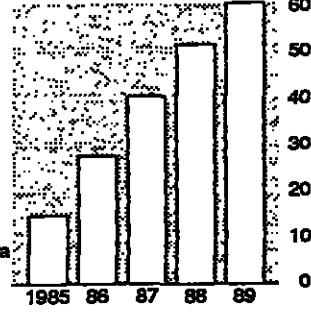
Patrick Harverson looks at APV, which had wrongly thought itself to be in a recession-proof market

APV, the UK engineering
group that is the
world's largest manu-
facturer of processing
equipment for the food and drink
industries, is having to adjust
to difficult times. After four
years of uninterrupted growth,
APV has stalled.Last month, City nervous-
ness over the group was such
that APV's share price lost
more than a quarter of its
value in one day. This was
after the company issued a
warning about profits for the
rest of the year alongside dis-
appointing interim pre-tax
profits of £24.6m (£24.2m).When APV's full-year
accounts for 1989 were
unveiled earlier this year the
shaky state of the balance
sheet had shocked the City,
which had been expecting
much lower gearing and
tighter financial controls.Since then, sentiment has
had not changed to recover. Sep-
tember's warning about the
trading outlook only served to
deepen the bearish mood
among investors. APV's shares
have recovered to 89p from 69p
after its plunge last month but
they still stand far below the
1988 high of 159p.The hurdles the group faces
are numerous.Trading conditions are tough
in key world markets at just
the wrong time, when APV is
committed to heavy capital
expenditure on new plant and
a vital restructuring pro-
gramme to improve efficiency
and the management of work-
ing capital (which so far has
cost between 300 and 400 jobs
out of 4,495 in the UK alone).APV has also been on the
receiving end of some sharp
press and City criticism of its
financial controls and the state
of its balance sheet.Although 1990 is proving an
unhappy year, APV's recent
history is impressive.
After fighting off an
unwanted bid from rival UK
group Siebe in 1986, several
ambitious acquisitions enabled
APV to more than double in
size in the following three
years. Turnover rose from
£417m in 1986 to £944m in 1989
and after-tax profits more than
doubled to £80.8m in the same
period. The group's global
reach expanded to cover five
continents, and long-term pros-
pects looked bright, with much
talk of a "blue-chip" customer
base and unexploited eastern
markets.The acquisitions - Baker
Perkins (UK, bakery and con-
fectionery), Pasilac (Denmark,
dairy) and Rosista (west Ger-
many, carbonated drinks) -
may have been the engine of
growth for APV, but they are
also the source of the group's
present financial predicament.
As one City analyst put it:
"They got themselves into
something of a pickle over the
acquisitions because they did
not pay too much attention to
the financial implications."In particular, integrating the
£147m Baker Perkins group
into APV proved troublesome.
The cost of selling the Baker
Perkins printing business and
relocating its bakery oven
operation was far greater than
expected, and led to a £50m
shrinkage of shareholders' funds
to £131m in 1989.

APV Group

Sales by location of customer
1989 Total: £944m

Profit before tax (£m)

At the same time APV wrote
off £40m-worth of goodwill and
was forced to make substantial
provisions against a number of
printing machinery contracts.
Gearing ended the year at 42
per cent, and stock and debtor
levels rose alarmingly as
demand began to fall and eco-
nomic activity slowed.Mr Fred Smith, chief
executive of APV
since 1984, accepts
that criticism of the group's
balance sheet has been valid.
"I'm not happy with it. The
debt/equity ratio is too high.
But strict disciplines are being
imposed, along with better and
more accurate reporting meth-
ods.""Borrowings are well cov-
ered by earnings, and we're
working on the debtor levels
daily."Mr Smith is confident that
Mr Neil French, the finance
director, will do the job of sort-
ing out the books that he wasbrought in for last year. Mr
French is the fourth finance
director in as many years, a
turnover that critics believe
contributed to the absence of
tight controls over the group's
finances.One of the remedies has
been to concentrate on the core
businesses.
The printing operation has
been sold, and the plastics
machinery interests are up for
sale (APV is negotiating with a
number of prospective buyers
in North America). Of the
group's remaining non-core
operations, both Vent-Axia, the
fan and air conditioning equip-
ment business, and the escalat-
or manufacturer, are doing
well enough to be left alone for
the moment.Strengthening APV's finan-
cial position has used up much
energy and enterprise that
might have been employed on
fresh acquisitions. But the
group's advance has been fur-
ther hindered by stagnatingdemand in several markets,
something which has under-
mined the belief that APV
operated in a recession-proof
business.It had been argued, not least
by the company itself, that
manufacturers of food process-
ing equipment were well pro-
tected because consumers
maintain their spending on
food during hard times (and
perhaps even increase it). This
suggested that food manufac-
turers would continue to thrive
in a recession, and continue to
order new processing equip-
ment.Yet in the past six months
this theory has been proved
wrong. Food manufacturers
have cut investment expendi-
ture and postponed the replace-
ment of old equipment under
the pressure of high interest
rates and in anticipation of a
recession. This has been most
noticeable in the UK, which
makes up 20 per cent of APV's
market.There has been a similar
slump in demand elsewhere.
The strength of the pound
against the dollar has affected
APV's US sales, which account
for almost a third of group
turnover.APV has moved to counter
the effect of exchange rate
instability by developing man-
ufacturing operations in the
US, but the process is not yet
complete, and greater competi-
tion from American equip-
ment suppliers has further eroded its
market share.In Australia, the troubles of
the local brewing industry has
hurt. Spending on capital
equipment has dried up com-
pletely while Elders and the
Bard Corporation struggle
with their financial problems.There have also been prob-
lems in the region that APV
hoped would offer the quickest
route to growth: eastern
Europe.Although the potential
demand is still there, the eco-
nomic chaos in the Soviet
Union, its former communist
satellites, and China, has stalled
the decision-making process.
No one is willing to make
decisions about ordering west-
ern industrial equipment until
the new decentralised manage-
ment structure is in place.In APV's case it means that
a £20m contract for a bread-
baking complex to serve the
Moscow area is sitting around
unsigned. An exasperated Mr
Smith said: "An order could be
placed tomorrow and we'd be
ready."The one bright area on
APV's map is Germany, where
demand is strong and where
the reconstruction of old East
German industry could provide
a rich mine of new orders.However, APV will not
escape its current prob-
lems easily, and there
has been speculation that the
group might be the subject of a
hostile bid.Mr Smith, while accepting
that all companies are con-
cerned about vulnerability to
takeovers, is not unduly wor-
ried. "When Siebe made their
bid there was much that they
could do with APV. I doubt there's
much to be done to improve
the company now, and if there
is, we're already doing it."All-round growth for
Gerrard & National

By David Lascelles, Banking Editor

GERRARD & NATIONAL, the
discount house and financial
services group, said that
results at the interim stage up
to October 5 were slightly
ahead of last year, though as is
customary, it gave no figures.
All parts of the group contrib-
uted to the result.The improvement came in
spite of need, the company
said, to make a substantial
provision because of the deteriora-
tion in the economy which
was now clearly moving into

recession.

However, Gerrard said that
the UK's recent entry into the
ERM had had a favourable
impact on the markets and led
to increased profits in discount
house and gilt-edged activities.
The interim dividend will be
6p (3p), which is intended to
even out the disparity between
the interim and final.In the year ending April 5
1990, Gerrard earned £8.5m
after tax, up from £1.7m the
year before.French Connection cuts
loss back to £220,000PRE-TAX losses at French
Connection were considerably
reduced in the six months to
July 31 from £2.48m to £220,000.
Mr Stephen Marks, chairman,
said a positive second-half per-
formance was expected.In the first three months the
USM-quoted fashion manu-
facturer and retailer had shown a
pre-tax profit, but returned to
losses in the second quarter
due to seasonal fluctuations.
Cost and management
rationalisation in France
should help contain losses inthe second period, while action
in the US should help to
improve its performance in the
new year, the company said.At the end of July bank bor-
rowings stood at £4.7m, com-
pared with £5.1m six months
earlier. It was expected that
the figure would be similar at
the year-end.Turnover for the period
improved to £28.71m (£26.7m)
which generated an operating
profit of £518,000 (£142m loss).
The interim dividend is
unchanged at 9p.NatWest Bancorp hit by
US banking downturn

By David Lascelles, Banking Editor

NATWEST Bancorp, the US
arm of the National Westmin-
ster Bank, continued to suffer
from the downturn in the US
banking market in the third
quarter.The New York-based group
yesterday reported a \$36.3m
(\$18.5m) loss for the three
months to September 30, com-
pared with a loss of \$13.5m.
This brings its total loss for the
year so far to \$136.5m com-
pared with \$55.5m.
Mr William Knowles, chair-man and chief executive, said
that while the third quarter
loss was smaller than the sec-
ond quarter, "our business
continues to be affected by the
recessionary pressures in the
economy."The bank's loan loss provi-
sions, made necessary mainly
by problems in the real estate
sector, were \$101.6m for the
third quarter, bringing the
nine months total to \$305.1m
compared with \$281.6m at the
same stage last year.British Gas
Advises its Contract
Customers of
Limited Price Changes.With effect from the meter reading date on
or nearest to 1st November 1990, British Gas will
amend the Initial Block Price in Schedules FI4,
MT2 and ST2, and the fixed price premia under
"Optional Terms" in Schedule FI4.The appropriate revised prices will be
charged in accordance with the terms of the
customer's contract conditions.Copies of updated Schedules are available
from the Registered and Regional Head Offices of
British Gas plc.

1. INITIAL BLOCK PRICE

The Initial Block Price in Schedules FI4, MT2 and ST2 is 42.42p/therm.

2. FIXED PRICE PREMIA (Optional Terms)

The fixed price premia in Schedule FI4 (Optional Terms) are: -

(i) Firm Gas (Section 1 (ii) (b))
Price fixed for contract period: 1 year contract + 20.0%
2 year contract + 30.0%

(ii) Interruptible Gas (Section 2 (ii))

	Short Period	Medium Period	Long Period
Price fixed for: 1 year	+ 20.0%	+ 30.0%	+ 30.0%
2 years	+ 30.0%	+ 40.0%	+ 40.0%

British Gas

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FINANCIAL TIMES CONFERENCES

BUSINESS WITH SPAIN

Strategies for Developing
Competitiveness

Madrid, 19 & 20 November 1990

A high-level two-day forum is to be arranged by the Financial Times in association with Expansion. It will
look at the outlook for the Spanish economy, the effect of the slowing down of the economy on
investment and industrial production and will analyse the strategies to make Spain more competitive to
meet the challenge of the open European market and the changes in Eastern Europe.

Speakers taking part include:-

D. Carlos Solchaga Catalán*
Minister of Economy and Finance, SpainD. Fernando Panizo Arcos
Secretary of State for Industry and Energy, SpainDr Francisco José Pereira Pinto Balsemão
Chairman
Controladoria SA
Former Prime Minister of Portugal (1981-83)D. Abel Matutes
Commissioner
Commission for the European CommunitiesD. José Borrell Fontelles
Secretary of State for Finance
Ministry of Economy and Finance, SpainD. Arturo Romani Biescas
Managing Director, Industrial Division
Banesto SAD. Jaime Echevarria Abona
Chairman
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Senior Vice President & Country Manager
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FT A FINANCIAL TIMES
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UK COMPANY NEWS

Hartstone in European and London expansion

By Clay Harris, Consumer Industries Editor

HARTSTONE GROUP, the handbag, leathergoods and hosiery distribution company, is moving into continental Europe.

The company, which changed its name from Glamour in March, yesterday agreed to pay £10.1m (£2m) for a 20 per cent stake in Ipko Werner, a German-Dutch hosiery distribution business.

Hartstone has an option to buy the remaining 80 per cent for up to £18m depending on profits over the next three years.

Hartstone also announced the acquisition of Melmart of London, a designer and importer of casual clothing sold under the Pamplesmuse name and retailers' own brands.

It is paying an initial £1.5m in cash and shares, £1m in shares next January, with deferred consideration of up to £2.5m.

The two deals mark the first time Mr Stephen Barker, Hartstone's chairman, has used earn-outs at his new company since moving from Albert

Fisher Group. The fresh produce concern employed the technique on many of its acquisitions since the early 1980s.

Ipko Werner comprises Amcor and Werner, based in the Netherlands and Germany respectively. The businesses are being sold by Scholl, the UK footwear and personal products company.

Scholl, the former European Home Products, will receive only £300,000 in cash. The resulting £3.2m extraordinary loss was accounted for in interim results announced last month, Mr Bill Bingham, Scholl's finance director, said yesterday.

However, Ipko Werner is assuming £2m of debt immediately and will repay Scholl another £2m in April 1992. Initially, 80 per cent will be owned by Mr Zvi Markusower, Amcor's general manager and its owner before the purchase by IEP in 1989.

Scholl has yet to receive a disputed £4m final payment from the sale of its Singer sewing machine business to International Semi-Tech Electron-

ics. Even if that sum is not received by the year-end, Mr Bingham expects borrowings to have been reduced to £2m.

Amcor accounts for 45 per cent of the Dutch tights and stockings market and 23 per cent of the socks market. Werner's share in Germany is 2 per cent of tights and 17 per cent of socks.

Melmart made pre-tax profits of £698,000 on sales of £17.8m in the year to March. It supplies casual clothes designed in London but manufactured in Portugal, Greece, Turkey and Italy as well as the UK, to retail chains and mail order catalogues.

Melmart's founders, Melanie and Martin Leat, have signed new three-year service contracts.

The deals will be financed in part by the issue of 2.5m Hartstone shares, 9 per cent of the enlarged share capital, at 15p, compared with yesterday's market price of 163p, down 8p.

Prestwick cuts 80 jobs after profits dive to £1.2m

By James Buxton, Scottish Correspondent

PRESTWICK HOLDINGS, the Scottish-based printed circuit board manufacturer, yesterday made 80 of its 490 employees redundant as it revealed halved profits and a slim increase in turnover for the year to July 31 1990.

The company, which was floated at 100p per share in 1985 but whose shares closed yesterday at 32p, down 1p, made pre-tax profits of £1.2m, compared with £2.1m in 1989. Turnover was £28.79m (£26.59m).

The company is maintaining its total dividend for the year at 1.5p and has reduced gearing from 16 per cent in 1989 to 6 per cent. Earnings per share were 3.1p (6p).

Last month Mr Wayne Osman, 41, became chief executive. He was formerly chairman of the electronics division of B. Elliott and prior to that a senior executive with Crossfield Electronics, part of De La Rue.

Mr Osman's appointment followed a series of boardroom changes at Prestwick. In February Mr David Simpson resigned as chairman and was replaced by Mr Bill Miller, a founder, past managing director and major shareholder. Mr Miller also became chief executive while a long-term occu-

pant for the post was sought. Mr Osman said yesterday that he had reorganised the management team, involving the departure of Mr Douglas McKenzie, previously managing director. The reduction in the workforce was necessary to improve efficiency.

Although Prestwick earlier this year blamed poor interim results partly on a sharp drop in orders from British Telecom, Mr Osman said the real problem was the company's long-running failure to reduce costs as customers demanded lower product prices. It had failed to exploit many of the opportunities available in the Scottish electronics industry and directly exported only about 10 per cent of output.

The first six months of the current financial year would be tough because the printed circuit board market was suffering a downturn due to the UK recession. But he said the changes made meant that Prestwick was "well-positioned to grasp the opportunities emerging in our industry."

It had cash balances of £4.2m, as well as lines of credit available from its bankers which would enable it to make acquisitions in complementary fields without going to shareholders for money.

T.I.P. Europe plc - continued growth

Preliminary result highlights	12 months to 31.7.90 £'000	12 months to 31.7.89 £'000	% change
Turnover	92,551	54,916	+68%
Operating profit	29,295	18,525	+58%
Net profit before tax	15,508	12,697	+22%
Earnings per share	14.8p	14.1p	+5%
Dividends per share	5.3p	5.0p	+6%

- Encouraging business growth despite difficult UK climate
- 14 new branches opened during the year, of which 5 in Germany
- Major increase in the number of rented trailers
- Trailer fleet now spread equally between UK and Continental Europe
- Final dividend of 3.6p, making a total of 5.3p, an increase of 6 per cent.



The above figures are subject to audit finalisation.

This advertisement has been approved by Youche Ross & Co. who is authorised to carry on Investment Business by the Institute of Chartered Accountants in England and Wales.

Copies of the preliminary announcement may be obtained from the company secretary at the registered office. T.I.P. Europe plc, Ardenham Court, Oxford Road, Aylesbury, Buckinghamshire HP19 3EQ

NEWS DIGEST

Forward Tech falls into the red

FORWARD Technology Industries went into loss in the first half of 1990, reporting a deficit of £1.13m, against a profit of £925,000 in the comparable period, and warned that the results for the full year would fall far short of last year's £2.27m.

The company, which makes ultrasonic cleaning and video equipment and is a specialist in video/audio tape duplication, attributed the downturn to reduced margins and continuing low volumes in the cleaning industry. US operations had been affected by the downturn in that economy.

In addition, Mr Henry Brewer, chairman, said video activity was not expected to meet projections.

Turnover in the six months to June 30 rose 11 per cent to £19.76m (£17.82m), but at the operating level there was a loss

of £828,000 (£1.09m profit). Interest took a further £304,000 (£169,000). A tax credit of £452,000 (£352,000 charge) reduced the loss to £678,000. The deficit per share was 2p (1.7p earnings).

The board has decided to defer consideration of a dividend until the full year's results are known.

Lower exceptionals leave Cradley down

Lower exceptional income resulted in a fall in taxable profits at Cradley Group Holdings from £1.57m to £1.65m in the year to June 30. Turnover for the West Midlands-based printer was 33 per cent higher at £22.57m, against £17.16m.

The company also blamed high interest rates and bad debts of £383,000, mainly with publishers. Without these factors the company said that profits would have been more than £2m.

The pre-tax figure was struck after exceptional profits of £142,000 (£635,000). After tax of £414,000 (£659,000) and a minority credit of £103,000 (£498,000 debit) earnings per share were 3.8p (3.7p).

A single final dividend of 1p (same) is being recommended.

last time on gross income up from £229,000 to £254,000. Interest payable fell to £5,000 (£8,000). Earnings per share were 0.55p (0.53p).

Jarvis at £0.7m and warns on full year

Jarvis, the construction and property group, reported pre-tax profits of £708,000 on turnover of £24m for the six months to June 30.

Due to the adoption of a calendar year-end the company has chosen to compare the figures with those of the six months to September 30 1989, when profits were £1.07m and turnover was £35m.

Earnings per share were 2.6p, against 3.8p, and the interim dividend is a same-again 0.825p.

The company said that, after a number of acquisitions and disposals, net borrowings were still about 10 per cent of shareholders' funds and that this left the group in a position to face the problems of the recession in the property and construction industries.

However it warned that profits for the full year to December 31 would be below the £2m reported for the nine months to December 31 1989.

Chesterfield nears £8m

Chesterfield Properties continued to progress through the six months to end June and for the period experienced a profits advance of £1.55m to £7.94m at the pre-tax level.

Rental income rose to £13.51m (£10.46m) but interest charges accounted for £910,000 more at £3.47m. After tax of £2.34m (£1.78m) and minorities of £650,000 (£223,000) earnings emerged at 21.1p (17.9p). The interim dividend is being lifted by 0.5p to 7p.

The directors said current high interest rates would have a more noticeable effect on the second half. They added, however, that the main consequence of the marked weakening of the commercial property market was expected to be a lower valuation of the group's property portfolio at the year-end.

Interest costs rein in London & Assoc

Sharply higher interest payments held back London & Associated Investment Trust in the six months to June 30.

Gross income rose 43 per cent from £908,000 to £1.29m, but interest charges took £471,000 (£181,000), which left taxable profits at £442,000 (£481,000).

The group's property portfolio is made up mainly of shopping centres. The value of the portfolio of listed investment was £1.34m at October 1, against £1.65m at December 31 1989.

The interim dividend is a same-again 0.05p, on earnings per share of 0.64p (0.63p).

There was little change in the results of Bisichi Mining, in which London & Associated holds a 35 per cent stake. Interim pre-tax profits of £78,000 compared with £75,000

Billiton surges to \$262m

By Kenneth Gooding, Mining Correspondent

BILLITON, which includes most of the mining and metals operations of the Royal Dutch/Shell group, boosted net earnings by more than a third, from \$193m in 1988, to \$262m (£133.7m) last year.

About 70 per cent of Billiton's \$1.71bn of capital employed is accounted for by

its aluminium operations (including bauxite mining and alumina production).

Last year the organisation produced 4.2m tonnes of bauxite, down from 4.47m tonnes, 1.8m tonnes of alumina (1.68m tonnes) and 114,000 tonnes of aluminium (109,000 tonnes).

Anglovaal Limited

(Incorporated in the Republic of South Africa)

Financial year ended 30 June 1990

Group earnings and dividends rise by 30 per cent and 21 per cent

Average earnings and dividends over past 5 years rise by 28 per cent and 21 per cent

Group mineral exploration expenditure increases to R97 million

New R500 million life assurance group formed

Group consolidated results	1990 R million	1989 R million	Percentage change	Source of earnings	1990 Rm %	1989 Rm %
Turnover	6 720	4 803	40	Gold mining	12,6	5
Earnings	238	183	30	Other minerals and metals	73,9	31
Dividends	39	33	21	Construction and electronics	17,1	7
Earnings and dividends				Diversified businesses	34,3	15
Earnings (cents per share)	530	427	24	Dry food and beverage	26,3	11
Dividends (cents per share)	92	76	21	Frozen food	24,4	10
				Packaging and rubber	30,6	13
				Finance and other	19,0	8
					238,2	100
					182,6	100

Contributing to the higher earnings was a considerable increase in Associated Manganese Mines' earnings, an improved performance by Anglovaal Industries and a full year's results flowing through from some of the recent acquisitions.

Profits of the Group's four gold mines - Hartbeestfontein, Eastern Transvaal Consolidated Mines, Lorraine and Village Main Reef - declined to R161 million from R231 million in 1989. The principle reasons for this were a decline in the current-terms rand gold price received and the increase in working costs, although the full impact of this cost-price squeeze was partially cushioned by reduced capital expenditure of R53 million (1989: R111 million). The Group is seriously concerned about the negative impact of the cost-price factor on the mines' pay limits and the consequent effect on reserves and thus mine lives.

The Lavino chrome mine's after-tax profit during the first full year of ownership was R11 million (1989 - 4 months: R6 million), the results being affected by reduced sales volumes and chrome ore prices during the latter part of the year.

Associated Manganese Mines' earnings rose by 133 per cent to R160 million (R69 million) in the year ended 31 December, but lower sales volumes and a substantial fall in ferrochrome prices caused a decline in the earnings to R50 million (R87 million) for the 6 months to 30 June last.

Group exploration expenditure totalled R97 million, of which R32 million was for mineral rights, while the current year's figure is expected to rise to R111 million, including R35 million for mineral rights. Of the current year's estimate, it is expected that R51 million will be spent on the Sun and R19 million on the Oribi gold prospects in the Orange Free State. To date, R205 million and R32 million respectively has been spent on these projects.

De Beers is to proceed with the development of a diamond mine on the Venetia farm and limited production is expected to start during the second half of 1990. Pending the recoupment of capital (estimated at R1,1 billion), Saturn Mining, Prospecting & Development Company - in which the Group has an 87,5 per cent interest - is entitled to a minimum royalty of 12,5 per cent of profits before capital expenditure appropriations, after which it will share profits equally with De Beers.

The Anglovaal Industries group reported sound earnings growth despite taxing trading conditions. Each of the group's five business sectors contributed to the 26 per cent rise in earnings to R208 million (R165 million). The dividend was raised to 135 cps (120 cps).

Anglovaal's position in the life assurance sector was enhanced further by two major developments: a JSE listing was obtained for AA Life Assurance Association - which was renamed AA Life Group through the

reverse takeover of a quoted cash shell - and an agreement was reached between the latter and Crusader Life Holdings that led to the formation of a new assurance group with assets of R500 million under Anglovaal Insurance Holdings.

The immediate economic outlook is not bright. Much depends on the success of political negotiations. As with all transition, there is uncertainty and instability which could seriously jeopardise the negotiating process. In these political and economic circumstances, the maintenance of individual share earnings on the increased share capital will present a challenge in the forthcoming year.

Basil Herscov
Chairman
13 September 1990



The Company's annual general meeting will be held at Anglovaal House, 55 Main Street, Johannesburg, at 09:30 on Friday, 9 November 1990.

Gerrard & National HOLDINGS PLC

INTERIM STATEMENT

Group profits for the six months ended 5th October 1990, to which all subsidiaries have contributed, are slightly ahead of those for the corresponding period last year.

The announcement on 5th October 1990, that the United Kingdom was to join the Exchange Rate Mechanism and that interest rates were to be reduced from 15% to 14%, had a favourable impact on markets and led to an increase in existing trading profits in the Discount House and Gilt Edged Market Maker.

As foreshadowed in the Annual Report published in June 1990, the interim dividend will be increased to 6 pence (1989 3 pence) in order to reduce the disparity between the interim and final dividends. This increase has no implications for the total distribution for the year.

The interim dividend will cost £2,334,887 (1989 £1,144,344) and will be payable on 5th December 1990 to members on the Register at the close of business on 9th November 1990. Transfer books will be closed for the day on 12th November 1990.

In the Group's Preliminary Results for the year ended 5th April 1990, it was stated that the Company intended to cease carrying on its limited commercial banking business, that this would inevitably incur costs and that a significant provision had been taken directly against Inner Reserves. With the continuing deterioration in the domestic economy a further significant provision has proved appropriate and has been taken directly against Inner Reserves.

The recent reduction in interest rates has been encouraging. In the immediate future further reductions are not anticipated because of the continued need to control inflation. However, there are now clear signs of recession in the economy and further interest rate cuts are likely in 1991. The Group is well placed to take advantage of such events.

R. B. Williamson
18th October 1990

NORTHERN ROCK BUILDING SOCIETY

£100,000,000
Floating Rate Notes
Due 1995

Interest Rate:
14% per annum

Interest Period:
18 October 1990 to
18 January 1991

Interest Amount per
£50,000 Note due:
18.19p: £176.44

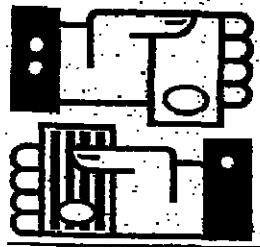
Interest Amount per
£50,000 Note due:
18.19p: £176.38

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FINANCIAL TIMES SURVEY

THE LEGAL PROFESSION

Friday October 19 1990



Though Big Bang for lawyers may seem little more than a damp squib, solicitors argue that

the structure of the profession has been fundamentally changed. But the bar says attention has been diverted from improving access to justice. Robert Rice reports

Stirred but not shaken

THE UK government's proposals for the biggest shake-up of the legal profession this century will reach the statute book next week. It is now generally accepted both in and outside the profession that the shake-up has been considerably less radical than promised. Big Bang for lawyers has turned out to be little more than a damp squib.

Proposals which just 20 months ago had barristers talking about the end of the independent bar and fusion of the two branches of the legal profession have been so watered down that Mr Peter Cresswell QC, the chairman of the bar, can state confidently that the whole exercise has been a grand diversion from the key issue of improving access to justice.

"When the history of the last two years comes to be written, it will be seen that attention was diverted away from access to justice. It is quite unacceptable that a large section of the community is outside legal aid eligibility limits but cannot afford to go to law," he says.

The bar believes it has won a major victory and has survived with its monopoly on advocacy virtually intact.

The solicitors' profession, which welcomed the government's green paper proposals as a means of resolving its 10-year demarcation dispute over wider rights of audience for solicitors, has

less to be pleased about.

On the surface, it seems all solicitors have achieved is a vague promise of extended rights of audience in the higher courts in return for the loss of domestic conveyancing to the banks and building societies.

Mr Tony Holland, president of the Law Society, does not accept this analysis. Structural changes in the profession were badly needed, he says. After the promised land of the green papers, however, the bill was inevitably a bit of a disappointment and something of a compromise. But that does not matter, he insists, because the fundamental structure of the profession has been cracked and will never be the same again.

The bar and the Law Society must work together to make the bill work and not, for example, frustrate the will of parliament over such issues as wider rights of audience for solicitors.

"If we sit there arguing and attempt to frustrate the purpose of the bill, I believe we will have fusion of the profession within five years. Parliament will get fed up with lawyers seeking to create their own rules which do nothing for ordinary members of the public," Mr Holland says.

The machinery established by the bill for making rules governing issues such as rights of audience and conduct — the Advisory Committee and the four senior desig-

nated judges — could have been better from the solicitor's point of view, he concedes.

The society failed to change the role of the four senior judges in deciding who should have rights of audience for the various different categories of work from a decision-making one to a consultative one. Nor did it persuade the government to incorporate in the bill its proposal that solicitors should on admission to the profession gain automatic rights of audience in all Crown Court proceedings except contested trials.

Nevertheless, Mr Holland expects to see solicitors gain wider rights of audience "in the Crown Court within two years and in the High Court within four years or less".

Provincial solicitors want to be able to do advocacy, he says, particularly in areas where there is not a strong local bar. There are not many specialist barristers outside London. In the provinces, therefore, a higher proportion of advocacy work — as much as 40 per cent — will be done by solicitors themselves in-house, he maintains.

If the bill was designed to end the disagreement between the bar and the society over advocacy rights, it appears to have missed its mark.

Mr Cresswell believes solicitors may gain extended rights of audience but that it will be a very slow process. The desire among ordinary

solicitors to do advocacy has been exaggerated, he says.

The twin pillars of access to justice for the ordinary person are the high street solicitor and the independent bar. It is vital that, no matter how small a firm of solicitors is, it has access to the whole of the bar. The system works extraordinarily well, he says, and for that reason he is confident that not only will the independent bar survive but that it will continue to do the bulk of advocacy work.

Five years down the road, he believes the bar will inevitably be more specialised, but specialities will stretch right across the board from crime to international finance. The rapid increase in the size of the bar of recent years may not be maintained but, he says, the bar is not going to shrink in size.

It will continue to do all the leading advocacy work. Even in less important cases, the bar will still do most of the advocacy, "simply because it can provide a better service and it is more cost-effective".

And, as if in response to Mr Holland's complaint that outside London the specialist bar scarcely exists, Mr Cresswell says there is going to be a much greater emphasis on regional justice with specialist courts (Chancery, Commercial and Official Referees' Courts) served by a specialist bar in all the major provincial centres.

The more important question and the one which ought to be of more immediate concern to solicitors, he says, is who will get the right to conduct litigation — to do all the work connected with a case other than the actual advocacy.

The large accountancy firms have made no secret of their desire to take on this role. That and the question of solicitors joining multi-disciplinary partnerships (MDPs) are the issues which will dominate the new machinery immediately after the bill becomes law, he says.

The bill lifts the statutory ban on barristers from participation in MDPs but leaves both sides of the profession free to make rules preventing their members from entering into MDPs.

The bar will undoubtedly ban barristers from participation in MDPs. The Law Society would like to ban solicitors but is aware that such a rule could be struck down by the Office of Fair Trading as an unnecessary fetter on competition at some later stage. Sir Gordon Binnie, the director-general of fair trading, has only recently reiterated his intention to force MDPs through in relation to the solicitors' profession.

It remains to be seen whether the solicitors' nightmare of large professional service conglomerates dominated by accountants comes to pass. In the meantime, Mr Holland thinks MDPs already exist in all but name.

"Look at the lawyers employed by accountancy firms to give tax advice," he says. The number of barristers and solicitors working in commerce and industry is going to increase enormously over the next 10 years, he adds.

Regulating them in terms of standards and conduct, and working out their relationship with the independent practising profession will be extremely difficult.

So have solicitors merely swapped domestic conveyancing for the vague promise of extended rights of audience? Mr Holland is adamant that they have not. He explains why solicitors should have nothing to fear from the change allowing the financial institutions to offer conveyancing services.

It will be difficult to change the ingrained habits of consumers who are accustomed to use solicitors for conveyancing work. A National Consumer Council survey published in September showed that 84 per cent of house-buyers turn to solicitors for their conveyancing.

Building societies have already ruined their paternalistic image by selling property, he says. "Now people feel they can be ripped off by building societies just as easily as by other financial institutions."

Solicitors have an enormous client base which will not easily be lost provided they look after it. And, finally, the burdens placed on

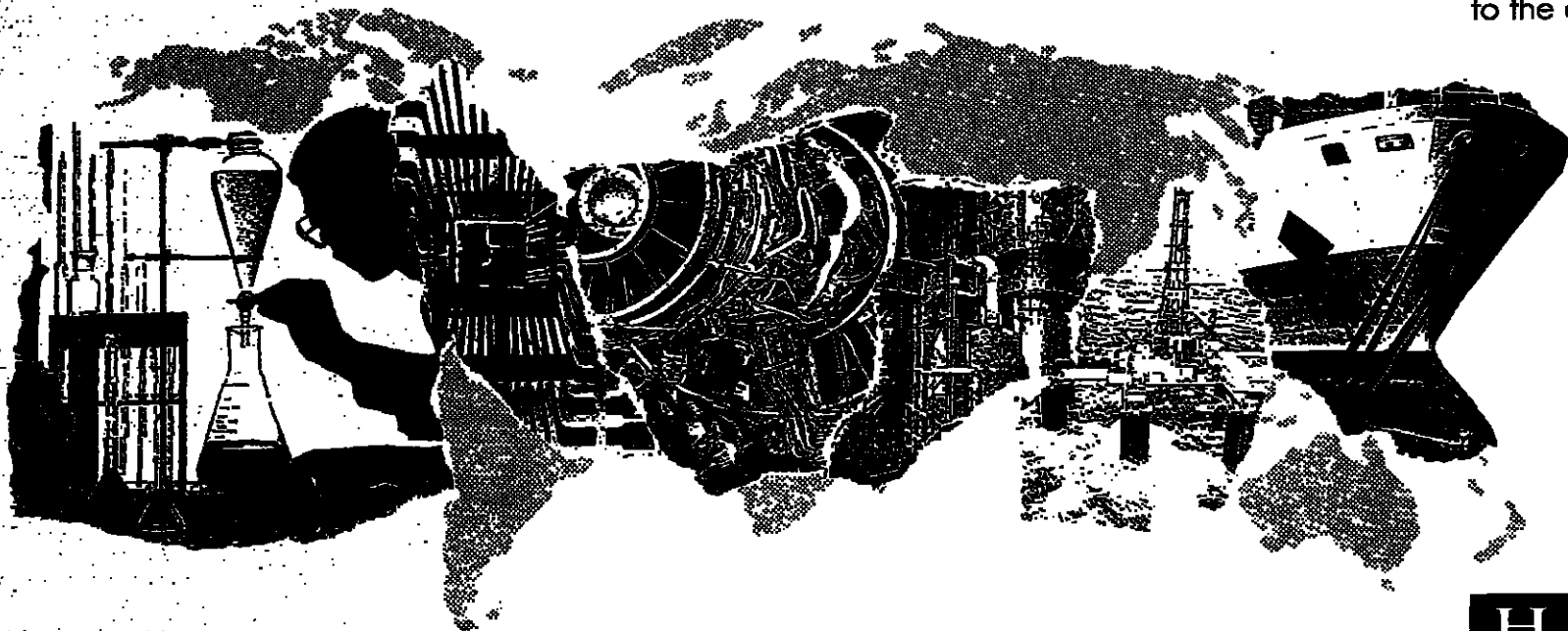
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THE LEGAL PROFESSION 2

Robert Rice finds out why firms have opened offices in Europe over the past two years

Advantages of the Brussels connection

AT THE start of 1988 there were just five UK law firms with offices in Brussels: Simmons & Simmons, Clifford Chance, Lovell White Durrant, Linklaters & Paines and Allen & Overy. US law firms were just as thin on the ground, though there had been other UK firms in the 1960s and 1970s, such as Slaughter and May, which drifted away after de Gaulle said: "Non".

It was quite a cosy club, although none of them will admit to its existence. "If there is a club, then we're not a member," says Mr Nicholas Bromfield of Lovell.

"Club? It doesn't exist," says Mr Ulick Bourke of Clifford Chance. Which is just as well really, because if it did, membership would now be heavily oversubscribed. At the last count there were at least 30 UK law firms with offices in Brussels and some 18 US law firms plus increasing numbers of Germans, Dutch, French, Scandinavians and Belgians. Brussels is awash with lawyers.

Why have all these firms suddenly opened in Brussels and what do they think they will be doing there?

The answer to the first question is straightforward as far as US firms are concerned, says Mr Walter Oberreit of Cleary Gottlieb. "1992". After 23 years' service with Clearys in Brussels, he ought to know. But much of the work involved in developing the 1992 programme has been completed. Some 160 of the 279 directives for the internal market have been passed. If these firms are coming to Brussels to cash in on the 1992 bandwagon, surely

they should have been there just after the Single European Act was passed in 1986? "Now you are being logical," he says. "But the 1992 phenomenon didn't really get going before 1988. Not even Europeans talked about 1992 before then."

In 1988 however, 1992 publicity began to sweep across the US. The chief executives of US companies began a virtually non-stop round of seminars and conferences on the single market and then began to ask their in-house lawyers what their companies were doing about it. "1992 became important to the law firms when it became important to the CEOs," he says.

"By 1988 there was enough happening to make us think that we should at least look at the logistics of opening in Brussels," says Mr Ray Calamare of New York's Winthrop Stimson, which opened an office in January in conjunction with the Brussels specialist firm Stanbrook & Hooper.

The same is true of the English latecomers. Mr John Davies of Freshfields, which did not open in Brussels until May 1989, says Freshfields thought EC law could and should be practised outside Brussels. It was sufficient to travel there for work as

and when necessary. Then three years ago clients' perceptions changed and it also became apparent that mergers and acquisitions work was becoming increasingly affected by decisions taken in Brussels.

It also signalled a cultural change within many firms towards focusing more on Europe. Having established bases in south-east Asia and the US, many UK firms are beginning to adopt what he calls "a European home approach".

With the coming of the Merger Regulation many firms on both sides of the Atlantic with strong competition/anti-trust/M&A practices felt unable to stay away any longer. "Rightly or wrongly clients want you here," says Mr Barry Hawk of New York's Skadden Arps.

Even the Brussels old stagers accept that many of the *arrivistes* need to be in Brussels. Mr Michael Reynolds, of Allen & Overy, says the fact that they are not going to make millions is not important. He says. More EC work is being created here and more and more areas are going to become subject to Community law. In 10 years' time Brussels will be Europe's federal business centre.

He also predicts that with the prospect of recession, there is going to be an increasing amount of infringement work and in such times, he says, companies break the competition rules. Price fixing and cartel cases can run on for years.

But if these arguments justify the presence of the major law firms with strong competition, anti-trust practices, do they hold good for the smaller law firms that are setting out their stalls in Brussels?

Many of the old stagers say that the Brussels "cake" is growing so rapidly at the moment that there ought to be more than enough to go round.

Mr Bourke, however, warns that trade law and transactional work has become increasingly competitive in the last two years. The advisory side of Clifford Chance's work in Brussels has grown enormously, particularly in financial services. So firms need to have a pretty clear idea of what they intend to do in Brussels. Many of the small and medium-size UK firms have set up to gain credibility in the EC and as a defensive measure to keep their corporate clients. About 25 per cent of them need to be in town, he says. The

rest are there for defensive reasons.

Mr Bromfield agrees. Although competition and trade law and Gatt remain the main part of Lovell's Brussels work, other areas of EC work - environment, product liability, financial services and agriculture - have increased substantially.

In theory, therefore, there is more than enough work to go round. You could justify a Brussels presence for the sole purpose of lobbying and monitoring, he says, if your clients want you to be there.

But Mr Bromfield also warns: "As a UK firm, unless I had specific work to do, I might feel vulnerable on the periphery." One thing is certain: if firms haven't worked out a strategy and their relations with their home office, then Brussels could be a very expensive experiment.

All of which will comfort Mr John Handoll, who heads Stephenson Harwood's Brussels operation. As a medium-to-large City law firm and the newest of the arrivals in Brussels, its strategy is to look beyond 1992 and develop speciality expertise in EC work, particularly in agricultural fraud cases, leisure and tourism, and free movement of cultural objects.

Stephenson Harwood shares resources and premises with firms from Scandinavia, Germany and Italy. They do not offer themselves as one unit but hope to benefit from each other's know-how. In time, they may co-operate on a closer basis.

If firms have worked out their strategy, Mr Handoll says, they should survive. However, just two years ago the market supported only a dozen UK and US firms. Mr Oberreit has doubts. "I have trouble seeing everybody making money," he says.

"In the 1960s and 1970s you didn't need expertise because no-one had expertise. Now it's different. You can no more be an EC competition lawyer than you can a US antitrust lawyer without experience." Firms which believe you can transport top M&A knowledge from the US and use it to mount a US-style aggressive takeover using essentially US techniques are going to fail, primarily for lack of understanding of the local scene, Mr Oberreit says.

Some firms with Washington lobbying expertise are coming to Brussels in the belief they can transplant their successful US practices. That's just silly, he says.

To succeed in Brussels, firms need to form alliances with the best European corporate lawyers and bring them into partnerships on equal terms. Over the years, that is what Clearys has done and that is why Clearys' Brussels is so to many the only true European law firm around. "You need the best," Mr Oberreit says, "and this is difficult as the best tend to be doing extremely well on their own terms."

EASTERN EUROPE, rich in resources, poor in development, emerges for picking by the sophisticated of the western business world.

Where businessmen forage, lawyers follow. As Germany, the US, Japan, France, Italy and the UK prospect for riches in countries unfamiliar with concepts of management, property or commerce, western lawyers, old in commercial knowledge, prepare to be pioneers in the eastern bloc.

A wealth of timber, oil, gas, coal, minerals and tourism awaits exploitation. And the west sees a market for its own technology, chemicals, management skills, electronic equipment, consumer goods and agricultural machinery.

Goods and skills have to be paid for. As Poland, Hungary and Yugoslavia move close to a convertible currency, the USSR lags behind. Though it has more resources than any other country in the world (minerals, gas, non-ferrous metals, oil, coal) it is by far the most underdeveloped of the east European countries.

Commerce in this born-again world is financed in various ways - by joint ventures whereby the product is sold on the western market; by government payments in hard currency for priority projects (such as Soviet telecommunications); by "political" loans - grants and aid from the EC, the European Bank for Reconstruction and Development and IMF world bank funds.

Commercial bank lending

EASTERN EUROPE

Following the commercials

has virtually dried up in the Soviet Union, but has survived in other countries. There are UK government funds - "know-how" funds - to sponsor British businessmen in Poland, Hungary, Germany and Czechoslovakia, the city is lobbying for a similar fund for the Soviet Union.

In January 1988 the Law Society set up a committee on relations with lawyers in central and eastern Europe to advise on how to encourage and develop their professional relationship with UK lawyers. Individual committee members have special responsibilities for Czechoslovakia, Bulgaria, Romania, Albania, Hungary, Yugoslavia, Germany and the Soviet Union.

Bilateral associations have emerged - the British-Polish Legal Association, the British-Czechoslovak Law Association, the British-Hungarian Law Association and the British-USSR Law Association. And a British-Yugoslav Association is on the way.

Some have organised seminars abroad, to familiarise foreign lawyers with English law commercial concepts. Also,

they and the Centre for Commercial Law Studies at Queen Mary College, London University, have organised visits by foreign lawyers to attend academic courses in the UK followed by placements with City firms.

The first groups of Soviet and Hungarian lawyers will arrive early next year. There are plans for a Czechoslovakian visit, and the second Polish group arrives next month.

Hospitality is not confined to London. From November 16 to 18 Edwards Geldard, the Cardiff firm, will entertain nine or 10 of QMC's Polish lawyers. They will attend seminars and tour areas of commercial interest - such as the Cardiff Bay Development Project - and will meet public officials and industrial personnel. The object is to give them a regional view of 1992 issues.

Morgan Bruce has also provided two placements so far for Polish lawyers. Mr Philip Howell-Richardson, a partner, says: "We've learnt from them and we hope they've learnt from us." The visitors have had a practical view of commercial law concepts and have

also participated in the firm's Polish coal joint venture work. At the moment, they have contributed to the firm's understanding of the structure of Polish industry and organisations.

In a perfect communist world the law is unnecessary, and lawyers in eastern and central Europe states have been confined mainly to criminal, matrimonial or succession work. The commercial area is virgin territory where English law should, with reciprocal goodwill and understanding, be able to make a substantial if not total contribution.

According to Mr John Murphy, partner in charge of Theodor Goddard's east European department, it is important to take a long-term view.

He says: "We don't regard it as a goldmine or bonanza. The rush is greatly exaggerated." As secretary of the British-Polish Legal Association and the British-Hungarian Law Association, he regards lawyers' visits to the UK and seminars in their countries as an important part of the process leading to the adoption of English law as the basis of the new systems.

Once that is achieved, with the proviso of political stability and despite what Mr Murphy calls the "innate conservatism" of the British businessman which leaves the UK lagging behind Germany and the US in commerce, it is difficult to see how the UK lawyer can fail eventually to strike gold.

Rachel Davies

MOST YEARS, it is possible to see a crisis in the legal profession. Last year it was the impossibility of obtaining staff. This year it is a major slump in work, so that the larger firms are laying off the staff they had difficulty in obtaining and partners - at least the salaried ones. The smaller high street and legal aid firms are pulling in their horns and running up flags signalling defeat.

Are these panic measures necessary or is it another example of the profession creating a crisis where none exists?

The UK often follows the US in trends and last year has seen New York law firms laying off both staff and partners. In London where on average conveyancing amounts to 32 per cent and commercial work 27 per cent of the revenue of medium to large firms, there have been consistent rumours throughout the profession in the last six months that some major firms are financially overstretched and suffering from at least a temporary downturn in work. "We have been interviewing staff from one well-known firm who say the partners are just twiddling their thumbs," says a solicitor.

In September, there were hard facts to back up the speculation. A legal magazine said that DJ Freeman and Speechly Bircham had become the first big City firms to lay off solicitors. At Speechly that included three salaried partners and eight assistant solicitors.

But lay-offs are not the sole worry. Firms are not taking on new staff. Recruitment agencies have a glut of applications from newly qualified solicitors. In 1989 one problem for the profession was the difficulty in getting the best qualified to become their articulated clerks and another that the major firms looked to retain all suitable clerical staff to build a partner base for the future; this year it is very different.

The market has turned. Firms are releasing up to 70 per cent of their articulated clerks who once again, in turn, become a drag on the market. It is a trend confirmed, at

REDUNDANCIES

Staff laid off as fees fall

least in part, by the Law Society's Young Solicitors Group which last year set up a redundancy line. "If a firm has to make staff redundant, the young are likely to be the first to go," says Mr Jayne Willets, this year's chairman. With conveyancing drying up, the group believes that the solicitors will have to seek other areas of work in the profession to survive. Insolvency and pension work are two of the less traditional areas suggested.

Not all firms are in recession. "Some have a fairly narrow client base and so they suffer," says Mr Piers Coleman of the five-partner Fleet Street firm Sebastian Coleman. "We have a wide enough base and are demand-led, so we can respond to what clients want." Indeed, until this year there were reports of 35 per cent growth per annum accompanied by moves to bigger and more expensive premises and an increase in qualified staff.

Of course, the City firms will survive this hiccup, though young high-flyers may have to wait longer for the pots of gold which go with an average of £470,000 revenue per partner. They too may feel the pinch if the financial institutions begin to cut into the domestic conveyancing market.

The question is whether the small town and high street practice can continue and what will replace them. One City firm which has had branch offices over the south of England for the last 40 years is closing them one by one.

In the prosperous dormitory suburb of Ruislip, where there were seven firms in the mid-1980s there are now only two. One reason is the downturn in the property market. "When the banks swoop in, it will be the nail in the coffin for the high street practice."

"The present attitude of Thatcherism is that if it doesn't make a profit, chuck it out the door," says one partner in a firm with multiple branch offices, "and with legal aid being such a pain in the gut, ordinary people will find there are no firms left." But at least the cut in interest rates may revive the property market.

Many small firms survive on criminal legal aid work. There is a twice-monthly payment "and that keeps the bank manager reasonably sweet," says a Hertfordshire practitioner. "As it is, the increases in legal aid do not keep pace with wages, overheads and interest rates." A suburban office costs £48 an hour to run per partner and the charging rate for private

the plaintiff is the passenger in a car accident. "When it comes to it, you have to do that rather than take work on legal aid where you are paid less and wait endlessly for costs after the case is concluded."

Mr Tony Holland, this year's president of the Law Society, wonders whether it will be possible to persuade solicitors to work in areas where they cannot hope to make a profit. He sees a rise in law centres attached to citizens' advice bureaux and funded by the government as a solution to the problem. As for the small practitioner, "We can't survive," says a partner in a three-partner small town practice. "In 10 years we shall have had to merge with another local firm or have gone under."

James Morris

Editor, New Law Journal

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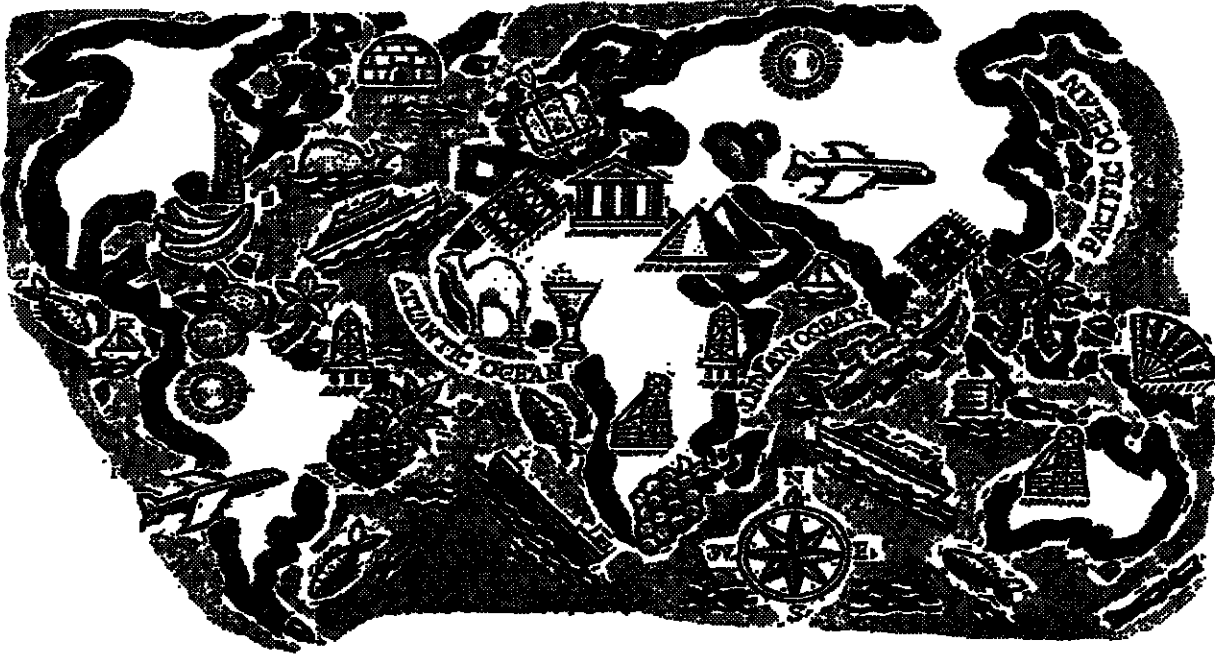
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THE LEGAL PROFESSION 4

Corporate lawyers need new expertise, says Celia Hampton

Crime — and the City

LAWYERS' EARNINGS in the first Guinness trial which ended in August were estimated at £7.5m. Where fees of this magnitude are involved, it is a racing certainty that the leading names of the legal world will be close at hand. But crime? Surely not.

Times have changed. Even five years ago the large commercial law firms would have looked on a criminal practice as at best eccentric. Now it is not unusual for solicitors doing corporate work openly to admit that they are involved in a criminal case, be it Guinness, Barlow Clowes or Blue Arrow. The Companies Acts have always been framed in a penal form ("no prospectus shall be issued...") and they are peppered with criminal offences. But instead of an occasional low-profile appearance in a magistrates' court, solicitors specialising in corporate law may now find themselves tied up for months, or even years, in the criminal courts. For example, Mr Anthony Vernon of Boodie Hatfield is acting for Mr Jonathan Cohen, former chief executive of County Nat-West and one of 14 defendants in the Blue Arrow case.

Mr Vernon sees the case as an extension of the firm's normal workload: business litigation, corporate and commercial work, and the City regulatory regime, especially its disciplin-

ary side. It is a natural progression from, say, disciplinary hearings at the Stock Exchange, through DTI investigations, to the criminal courts. The development of criminal work associated with corporate or securities law can be traced to the political and economic changes of the mid-1980s, especially the liberalisation of financial services.

Liberalisation of financial services led to an explosion of opportunities to fiddle other people's money

There was an explosion of opportunities to fiddle other people's money, well beyond the powers of the old City regime to control. New layers of regulation were added and, inevitably, the criminal law made its appearance as regulator of last resort.

Moreover, it was thought to be politically unacceptable for "the City" to get away with regulatory fines where "a simple thief" would go to prison.

The new intensity of regulation came to embrace all companies, in their role as victim if not as actor. Encouraged by the economic boom, mechanisms of great legal intricacy were invented for raising capi-

tal, corporate restructuring, takeovers and management buy-outs, and these were augmented by complex debt financing techniques after Black Monday. City law firms were central to these developments. Ensuring that their corporate clients complied with all the rules became a vital function for the City firm. The dividing lines between civil liability, regulation and the threat of criminal sanctions in effect disappeared.

If, for example, a client was planning a big new issue of shares, it would have been irrational to use one law firm for the civil and regulatory aspects and another to advise on potential criminal liability.

This mingling of civil, regulatory and criminal liabilities led City firms to contemplate criminal questions. And the authorities began to prosecute high-profile City suspects for ordinary crimes of dishonesty. Allegations of theft or conspiracy to steal or defraud feature in both Guinness trials as well as in the Barlow Clowes and Blue Arrow cases. Theft and fraud are more vivid in the popular perception than the more technical offences which might be charged. A technical offence, say failure to disclose a particular fact by a certain date, may be easier to establish and might be tried summarily by magistrates.

The decision to prosecute for theft or fraud has implications for justice and the legal profession, because of the cost of such trials. If people are involved in arcane financial dealings, the prosecution, before deciding whether to charge an ordinary crime, has to be ready to explain it in plain language to a jury.

From the moment of charge or arrest, preferably earlier — the accused needs competent legal advice on both the substantive law and the criminal aspects.

Solicitors with experience in criminal law are wanted at this stage perhaps even more than experts in corporate and securities law. Since these skills may not coincide in one firm, the defence is often managed by a committee rather than by a single lawyer. The bar also gets involved at an earlier stage than in regular criminal defence work.

The City firms certainly have the capacity to develop criminal law expertise but time and some unusual training activity will be needed. Expertise in the police station when a shell-shocked executive has just been arrested is every bit as important as deciding whether a money transfer was an appropriation under the terms of the Theft Act.

Recruiting criminal lawyers from the public service is only a partial answer, since their experience comes neither from defence work nor from private practice. Such recruitment is common in the US, but the circumstances are different: many US suspects are able to negotiate with the authorities and so avoid arrest and trial.

A law firm which has specialised for half a century in

white collar crime from the criminal side is Peters & Peters of London. Almost all its work is referred to it by other professionals — accountants, law firms or barristers' chambers. Mr Monty Raphael, a partner, says that he has had to learn a lot about securities law and practice, but his and the firm's special skills lie in handling it in a criminal context.

There is a shortage of such specialist firms. Peters & Peters can act only for one defendant per case, and it is always fully employed. The firm acted for Mr Anthony Parnes, the City stockbroker jailed for 2½ years for his part in the illegal Guinness share support operation, for example.

In a complex case with, say, six defendants, the defence needs at least six law firms but, for complete coverage, as many as 12 may be desirable.

According to Mr Raphael, what is wanted is a sort of network of lawyers (possibly across national borders since many complex frauds have an international dimension) who are available to act in these cases. Under his aegis, the International Bar Association has set up a UK national group within the Committee on Business Crime so that practitioners in relevant fields can get to know each other.

A company that is charged with a criminal offence may be able to afford its regular legal advisers; hence, the City firms are involved. However, there could be problems: for example, does its legal expenses insurance cover a criminal prosecution for fraud?

The predicament for individuals is far more serious. Corporate men and women are taken out of the corporate world when charged. Some employers or ex-employees may pay their legal costs, but even this generosity could raise company law difficulties. Directors may have liability insurance, though it may not extend to defending fraud charges.

Others will have to spend everything they have on defence lawyers, transferring to legal aid when that is spent, or defend themselves in person, as Lord Spens (a defendant in the second Guinness trial) is doing.

It is in defending individuals, however, that law firms not previously involved in this sort of crime may have an opportunity for practice development. City firms advising companies cannot act for individuals accused if they find that, say, the chief executive or treasurer may be sitting in the dock alongside the company.

The high public profile of this work will, of course, only last as long as public policy continues to support and fund criminal trials in the manner exemplified in the Guinness case. The Serious Fraud Office has cases involving £1.16bn under investigation or awaiting trial. It will be some years before we can say for certain whether crime has become respectable.

Celia Hampton is executive editor of the Financial Times Business Law Brief.

Marcus Lee-Steere on new opportunities for lawyers

It pays to advertise on TV

PEOPLE IN television generally believe that the legal profession's view of advertising is roughly similar to the Pope's on contraception.

It came as some surprise therefore when a recent seminar in Leeds, discussing this very subject, (legal advertising, not contraception), attracted more than 70 lawyers from across the Yorkshire region.

Perhaps so positive a reaction should not have been a surprise. In an era of radical change and internal de-regulation, solicitors and barristers have to meet the needs of far more discerning consumers.

Mr Austin Mitchell, MP, as keynote speaker, outlined the changes that have taken place starting with the House Buyers Bill in 1984, and culminating with the Courts and Legal Services Bill which clearly places the profession in a highly competitive environment.

He summarised the bill's implications by saying that the profession has come to the end of the road of self-interest that it has trodden since the war,

and is now at the beginning of the road of a true service industry. It is this process of change that has so often in the past brought about a new acceptance of consumer media, particularly television.

A prime example is the advertising of legal services in the US. Since 1977, when it was first permitted, the amount spent on TV advertising has grown from \$25,000 to over \$25m in 1989 alone.

In the late 1970s, the US legal profession faced problems similar to those that British lawyers will have in the 1990s, centred around an under-utilised legal system, and a low level of public awareness and support.

An American Bar Association report compiled at the time said that advertising not only had the potential to improve public perception of attorneys, but was likely to increase their chances of being contacted. Subsequent growth in ad spend bears witness to this. It would not have been possible unless the market had also grown. In essence, adver-

tising has brought about a vast increase in the numbers of people actually turning to an attorney for advice.

Many of us may dislike the nature of American lawyers' commercials, but it is clear that legal services are now very much a part of the average US consumer's way of life. The profession is seen as approachable, and there is a real appreciation of what a lawyer can offer, that has yet to occur in England.

Within the English and Welsh legal profession, television advertising still encounters some scepticism. Yet it remains the most effective means of communicating with the consumers, and is far more accessible than is generally acknowledged.

With the UK split into 15 separate ITV regions, any firm is able to target local consumers without the need, or expense, of a national campaign. However, the operations of many solicitors are highly localised, and some of the larger TV regions may still create some wastage. Fortunately some contractors, Yorkshire Television for example, now offer split transmission services so that a firm could advertise in its most appropriate catchment area.

Regional television has been successfully used by solicitors in Scotland since 1987. The Edinburgh, Aberdeen and Tayside Solicitors' property centres are now major advertisers, and more general legal services are also heavily publicised.

One of the earliest to do so was the firm Ross Harper & Murphy, whose first commercial, in 1987, publicised a criminal legal advice service. This in itself created a great deal of interest and established the

firm's name as a major legal practice throughout Scotland.

It is also worth noting that the Law Society of Scotland and Solicitors' Financial Services Ltd have recently embarked on major TV campaigns aimed at encouraging a wider use of legal services. That is something which no doubt the (England) Law Society will watch with interest.

The Leeds seminar also highlighted many of the ways in which television can be used by solicitors in England and Wales, and a current campaign by Hull firm, Philip Hamer & Co is one example.

As with the Ross Harper commercials, this campaign has generated inquiries for many aspects of the firm's work, which further illustrates the power of television to develop new business across a very broad spectrum.

There are of course numerous other possibilities. Conveyancing and financial services, for example, are both areas where there will potentially be competition, and where television advertising and a properly structured marketing plan can contribute effectively to future business growth.

As Mr Mitchell commented in his summary, the challenge now is to become a service industry truly serving the consumer. In doing so, many firms are going to have to look closely at new opportunities and ways to market and advertise their services.

There is an urgent need for a more receptive approach to media opportunities, television included, for the profession to retain its competitive edge into the 1990s.

The author is the Business Development Executive of Media & Airtime Sales Ltd.

WOMEN

They still seem second-class

NEARLY 70 years ago, the first woman solicitor's name appeared on the Rolls. Carrie Morrison was admitted in December 1922, the same year that Ivy Williams became the first woman barrister. Both had been helped by the Sex Disqualification Act of 1919.

Just how far have women progressed in the profession since then? Are they still second-class? Or have they at last achieved equality?

On the 60th anniversary of Ms Morrison's qualification, one woman solicitor — who declined to be named — commented in a newspaper that women solicitors "don't mind being lower paid. Apart from the money, there is job segregation. You are expected to do family law or conveyancing. If you do a divorce case you find nine times out of 10 there's a woman dealing with the case on the other side."

Another newly-qualified woman solicitor who had been articulated to a well-known radical firm said: "I wanted to do trade union work but the argument against my doing it was that trade unionists would pinch women's buttocks."

Have things changed for the better in the past decade? Certainly, in obtaining articles, women face little discrimination. Over 46 per cent of those admitted now are women.

It is at the assistant solicitor and salaried partner level that the fall-out begins, believes Ms Marcia Hutchinson, of Walker Morris in Leeds. "The problem for women is the 'mummy track'. At the age of 30 a career becomes problematical if one intends to have children and the danger is a woman will be railroaded into a dead-end job."

Other women agree. "There is a need to prove yourself on the subject of children before you are promoted," says one. "I was in a firm with around 50 partners," says another. "Five were women and, of those, four were unmarried. There was a discussion about a creche," says a third, "but the vote went in favour of a car park."

To be one of the first female partners in an otherwise all-male firm can also cause headaches. "You are excluded from social events where a lot is actually done," says a woman solicitor in the provinces. "If you don't drink, you are less likely to have people and so less likely to be promoted."

Discrimination against women at partnership level still happens. "In the firm I was in, women salaried partners had to wait at least three years for equity status while men had only to wait two," says a woman solicitor.

According to Ms Rachel Burnett, chairperson of the Association of Women Solicitors, whose membership totals around 4,000 of the 15,000 female solicitors, "women can now get through on merit."

The association organises courses for women returning after their children have grown up and plays a large part in helping them on job-sharing and working from home.

Most women say the problem will almost solve itself by the end of the decade. "There will be so many in the profession it will cease to be a problem. When people stop thinking about it, we will have arrived."

But, says Ms Lesley Lintolt of Penningtons, "there are still too few female solicitors in commercial corporate banking and shipping departments."

The problems lie partly with the firms and partly with the clients. "The partners worry about what the clients will think," and "clients do not expect that they will come across women in senior positions" are typical comments.

Women at the bar, with an



Carrie Morrison: 1922 solicitor

almost equal number of male and female entrants, also suffer from stereotyping. Crime, matrimonial and immigration work is, generally speaking, their lot. There are still problems in getting places in chambers. There is also a belief that women solicitors are in a better position than their counterparts at the bar.

What is certain is that women are under-represented both on the bench and in positions of influence in both sides of the profession, with few heads of chambers, although Ms Gill Babington-Browne will, next year, become the first woman president of the powerful London Criminal Courts' Solicitors' Association.

The likelihood of a woman becoming president of the Law Society or chairperson of the Bar Council in the next decade is as remote as a Lady Chief Justice in the next 50 years.

Women may have made striking improvements in status in the last decade but there is still a long way to go to achieve true equality.

James Morton

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LONDON STOCK EXCHANGE

Oil price slide helps share prices

FALLING CRUDE oil prices yesterday came to the aid of a UK stock market discouraged by the latest data on the domestic economy and suffering again from a dearth of investment interest. However, inspired by a strong opening on Wall Street, the UK market advanced by 21 FT-SE points in the second half of the session, only to close well off the top as the insurance sector turned sour on reports that property subsidence claims had doubled in the UK as a result of this year's hot summer.

Small turnover was the chief complaint among traders depressed by confirmation of staff layoffs at Kleinwort Ben-

Account Dealing Dates		
First Dealing	Oct 22	Nov 5
Second Dealing	Oct 22	Nov 5
Third Dealing	Oct 22	Nov 5
Fourth Dealing	Oct 22	Nov 5
Fifth Dealing	Oct 22	Nov 5
Sixth Dealing	Oct 22	Nov 5
Seventh Dealing	Oct 22	Nov 5
Eighth Dealing	Oct 22	Nov 5
Ninth Dealing	Oct 22	Nov 5
Tenth Dealing	Oct 22	Nov 5

son, the UK merchant bank, in the wake of its unfortunate deal in shares of Premier Consolidated Oilfields.

The slide in oil prices continued in New York where Brent crude for December delivery dipped to \$22.50, brought sterling down and prompted support for overseas earnings

stocks. But across the board range of equities, business was painfully thin as traders awaited tonight's important speech in the City of London from Mr John Major, the UK Chancellor of the Exchequer. The session opened sluggishly, with share prices edging ahead as a few bear positions were bought in ahead of the closing of the equity trading account today. There was some surprise when equities paid little heed to the announcement of the latest UK bank lending, average wages and unemployment data, which were regarded as negative for investors and brought a downturn in UK bond prices.

Equities had merely blinked at the news, shading only briefly into negative territory before rebounding quickly as Wall Street came in strongly. Although there was no great upturn in business in London, the lack of follow-through became evident when insurance shares reacted quickly when a leading insurer warned some broking houses that property subsidence claims were hurting.

By the close, the gain in the FT-SE Index had been reduced to 14.5 for a final quotation of 2,028.6. Market strategists held divided views on the outlook for equities, some still warning that Footsie 1,800 is possible

while others hope the market can regain the 2,100 mark before Christmas. Seaq volume reached only 359.6m yesterday against Wednesday's 545.9m which took in the major deal in Premier Consolidated stock. Statistics from the International Stock Exchange show that retail investment activity, which rose sharply but very briefly following the British government's decision on ERM entry, has now fallen away again. Average retail turnover in the first three days of this week was \$565m compared with the \$1bn to \$2bn daily totals recorded earlier in the month.

Insurers subside at close

Composite insurers traded erratically, first on the upside to stories of possible imminent takeover moves in the UK arena by Assicurazioni Generali, the French insurance group, and then on the downside as bearish talk about big profits downgrades triggered by fears of major claims over household subsidence.

Early gains in the sector were rapidly reversed after Assicurazioni Generali, the French insurance group, was favoured as a possible bidder for a UK composite insurer - or perhaps for Prudential's reinsurance subsidiary, Mercantile & General - dashed takeover hopes by announcing no more than an internal corporate restructuring.

The final blow came with reports that one of the composite insurers had informed analysts of a doubling in subsidence claims since the summer; this unleashed a wave of selling throughout the sector. Talk in the market suggested a series of big profits downgrades. Morgan Grenfell's Chris Hitchens said that subsidence losses "will be much higher than previously expected", and will affect the companies with big household exposure, such as Royal Sun Alliance and Legal & General. "The net effect could be that Royal Sun Alliance may post full year losses in excess of \$100m," said Mr Hitchens. RZV said it had taken a bearish view of Royal Sun Alliance's prospects as had US investment houses.

Commercial Union closed 9% down at 487 1/2, Guardian Royal Sun Alliance 14% lower at 385p, and Sun Alliance 9% cheaper at 222 1/2p.

Mixed views Trafalgar House rebounded from weakness on suggestions that an investment fund had taken a positive view over prospects for the group's final dividend. Two London securities houses were said to be recommending the stock. Salomon Brothers advised clients to switch from P&O to Trafalgar, on the basis of the former's outperformance over the past six months. Analysts held mixed views on dividend prospects, believing that much depends on whether any other major UK group cuts its dividend before Trafalgar reports in December.

Two large deals, each of 1.5m shares, were transacted yesterday as Trafalgar rose 9 to 197p. The volume of 5.2m shares was one of the heaviest for any

FT-SE Index constituent. Mr Charles Pick of Nomura Research, who rates Trafalgar a potential recovery stock, said another cut in UK interest rates would help the group maintain its final payout.

Smiths Industries gave back some of the recent gain which followed optimism over increased orders from Boeing, the US aircraft maker. Smiths supplies components for most Boeing aircraft, and United Airlines has placed a record \$220m (£111m) order for the Boeing 777 twin-engine wide-body aircraft.

The dull trend in Smiths' shares, 4 off yesterday at 198p, did not signify any reduction in this optimism, said analysts, but merely investment caution ahead of the annual results, due next Wednesday. The weakness of the US dollar may have an adverse effect but analysts still expect higher profits, predictions ranging from \$11m to \$11.8m, compared with \$11.7m last year.

Second-half performance could be influenced by a rescheduling of orders by Boeing and slower growth in the medical division, said one researcher, who thought that the shares were unlikely to outperform.

Fisher uncertain Better-than-expected full year results from Albert Fisher, the fresh food distributor and processor, gave its shares only a marginal boost as worries continued about the possibility of the company making an acquisition. Fisher closed 2 higher at 112p after profits increased 65 per cent to \$74.4m, slightly more than market forecasts.

Dealers said Fisher would have closed higher were it not for the speculation. Mr Tony Miller, executive chairman, predicted to analysts that the food distributor would be in the FT-SE 100 Index by the end of next year.

Although Fisher may hit its targets by organic growth, analysts believed a takeover seems the more likely route into the Index. Dole, a US fresh fruit produce company, was the most widely expected target for Fisher. However, that caused Geest, mentioned as a Fisher acquisition candidate, to slip 2 to 385p. Another possible target was Polly Peck's Del Monte division. Analysts left their profit forecasts for the current

NEW HIGHS AND LOWS FOR 1990

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LONDON SHARE SERVICE

BANKS, HP & LEASING[illegible]**BUILDING, TIMBER, ROADS**

1996 High	Low	Stock Name	Price	% Chg	Bk Hlt	P/E Rat	Yld Div
215	183	Taylor Wood	233	+6		9.0	2.2
216	183	Haystack	236	-6		8.4	2.3
217	183	Hillary Group	435			8.4	2.3
218	183	Haystack	435			8.4	2.3
219	150	Parke Perkins 100- V	187	-1		8.4	2.3
220	151	Stirly Group	209	-5		2.7	1.8
221	151	Stirly Group	209	-5		2.7	1.8
222	151	Stirly Group	209	-5		2.7	1.8
223	151	Stirly Group	209	-5		2.7	1.8
224	151	Stirly Group	209	-5		2.7	1.8
225	151	Stirly Group	209	-5		2.7	1.8
226	151	Stirly Group	209	-5		2.7	1.8
227	151	Stirly Group	209	-5		2.7	1.8
228	151	Stirly Group	209	-5		2.7	1.8
229	151	Stirly Group	209	-5		2.7	1.8
230	151	Stirly Group	209	-5		2.7	1.8
231	151	Stirly Group	209	-5		2.7	1.8
232	151	Stirly Group	209	-5		2.7	1.8
233	151	Stirly Group	209	-5		2.7	1.8
234	151	Stirly Group	209	-5		2.7	1.8
235	151	Stirly Group	209	-5		2.7	1.8
236	151	Stirly Group	209	-5		2.7	1.8
237	151	Stirly Group	209	-5		2.7	1.8
238	151	Stirly Group	209	-5		2.7	1.8
239	151	Stirly Group	209	-5		2.7	1.8
240	151	Stirly Group	209	-5		2.7	1.8
241	151	Stirly Group	209	-5		2.7	1.8
242	151	Stirly Group	209	-5		2.7	1.8
243	151	Stirly Group	209	-5		2.7	1.8
244	151	Stirly Group	209	-5		2.7	1.8
245	151	Stirly Group	209	-5		2.7	1.8
246	151	Stirly Group	209	-5		2.7	1.8
247	151	Stirly Group	209	-5		2.7	1.8
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252	151	Stirly Group	209	-5		2.7	1.8
253	151	Stirly Group	209	-5		2.7	1.8
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256	151	Stirly Group	209	-5		2.7	1.8
257	151	Stirly Group	209	-5		2.7	1.8
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259	151	Stirly Group	209	-5		2.7	1.8
260	151	Stirly Group	209	-5		2.7	1.8
261	151	Stirly Group	209	-5		2.7	1.8
262	151	Stirly Group	209	-5		2.7	1.8
263	151	Stirly Group	209	-5		2.7	1.8
264	151	Stirly Group	209	-5		2.7	1.8
265	151	Stirly Group	209	-5		2.7	1.8
266	151	Stirly Group	209	-5		2.7	1.8
267	151	Stirly Group	209	-5		2.7	1.8
268	151	Stirly Group	209	-5		2.7	1.8

CHEMICALS, PLASTICS

[illegible]

ELECTRICALS ~ Contd

[illegible]**ENGINEERING -- Contd**

High	Low	Stock	Price	Chg	Vol	Net	Cy
293.7	228.1	Wear Group	25.0	+1	185.0		
41	28.1	Wellman 5s	34				2.1
136	99	Westland 2 1/2s	102	-1			3.3
149	99	Winsee	122				15.0
140	50	Whitney 25s	51				13.0
83	38	Wood 15. W 120s	38				0.1

FOOD, GROCERIES, ETC.[illegible]

INDUSTRIALS (Miscel.)—Contd.

[illegible]

INDUSTRIALS (Miscel.)—Contd.

[illegible]

EERS, WINES & SPIRITS

33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
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33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
33	40	41	42	43	44	45	46	47	48	49	50	51																																																	

DRAPERY AND STORES

[illegible]

BUILDING, TIMBER, ROAD

160AREC 500	198	3	9.3
161AREC 500	198	3	9.3
162AREC 500	198	3	9.3
163AREC 500	198	3	9.3
164AREC 500	198	3	9.3
165AREC 500	198	3	9.3
166AREC 500	198	3	9.3
167AREC 500	198	3	9.3
168AREC 500	198	3	9.3
169AREC 500	198	3	9.3
170AREC 500	198	3	9.3
171AREC 500	198	3	9.3
172AREC 500	198	3	9.3
173AREC 500	198	3	9.3
174AREC 500	198	3	9.3
175AREC 500	198	3	9.3
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179AREC 500	198	3	9.3
180AREC 500	198	3	9.3
181AREC 500	198	3	9.3
182AREC 500	198	3	9.3
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186AREC 500	198	3	9.3
187AREC 500	198	3	9.3
188AREC 500	198	3	9.3
189AREC 500	198	3	9.3
190AREC 500	198	3	9.3
191AREC 500	198	3	9.3
192AREC 500	198	3	9.3
193AREC 500	198	3	9.3
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234AREC 500	198	3	9.3
235AREC 500	198	3	9.3
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268AREC 500	198	3	9.3
269AREC 500	198	3	9.3
270AREC 500	198	3	9.3
271AREC 500	198	3	9.3
272AREC 500	198	3	9.3
273AREC 500	198	3	9.3
274AREC 500	198	3	9.3
275AREC 500	198	3	9.3
276AREC 500	198	3	9.3
277AREC 500	198	3	9.3
278AREC 500	198	3	9.3
279AREC 500	198	3	9.3
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284AREC 500	198	3	9.3
285AREC 500	198	3	9.3
286AREC 500	198	3	9.3
287AREC 500	198	3	9.3
288AREC 500	198	3	9.3
289AREC 500	198	3	9.3
290AREC 500	198	3	9.3
291AREC 500	198	3	9.3
292AREC 500	198	3	9.3
293AREC 500	198	3	9.3
294AREC 500	198	3	9.3
295AREC 500	198	3	9.3
296AREC 500	198	3	9.3
297AREC 500	198	3	9.3
298AREC 500	198	3	9.3
299AREC 500	198	3	9.3
300AREC 500	198	3	9.3

84	Empire Stores Grp...	88	-----	0.1	-
23	Essex Furniture Sp. y	24	-----	al. 88	2
52	Etam Inc	91	-2	16.6	1

For European Countries		Principals		Share	
Rank	Company	1997	1998	1997	1998
291	111 Type Tools (M&S) Sc. -	18	18	8.7	9.4
292	111 Type Tools (M&S) Sc. -	18	18	8.7	9.4
293	86 First Earth Ties Ltd. -	9	9	1.6	1.6
294	86 First Earth Ties Ltd. -	9	9	1.6	1.6
295	333 Caledonia Sp. -	32	32	2.0	2.0
296	333 Caledonia Sp. -	32	32	2.0	2.0
297	333 Caledonia Sp. -	32	32	2.0	2.0
298	333 Caledonia Sp. -	32	32	2.0	2.0
299	333 Caledonia Sp. -	32	32	2.0	2.0
300	333 Caledonia Sp. -	32	32	2.0	2.0
301	333 Caledonia Sp. -	32	32	2.0	2.0
302	333 Caledonia Sp. -	32	32	2.0	2.0
303	333 Caledonia Sp. -	32	32	2.0	2.0
304	333 Caledonia Sp. -	32	32	2.0	2.0
305	333 Caledonia Sp. -	32	32	2.0	2.0
306	333 Caledonia Sp. -	32	32	2.0	2.0
307	333 Caledonia Sp. -	32	32	2.0	2.0
308	333 Caledonia Sp. -	32	32	2.0	2.0
309	333 Caledonia Sp. -	32	32	2.0	2.0
310	333 Caledonia Sp. -	32	32	2.0	2.0
311	333 Caledonia Sp. -	32	32	2.0	2.0
312	333 Caledonia Sp. -	32	32	2.0	2.0
313	333 Caledonia Sp. -	32	32	2.0	2.0
314	333 Caledonia Sp. -	32	32	2.0	2.0
315	333 Caledonia Sp. -	32	32	2.0	2.0
316	333 Caledonia Sp. -	32	32	2.0	2.0
317	333 Caledonia Sp. -	32	32	2.0	2.0
318	333 Caledonia Sp. -	32	32	2.0	2.0
319	333 Caledonia Sp. -	32	32	2.0	2.0
320	333 Caledonia Sp. -	32	32	2.0	2.0
321	333 Caledonia Sp. -	32	32	2.0	2.0
322	333 Caledonia Sp. -	32	32	2.0	2.0
323	333 Caledonia Sp. -	32	32	2.0	2.0
324	333 Caledonia Sp. -	32	32	2.0	2.0
325	333 Caledonia Sp. -	32	32	2.0	2.0
326	333 Caledonia Sp. -	32	32	2.0	2.0
327	333 Caledonia Sp. -	32	32	2.0	2.0
328	333 Caledonia Sp. -	32	32	2.0	2.0
329	333 Caledonia Sp. -	32	32	2.0	2.0
330	333 Caledonia Sp. -	32	32	2.0	2.0
331	333 Caledonia Sp. -	32	32	2.0	2.0
332	333 Caledonia Sp. -	32	32	2.0	2.0
333	333 Caledonia Sp. -	32	32	2.0	2.0

ELECTRICALS

[illegible]

ENGINEERING

21	213AGV Hds.	278	22	213AGV Hds.	278	22
22	214AT Truck Sp.	279	23	214AT Truck Sp.	279	23
23	215AGV Hds.	280	24	215AGV Hds.	280	24
24	216AGV Hds.	281	25	216AGV Hds.	281	25
25	217AGV Hds.	282	26	217AGV Hds.	282	26
26	218AGV Hds.	283	27	218AGV Hds.	283	27
27	219AGV Hds.	284	28	219AGV Hds.	284	28
28	220AGV Hds.	285	29	220AGV Hds.	285	29
29	221AGV Hds.	286	30	221AGV Hds.	286	30
30	222AGV Hds.	287	31	222AGV Hds.	287	31
31	223AGV Hds.	288	32	223AGV Hds.	288	32
32	224AGV Hds.	289	33	224AGV Hds.	289	33
33	225AGV Hds.	290	34	225AGV Hds.	290	34
34	226AGV Hds.	291	35	226AGV Hds.	291	35
35	227AGV Hds.	292	36	227AGV Hds.	292	36
36	228AGV Hds.	293	37	228AGV Hds.	293	37
37	229AGV Hds.	294	38	229AGV Hds.	294	38
38	230AGV Hds.	295	39	230AGV Hds.	295	39
39	231AGV Hds.	296	40	231AGV Hds.	296	40
40	232AGV Hds.	297	41	232AGV Hds.	297	41
41	233AGV Hds.	298	42	233AGV Hds.	298	42
42	234AGV Hds.	299	43	234AGV Hds.	299	43
43	235AGV Hds.	300	44	235AGV Hds.	300	44
44	236AGV Hds.	301	45	236AGV Hds.	301	45
45	237AGV Hds.	302	46	237AGV Hds.	302	46
46	238AGV Hds.	303	47	238AGV Hds.	303	47
47	239AGV Hds.	304	48	239AGV Hds.	304	48
48	240AGV Hds.	305	49	240AGV Hds.	305	49
49	241AGV Hds.	306	50	241AGV Hds.	306	50
50	242AGV Hds.	307	51	242AGV Hds.	307	51
51	243AGV Hds.	308	52	243AGV Hds.	308	52
52	244AGV Hds.	309	53	244AGV Hds.	309	53
53	245AGV Hds.	310	54	245AGV Hds.	310	54
54	246AGV Hds.	311	55	246AGV Hds.	311	55
55	247AGV Hds.	312	56	247AGV Hds.	312	56
56	248AGV Hds.	313	57	248AGV Hds.	313	57
57	249AGV Hds.	314	58	249AGV Hds.	314	58
58	250AGV Hds.	315	59	250AGV Hds.	315	59
59	251AGV Hds.	316	60	251AGV Hds.	316	60
60	252AGV Hds.	317	61	252AGV Hds.	317	61
61	253AGV Hds.	318	62	253AGV Hds.	318	62
62	254AGV Hds.	319	63	254AGV Hds.	319	63
63	255AGV Hds.	320	64	255AGV Hds.	320	64
64	256AGV Hds.	321	65	256AGV Hds.	321	65
65	257AGV Hds.	322	66	257AGV Hds.	322	66
66	258AGV Hds.	323	67	258AGV Hds.	323	67
67	259AGV Hds.	324	68	259AGV Hds.	324	68
68	260AGV Hds.	325	69	260AGV Hds.	325	69
69	261AGV Hds.	326	70	261AGV Hds.	326	70
70	262AGV Hds.	327	71	262AGV Hds.	327	71
71	263AGV Hds.	328	72	263AGV Hds.	328	72
72	264AGV Hds.	329	73	264AGV Hds.	329	73
73	265AGV Hds.	330	74	265AGV Hds.	330	74
74	266AGV Hds.	331	75	266AGV Hds.	331	75
75	267AGV Hds.	332	76	267AGV Hds.	332	76
76	268AGV Hds.	333	77	268AGV Hds.	333	77
77	269AGV Hds.	334	78	269AGV Hds.	334	78
78	270AGV Hds.	335	79	270AGV Hds.	335	79
79	271AGV Hds.	336	80	271AGV Hds.	336	80
80	272AGV Hds.	337	81	272AGV Hds.	337	81
81	273AGV Hds.	338	82	273AGV Hds.	338	82
82	274AGV Hds.	339	83	274AGV Hds.	339	83

HOTELS AND CATERERS

56	339	Aberdeen St Sp...	35	0.75
60	31	City Centre Rest...	42	+1
202	31	Coastguard Leds...	13	-2
301	213	Priority Hotels Mo...	238	13.5
309	199	Leisure Leds Sp...	16	0.17
340	110	Jurys Hotel...	112	+5
397	2308	admiral 10p...	276	+7
49	27	Manorina Oriental...	32	+1
75	57	WHL Charlotte 10...	67	+1
120	58	Principal Hotels...	62	-2
123	199	Leisure Leds Sp...	16	0.17
126	176	Bo 70p for PW 1...	283	-2
154	31	Regal Hotel Gryp...	33	-1
154	58	Regent Hotels 50...	69	-1
67	451	Ryan Hotels 150...	86	0.84
67	57	St James 10p...	94	7
67	57	St James 10p...	94	7
318	2107	Treasurehouse Fort...	254	+3

INDUSTRIALS (Miscel.)

[illegible]

INSURANCES

[illegible]

LEISURE

192	104Kamick 10s	121	11	7.0	3.5	5.0	2.8	5.8
193	66Milled Lake 50s	122	1	3.5	3.0	6.0	7.0	5.5
194	195Angila 10s	123	1	7.0	6.0	4.0	5.0	7.0
195	124BCE Hiver 5s	124	1	1.0	1.0	1.0	1.0	1.0
196	124BCE Hiver 5s	125	1	1.0	1.0	1.0	1.0	1.0
197	124BCE Hiver 5s	126	1	1.0	1.0	1.0	1.0	1.0
198	413Sagone & Haver	127	1	1.0	1.0	1.0	1.0	1.0
199	200Bower 1 1/2s	128	1	1.0	1.0	1.0	1.0	1.0
200	144The Lake 10s	129	1	1.0	1.0	1.0	1.0	1.0
201	144The Lake 10s	130	1	1.0	1.0	1.0	1.0	1.0
202	144The Lake 10s	131	1	1.0	1.0	1.0	1.0	1.0
203	144The Lake 10s	132	1	1.0	1.0	1.0	1.0	1.0
204	144The Lake 10s	133	1	1.0	1.0	1.0	1.0	1.0
205	144The Lake 10s	134	1	1.0	1.0	1.0	1.0	1.0
206	144The Lake 10s	135	1	1.0	1.0	1.0	1.0	1.0
207	144The Lake 10s	136	1	1.0	1.0	1.0	1.0	1.0
208	144The Lake 10s	137	1	1.0	1.0	1.0	1.0	1.0
209	144The Lake 10s	138	1	1.0	1.0	1.0	1.0	1.0
210	144The Lake 10s	139	1	1.0	1.0	1.0	1.0	1.0
211	144The Lake 10s	140	1	1.0	1.0	1.0	1.0	1.0
212	144The Lake 10s	141	1	1.0	1.0	1.0	1.0	1.0
213	144The Lake 10s	142	1	1.0	1.0	1.0	1.0	1.0
214	144The Lake 10s	143	1	1.0	1.0	1.0	1.0	1.0
215	144The Lake 10s	144	1	1.0	1.0	1.0	1.0	1.0
216	144The Lake 10s	145	1	1.0	1.0	1.0	1.0	1.0
217	144The Lake 10s	146	1	1.0	1.0	1.0	1.0	1.0
218	144The Lake 10s	147	1	1.0	1.0	1.0	1.0	1.0
219	144The Lake 10s	148	1	1.0	1.0	1.0	1.0	1.0
220	144The Lake 10s	149	1	1.0	1.0	1.0	1.0	1.0
221	144The Lake 10s	150	1	1.0	1.0	1.0	1.0	1.0
222	144The Lake 10s	151	1	1.0	1.0	1.0	1.0	1.0
223	144The Lake 10s	152	1	1.0	1.0	1.0	1.0	1.0
224	144The Lake 10s	153	1	1.0	1.0	1.0	1.0	1.0
225	144The Lake 10s	154	1	1.0	1.0	1.0	1.0	1.0
226	144The Lake 10s	155	1	1.0	1.0	1.0	1.0	1.0
227	144The Lake 10s	156	1	1.0	1.0	1.0	1.0	1.0
228	144The Lake 10s	157	1	1.0	1.0	1.0	1.0	1.0
229	144The Lake 10s	158	1	1.0	1.0	1.0	1.0	1.0
230	144The Lake 10s	159	1	1.0	1.0	1.0	1.0	1.0
231	144The Lake 10s	160	1	1.0	1.0	1.0	1.0	1.0
232	144The Lake 10s	161	1	1.0	1.0	1.0	1.0	1.0
233	144The Lake 10s	162	1	1.0	1.0	1.0	1.0	1.0
234	144The Lake 10s	163	1	1.0	1.0	1.0	1.0	1.0
235	144The Lake 10s	164	1	1.0	1.0	1.0	1.0	1.0
236	144The Lake 10s	165	1	1.0	1.0	1.0	1.0	1.0
237	144The Lake 10s	166	1	1.0	1.0	1.0	1.0	1.0
238	144The Lake 10s	167	1	1.0	1.0	1.0	1.0	1.0
239	144The Lake 10s	168	1	1.0	1.0	1.0	1.0	1.0
240	144The Lake 10s	169	1	1.0	1.0	1.0	1.0	1.0
241	144The Lake 10s	170	1	1.0	1.0	1.0	1.0	1.0
242	144The Lake 10s	1						

MOTORS, AIRCRAFT TRADES

Commercial Vehicles		1994		1995		1996		1997	
Count	Percentage	Count	Percentage	Count	Percentage	Count	Percentage	Count	Percentage
253	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
180	71.1%	180	71.1%	180	71.1%	180	71.1%	180	71.1%

هكذا صنف القليل

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MINES—Contd

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WORLD STOCK MARKETS

Table containing stock market data for various countries including Australia, Canada, France, Germany, Italy, Japan, South Africa, Sweden, Switzerland, and the UK. Each section lists stock prices, changes, and indices.

Table containing stock market data for Canada, listing various stocks and their prices.

Table containing stock market data for the UK, listing various stocks and their prices.

Table containing stock market data for the US, listing various stocks and their prices.

Advertisement for East Midlands, featuring a map and text about the region's location and services.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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NASDAQ NATIONAL MARKET

Last Chapter

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FINANCIAL TIMES

AMERICA

Dow advances on firm bonds and profit-taking

Wall Street

PROFIT-TAKING combined with relief that corporate results have not been as bad as anticipated helped US equities maintain their rally yesterday afternoon in spite of higher oil prices, writes Karen Zagor in New York.

The Dow Jones Industrial Average was 64.85 higher at 2,452.72 on heavy volume of 204.1m shares. The rally was broadly based, with advancing issues leading declining by 1,114 to 441 and the Standard & Poor's 500 index rising 6.98 to 305.74. On Wednesday, the Dow added 6.88 to 2387.57.

Stocks benefited from firmness in the bond market, where the treasury's benchmark 30-year bond had climbed 3/8 at mid-session to yield 8.8 per cent, before falling back as oil prices recovered to end the day up 1/8, yielding 8.82 per cent.

The bond market took some of its strength from September's consumer price index, which rose 0.5 per cent, somewhat less than the 0.8 per cent the market had expected.

Both the stock and bond markets were bolstered in the morning by plunging oil prices. November crude oil was quoted more than \$2 a barrel lower at mid-session before settling up 8 cents at \$24.40, reports of shootings in Israel.

Blue chip issues were

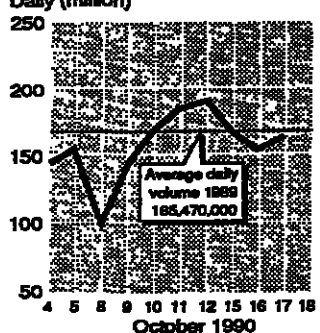
actively traded yesterday morning. Philip Morris rose 1/4 to \$46 and IBM climbed 5/8 to \$105 1/8.

Clintco moved 3/4 higher to \$13 1/2 after hitting a 52-week low on Wednesday.

Student Loan Marketing Association (Sallie Mae) gained \$1 1/2 to \$37 1/2 after dropping

NYSE volume

Daily (million)



about \$9 in the previous two days of trading. Officials are looking into allegations that one of the association's officers inflated assets and bolstered the company's stock price by buying worthless loans.

PepsiCo, which fell 1/4 Wednesday on reports that its stock ratings had been downgraded, added 1/8 to \$24.

Baxter International rose \$1 to \$26 1/2 in heavy trading after

turning in a 35 per cent jump in third quarter earnings per share to 46 cents.

Schlumberger gained 3/4 to \$55 1/2 on third quarter net income of 62 cents against 48 cents the previous year.

Mattel improved 3/4 to \$17 1/2 after reporting third quarter 73 earnings of 35 cents a share from 76 cents.

In the secondary market, the NASDAQ composite jumped 7.25 to 334.03 with technology issues pacing trading.

Apple Computer gained \$2 to \$28 1/2. Quantum added \$1 1/2 to \$15 1/2 and Conner Peripherals climbed 3/4 to \$19 1/2.

However, MCI Communications declined, falling 1/4 to \$27 1/2 after losing 1 1/4 a day earlier.

Canada

TORONTO share prices closed sharply higher in moderate trading. The composite index rose 36.64 to 3,060.02 with gains outnumbering losers 315 to 249.

Volume of 60.4m shares was inflated by 42.5m Canadian Express shares. Hees International said its offer for up to 40m Canadian Express shares was oversubscribed.

Among mining issues, Alcan was up 3/4 to C\$22 1/2, Inco rose 1/2 to C\$27 1/2 and Cominco was up 3/4 to C\$31 1/2.

Rothmans rose C\$7 1/2 to C\$90 1/2.

Venezuela and India keep a grip on gains

Jacqueline Moore examines the performance of emerging markets during September

A SECOND month of uncertainty in the Gulf weighed heavily on most emerging markets in September, with only Venezuela and India holding firmly to an upward path.

Asia's markets were the hardest hit, with Thailand, the Philippines and Taiwan recording the biggest falls on the month in dollar terms, according to the International Finance Corporation, part of the World Bank based in Washington, D.C. Oil price rises frightened away investors in all three markets. The Thai government raised domestic oil prices for the first time in two years.

In Manila, a strike in response to the petrofuel increase, together with continued fear of a coup attempt, troubled the market. "Political tensions due to another series of bombings, and the verdict [at the end of the month] that a number of military personnel were guilty of murdering former Senator Benigno Aquino shook the market," says Govett, the UK broker. A military revolt, which finally came in early October, was soon quashed.

Another fall last month in Taiwan took the market's decline this year to 70.4 per

IFC EMERGING MARKETS PRICE INDICES							
Market	No. of stocks	Sept. 29 1990	% Change over 4 weeks (Dollar terms)	% Change on Dec '89	Sept. 29 1990	% Change over 4 weeks (Local currency terms)	% Change on Dec '89
Latin America							
Argentina	(24)	290.23	+10.2	-30.8	9,128.038	-1.2	+188.6
Brazil	(56)	59.89	-17.2	-51.8	1,484.510	-3.1	+246.6
Chile	(28)	659.90	-1.4	+6.6	1,568.24	-0.7	+11.4
Colombia	(20)	271.18	-6.4	+19.0	1,247.69	-2.8	+16.3
Mexico	(54)	639.44	+3.0	+7.9	9,414.43	-8.7	+381.3
Venezuela	(19)	321.45	+16.0	+326.9	2,014.45	+15.8	+381.3
East Asia							
Korea	(63)	296.31	-0.2	-36.0	256.19	-0.2	-32.4
Philippines	(29)	861.05	-27.2	-55.3	1,080.67	-25.2	-49.1
Taiwan, China	(64)	390.98	-25.8	-70.4	265.42	-26.0	-69.5
South Asia							
India	(60)	318.42	+4.3	+55.9	459.32	+8.3	+66.2
Malaysia	(62)	119.20	-16.6	-21.6	132.61	-16.2	-21.6
Thailand	(34)	282.80	-27.4	-29.3	263.03	-28.0	-30.3
Europe/Middle East							
Greece	(26)	640.36	-14.9	+127.4	768.80	-15.9	+124.4
Jordan	(25)	87.21	+0.2	-5.8	149.59	-1.5	-32.2
Portugal	(27)	496.65	-13.2	-27.1	444.81	-11.6	-64.7
Turkey	(18)	337.92	-12.3	+39.2	1,205.46	-10.7	+64.7

Source: International Finance Corporation. Base date: Dec 31, 1984. 1 Jan 1989 = 100. 1 Dec 1989 = 100.

cent in dollar terms. This prompted the government to take action to announce plans to allow foreigners to invest directly in the market, and order the domestic labour pension fund to place up to 20 per cent of its assets in equities.

Europe also had a disappointing four weeks, with

Greece, Portugal and Turkey all retreating. The Greek decline was partly due to strikes by public sector employees, which closed the banks and the bourse. "The decision against Athens for the 1996 Olympics was also a massive disappointment," says Corporate Broking Services, an

emerging markets specialist. Latin America was more mixed. Venezuela, as an oil exporter, continued to be one of the few beneficiaries of the Middle East crisis. It followed its 37 per cent surge in dollar terms in August with a rise of 16 per cent last month, ending its rise in dollar terms this

year to 337 per cent - the best performance in the world. Argentina also registered a healthy gain of 10.3 per cent in dollar terms, but ended slightly lower on the local currency index. "President Menem's efforts to reduce the massive fiscal deficit, combined with the adoption of free market policies and a huge privatisation programme, should bring monthly inflation down to single digits by the end of this year," says Corporate Broking Services. "These measures will revive investment in the stock market."

Elsewhere in Latin America, Brazil and Mexico had a weak month. Brazil continued to suffer from concern over the inflationary impact of the Gulf situation, as well as the tight monetary policy in the domestic market and further devaluation in the cruzeiro, according to Corporate Broking Services. In Mexico, the benefits of higher oil prices prevented sharper losses, but investors were worried about the possibility of recession in the US, which would hurt Mexican exporters.

Meanwhile, the Indian rally, which began in mid-June, kept its momentum, with some companies expected to benefit from the higher oil prices.

ASIA PACIFIC

Nikkei breaches 24,000 on improved volume

Tokyo

EQUITIES advanced in brisk trading yesterday, with the Nikkei average closing above 24,000 for the first time in a month. Investors, encouraged by the strong yen and rising bond prices, bought heavily in almost all sectors, writes Marina Gannon in Tokyo.

The Nikkei ended at the day's high of 24,367.08, up 507.72 or 2.1 per cent - its first close above 24,000 since September 17. The day's low was 23,793.

Turnover improved to 700m shares from 600m. A slight lull in trading mid-morning, caused by concern at the sharp pace of the advance in stock prices, was overridden later by renewed enthusiasm for the strong currency.

Rises led falls by 719 to 377 and 1,111 issues were unchanged. The Topix index of all listed stocks rose 30.19 to 1,783.53, and the second section also advanced. In London trading, the ISE/Nikkei 50 index lost 3.23 to 1,380.46.

Index-linked buying accounted for much of the morning's gain and institutional investors were also strong buyers. Financials were sought, with Bank of Tokyo adding Y104 to Y1,060, Mizuho Bank rising Y120 to Y1,470 and Daiwa Securities gaining Y60 to Y1,060. Sumitomo Bank, weak recently after the arrest of a former branch manager on allegations of illegal loan dealing, rose Y30 to Y1,680.

Domestic demand-related shares, from shipbuilders and construction to railways, rose. Chemicals and steels were also strong. Mitsubishi Kasei gained Y19 to Y364 and Nippon Steel, the Osaka-based steelmaker, rose by a long measure, rose

Y28 to Y470.

High technology shares, suffering under the strong yen because of their heavy dependence on exports, fell sharply. TDK lost Y280 to Y4,590, Sony was off Y230 to Y6,450 and Pioneer Electronic fell Y170 to Y4,230.

Pharmaceutical and motor issues were mixed, with Green Cross rising Y50 to Y1,250 and Dainippon Pharmaceutical adding Y50 to Y2,070, but Yamanouchi Pharmaceutical losing Y40 to Y2,820. Toyota Motor dipped Y40 to Y1,570, while Nissan Motor added Y10 to Y800.

In Osaka, the OSE index added 249.32 to 27,326.11 on improved volume of 57.6m shares compared with Wednesday's 42.6m. Mirroring stock movements in Tokyo, ship-

buildings, railways and steels advanced, and construction and textiles held firm.

Roundup

CURRENCY differentials, a lack of bad news from the Gulf and easier oil prices assisted small rises in the Pacific Rim.

NEW ZEALAND rose as a weak domestic dollar prompted some overseas buying.

Brokers were cautious about whether the advance would continue, after the central bank raised interest rates to support the currency.

The Barclays index closed 41.57 or 3 per cent higher at 1,413.33, its biggest daily gain since the end of August. Turnover climbed to NZ\$17.6m from NZ\$12.2m.

AUSTRALIA was boosted by

a weakening Australian dollar. The All Ordinaries index rose 13.4 to 1,355.2, its third consecutive gain. Turnover rose to A\$218.2m from A\$176.37m.

Bank stocks gained on hopes that Monday's interest rate cut would alleviate bad debts and pressure on customers from a slowing in the economy.

TAIWAN rose sharply on news that the government would allow brokers to use their capital to buy stocks in an effort to boost the market.

The weighted index rallied 12.9 or 4.5 per cent to 2,821.71. Volume rose to T\$26.17bn from T\$20.99bn.

SEOUL rose sharply on heavy buying by individuals. The composite index closed at 667.20, up 12.60 or 1.9 per cent, on volume of W\$258.7bn.

HONG KONG'S Hang Seng

index shed 6.08 to 2,360.62, after spending the session drifting around the key 2,360 level. Turnover slipped to HK\$777m from HK\$834m.

SINGAPORE rose on bargain-hunting after Wednesday's holiday. The Straits Times Industrial index climbed 30 to 1,111.53. Turnover slipped S\$51m from S\$56m.

KUALA LUMPUR closed firmer after Wednesday's holiday, assisted by small gains in Tokyo and New York. The composite index rose 1.55 to 459.44.

MANILA finished mixed in slow trading. The oil sector was pushed higher on late news of a drilling project in the southern Philippines. The composite index shed 3.67 to 537.25 on volume of 44.5m pesos, down from 60.9m pesos.

EUROPE

Fall in oil price promotes more confident outlook

MICHELIN plunged in active trading yesterday, but the French market achieved a healthy 2 per cent rise overall. Most bourses ended higher, encouraged by lower oil prices and a strong Wall Street, writes Karen Zagor in Paris.

PARIS saw 9.1 per cent wiped off Michelin's share price, after the tyre maker predicted a far worse-than-expected loss, and 2.6 per cent knocked off Cie du Midi's shares after the news that the holding company would merge with Axa-Midi, its insurance subsidiary.

Overall, the market looked much more robust than in recent weeks, encouraged by Wall Street's strength in early trading and optimism over the Gulf situation. The CAC 40 index gained 31.87 or 2 per cent to 1,647.67 in turnover estimated at FF\$2.3bn.

Selling of Michelin was so heavy that the shares were suspended briefly, before closing at FF\$68, down FF\$6.80. Volume was very large at 1.1m shares. The company had risen 16.7 per cent earlier in the week on rumours of a new tyre product or a change in voting structure. Instead, the tyre-maker forecast a loss of more than FF\$2.3bn this year, compared with market estimates of about FF\$700m.

Cie du Midi recovered from a session low of FF\$40 to end at FF\$49, down FF\$4, with 88,055 shares exchanged. It said that it would offer one share for every four Axa-Midi Assurance shares - terms described by one analyst as not very generous. He added, however, that Cie du Midi's partial recovery suggested that the market viewed the move as beneficial for the holding company. Axa is due to be requested today after its suspension on Wednesday.

Elsewhere, Dassault Elec-

tronique, the defence group, fell another FF\$42 to FF\$204 after the previous day's news that it would barely break even this year.

Saint-Gobain, the glass-maker, gained FF\$15.50 to FF\$207.50 on 274,325 shares, amid continued rumours of a link-up with Générale des Eaux. Rémy de Associés rose another FF\$24 to FF\$280 after Wednesday's news of a complex cross-holding deal between Highland Distilleries and Rémy Cointreau.

FRANKFURT recovered as Gulf worries receded and the market took encouragement from oil-price news. The DAX index rose 29.28 to 1,470.07, the FAZ gained 11.33 to 629.29 and turnover grew to DM4.4bn from DM3.1bn. Analysts said the underlying equity market was led by the futures market and foreign buying.

A mid-morning announcement that Iraq was prepared to sell oil at \$21 a barrel gave an early impetus and boosted automotive stocks, which had slumped badly. Porsche was up DM30 to DM730, Daimler rose DM12.50 to DM616.50 and BMW climbed DM5.00 to DM463.10.

For the same reason Luft-hansa hardened DM7 to DM115. Karstadt, the retailer, was also strong as the impact of a positive newspaper interview with the chairman came through to the market. It jumped DM18.40 to DM548.40.

STOCKHOLM dropped nearly 3 per cent at the start of trading in response to the central bank's decision to raise its funding rate from 14 per cent to 17 per cent. But prices recovered towards the close on rumours, confirmed later, that the government also planned to tighten fiscal policy.

Mr Peter Karlsson of Enskilda Securities said foreign investors were likely to maintain a limited exposure to the Swed-

ish market for the time being. The Affarsvärlden General index closed 2.2 higher at 919.6. Saab free B shares fell SKr5 to SKr160 after the company reported eight-month net profits at the low end of market expectations.

ZURICH took the announcement about embargoed Iraqi oil to heart and appeared to ignore the one worrying piece of news - nine-month figures from Roche. The Credit Suisse index closed up 7.7 at 503.5.

Strategists said a 2 per cent rise in Roche's turnover to SF\$7.49bn was below expectations and possibly reflected a slowdown in the growth of sales of the company's leading anti-biotic, Rocephin. The shares were affected briefly when the figures were released, but proceeded to rally on heavy trading and close up SF\$50 at SF\$6,640.

AMSTERDAM followed Frankfurt higher, and was also helped by a firm opening on Wall Street. Volume was modest and was expected to remain so before the crop of third quarter results due in the next few weeks. The CDS Tendency index gained 1.8 to 97.4.

Fokker, the aerospace group, rose F13.10 to F137.90 on reports of one big buy order, while Nedlloyd, the troubled transport group, put on F11.70 to F142.50 as old takeover rumours were revived.

MILAN was brought to a standstill by a one-day strike by floor traders protesting against the government's delay in approving market reform legislation. Stocks were called in the normal order but no trading took place and Wednesday's closing prices were assigned.

MADRID enjoyed a strong day, with the general index gaining 6.00 or 2.7 per cent to 228.95.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	THURSDAY OCTOBER 18 1990										WEDNESDAY OCTOBER 17 1990										DOLLAR INDEX									
	US Index	Days Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% Chg on day	Gross Div Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% Chg on day	Gross Div Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% Chg on day	1990 High	1990 Low	Year ago (approx)						
Australia (78)	123.82	+0.1	93.95	97.78	97.24	106.85	+1.1	7.26	123.70	93.33	97.90	97.18	106.68	123.49	7.26	123.70	93.33	97.90	97.18	106.68	123.49	123.49	123.49	123.49						
Austria (18)	201.80	+2.3	153.12	159.33	158.48	158.55	+2.5	1.72	197.31	148.67	156.18	155.00	154.66	205.93	1.72	197.31	148.67	156.18	155.00	154.66	205.93	178.57	163.94	163.94						
Belgium (61)	135.39	+0.1	102.68	106.84	106.27	103.79	+0.1	5.58	135.18	102.00	106.68	106.19	103.68	135.02	5.58	135.18	102.00	106.68	106.19	103.68	135.02	126.57	141.84	141.84						
Canada (120)	121.22	+0.2	92.20	95.65	95.42	93.45	+1.2	3.38	121.84	91.48	95.95	95.24	92.24	133.61	3.38	121.84	91.48	95.95	95.24	92.24	133.61	121.24	151.80	151.80						
Denmark (59)	123.62	+0.0	105.00	206.93	199.75	199.44	+0.1	1.49	124.45	191.99	201.38	199.99	198.17	277.82	1.49	124.45	191.99	201.38	199.99	198.17	277.82	204.05	204.05	204.05						
Finland (28)	102.28	+0.1	77.80	80.76	80.32	76.75	+0.1	3.57	102.39	77.21	80.99	80.39	76.70	102.29	3.57	102.39	77.21	80.99	80.39	76.70	102.29	100.75	124.97	124.97						
France (123)	141.14	+1.8	107.09	111.42	110.83	112.05	+1.8	3.57	139.69	104.79	108.91	108.10	110.29	168.85	3.57	139.69	104.79	108.91	108.10	110.29	168.85	124.98	135.73	135.73						
Germany (91)	116.08	+1.8	88.07	91.88	91.15	91.15	+1.8	2.47	114.02	86.03	90.25	89.57	88.87	144.03	2.47	114.02	86.03	90.25	89.57	88.87	144.03	101.38	98.18	98.18						
Hong Kong (46)	119.58	-0.2	90.73	94.41	93.91	119.40	-0.1	5.23	119.62	90.40	94.82	94.13	119.54	147.49	5.23	119.62	90.40	94.82	94.13	119.54										

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RECRUITMENT

JOBS: Durham heads graduate-employment league How universities fared

SAY NOT the struggle naught avaleth, advised the poet A.H. Clough. And as far as the table over to the right is concerned, he spoke true. Before telling why, however, I had better explain what the table does.

It ranks the United Kingdom's state-financed campus universities by what might be described as the employability of their new bachelor-level graduates. But the basis of the ranking is not the degree-winners' positive success in getting a desirable job.

To use that as a measure would be misleading because a quarter of them do not look for paid work in most cases preferring to continue their academic studies or go into full-time training. It is only if they fail to find a place that they enter the employment stakes alongside their contemporaries who start seeking a worthwhile job from scratch.

Even when the economy is buoyant, however, not all of the seekers find. At the end of the year when they graduated, some are in only a short-term job - defined as one expected to last at most three months - or fully unemployed. Those two categories form the basis of the ranking. In essence, the better a university is at keeping its degree-winners out of them, the higher in the table it stands.

Believe it or not, the first seven columns after the institutions' names are fairly straightforward. They all refer to the latest crop of graduates on whom statistics are available - those domiciled in the UK who completed their course in the summer of 1989.

The first gives each university's total output of UK bachelor-level people. The next shows the percentages of them whose whereabouts could not be traced on December 31, some six months after they won their degree. The third gives the number whose doings were known.

Then come four columns which divide those of known whereabouts into four different groups, starting with the percentages who obtained longer-term jobs. Next we have the shares who continued their studies or undertook full-time training, followed by the proportions who for some reason were neither studying, training nor available for paid work. They do not include people who were on an organisation's payroll while they were studying, and returned to work for it after finishing their course. The last of the four columns shows the

straightforward percentages of the 1989 outputs who were either unemployed or in at best a short-term job.

Now when I printed the table on previous occasions, I ranked the universities simply on those straightforward one-year figures. And it is that which brings me back to the poet's wisecrack to the effect that the struggle sometimes comes to something.

For the upshot of the simple ranking was an annual flood of complaints that it was unfair. The protesters said graduates in some subjects such as engineering are inevitably more employable than their counterparts in others. So the ranking discriminated in favour of institutions with a high proportion of engineering and the like in their mix of subjects, and against those with a leaning to the arts.

A lesser complaint was that, as demand for graduates in different places fluctuates in the short term, a single year's figures were a shaky measure of performance.

The second point could have been easily met by basing the ranking on averages across several years. But the problem of variances

in subject mix was a knotty one. I would happily have adjusted for them if I could have found out the percentages of each institution's graduates in different subjects.

By finding the all-universities average short-term and jobless rate for the separate subjects, I could give each university a "target" figure for its particular mix. The extent to which the actual figure was better or worse than the target would have been the basis of the ranking.

Unfortunately, the necessary information was deemed unsuitable for public consumption and, try as I might, I couldn't get hold of it.

At last, however, the blockage has been cleared. So the last three columns of today's table show the subject-adjusted scores over the three years 1987 to 1989.

First come the target numbers of students in the short-term and unemployed categories, followed by the actual numbers thereof. The percentage difference between each university's target and actual decides where it stands in the league.

Michael Dixon

UNIVERSITY	Total of new UK graduates produced in 1989	% not traced as at 31/12	No. whose whereabouts known at 31/12	% of known-activity graduates in:	Long-term study or training	Further study or training	Not seeking work or jobless	Short-term jobless	Adjusted scores 1987-1989	"Target" number short or jobless	Actual number short or jobless	% Diff. - worse
Durham	1,298	19.5	1,043	58.7	27.6	6.3	6.3	395.6	187	187	187	+52.7
Brunel	573	5.8	540	78.7	14.3	2.4	4.6	129.1	71	71	71	+45.0
St Andrews	655	5.3	620	56.6	30.8	7.1	5.5	218.3	144	144	144	+31.9
Hull	1,241	9.0	1,129	59.9	28.7	6.2	7.2	351.1	245	245	245	+32.9
Lancaster	1,182	21.1	933	59.8	24.3	9.2	6.7	302.6	205	205	205	+30.7
Reading	1,228	8.3	1,125	62.8	18.4	11.7	6.1	345.0	239	239	239	+30.1
Kent	886	13.3	788	64.1	25.9	3.0	7.0	254.5	178	178	178	+29.4
Bath	728	6.3	683	76.0	14.8	4.4	4.8	167.1	118	118	118	+25.4
Oxford	2,577	8.2	2,386	52.2	32.7	7.1	8.0	739.7	544	544	544	+25.0
Aberdeen	1,016	6.0	955	56.1	33.2	4.0	6.7	268.8	215	215	215	+22.5
City	584	5.5	552	84.9	8.0	3.8	3.3	91.8	146	146	146	+16.7
Salford	780	10.0	692	79.9	14.5	0.1	5.5	175.3	282	282	282	+16.6
York	1,052	8.2	966	48.7	37.0	4.1	10.2	330.9	276	276	276	+14.0
Leicester	536	6.5	502	77.1	12.9	6.2	3.8	118.6	109	109	109	+13.2
Southampton	1,482	13.2	1,287	58.2	23.9	9.4	8.5	309.8	272	272	272	+11.8
Essex	826	11.0	757	55.5	27.3	7.7	9.8	176.3	156	156	156	+11.5
Cambridge	2,749	12.1	2,417	52.0	33.5	6.1	8.4	675.1	597	597	597	+10.5
Glasgow	2,211	3.2	2,141	60.2	23.8	2.6	7.4	369.2	504	504	504	+10.3
Aston	840	9.2	783	84.3	5.6	3.7	6.4	136.0	122	122	122	+10.2
Newcastle	1,709	4.9	1,625	63.4	18.8	9.0	7.8	401.9	361	361	361	+7.4
Dundee	648	4.8	617	57.8	33.7	4.4	4.1	113.4	105	105	105	+6.3
Heriot-Watt	759	4.8	726	76.1	14.6	2.3	7.0	124.9	117	117	117	+6.3
Queen's, Belfast	1,848	4.6	1,783	55.1	34.1	1.8	9.0	430.2	403	403	403	+5.9
Exeter	1,238	2.8	1,238	60.3	22.9	11.1	5.7	384.4	343	343	343	+5.9
Birmingham	2,059	18.4	1,679	58.6	21.7	9.6	9.1	427.4	406	406	406	+5.0
Bristol	1,894	4.4	1,820	58.2	24.8	8.5	8.5	431.4	418	418	418	+3.1
Strathclyde	1,349	7.2	1,252	71.0	21.0	2.4	5.6	281.4	277	277	277	+1.8
Leeds	2,237	4.5	2,136	63.3	21.4	6.7	8.6	590.5	532	532	532	+7.0
Edinburgh	2,042	8.3	1,852	58.2	27.4	5.8	8.5	461.1	435	435	435	+7.4
Bradford	934	4.8	891	75.5	11.8	2.9	9.7	246.5	278	278	278	+12.0
Wales	4,547	4.8	4,328	54.1	29.1	6.2	10.6	1,312.1	1,475	1,475	1,475	+12.4
London	7,394	30.0	5,313	63.6	23.0	5.1	8.3	1,421.9	1,624	1,624	1,624	+14.2
East Anglia	1,016	8.1	936	58.6	24.4	6.8	10.0	317.7	363	363	363	+14.3
Warwick	1,460	8.3	1,330	59.6	18.7	7.5	13.2	404.9	474	474	474	+17.1
Keele	585	8.5	517	45.6	31.3	4.1	18.0	194.4	228	228	228	+17.3
Stirling	580	5.1	560	64.8	18.0	5.0	12.3	178.2	210	210	210	+17.8
Loughborough	1,204	2.8	1,170	68.5	13.2	8.3	10.0	288.2	340	340	340	+18.0
Nottingham	1,577	7.5	1,469	60.1	21.5	7.2	11.2	393.1	471	471	471	+18.8
Manchester	2,526	8.8	2,304	62.2	21.0	6.1	10.7	620.7	763	763	763	+21.3
Ulster	728	8.3	678	74.3	15.7	4.5	5.5	142.5	178	178	178	+23.5
Sussex	888	4.8	826	48.3	20.2	10.0	20.5	287.0	357	357	357	+24.4
Ulster	1,825	1.3	1,804	65.0	18.1	4.1	12.8	494.8	655	655	655	+34.4
Sheffield	1,843	7.5	1,704	60.7	23.2	4.9	11.2	456.5	617	617	617	+35.2
Liverpool	1,702	7.9	1,587	58.8	23.4	3.8	14.2	438.1	684	684	684	+51.5
OVERALL	67,570	10.7	60,313	61.0	24.1	6.0	8.9	18,905.0	18,905	18,905	18,905	-

BANKING FINANCE & GENERAL



LIABILITY INSURANCE

Dublin International Financial Services Centre

XL EUROPE, based in the Dublin IFSC, has been formed as a result of expansionary developments at XL Insurance Company Ltd. Our client is a highly successful Bermudan-based market of global insurance services, providing excess liability coverage for large risks, mainly to the corporate sector.

The Dublin operation will have an European focus and the Company now wishes to recruit the following key executives for its core team:

Claims Manager

The successful candidate will have significant practical experience in the evaluation, negotiation and settlement of large Umbrella, D&O and Professional Indemnity claims arising from the insurance of major corporate accounts. This experience may have been gained through mainstream insurance/re-insurance companies, specialised brokers or through legal practice in the relevant areas. Preference will be given to candidates with a university degree or professional qualification who possess excellent interpersonal skills.

Chief Liability Underwriter

As the Chief Underwriter for third party liabilities, the ideal candidate will have significant experience in commercial casualty underwriting. Possession of analytical and business skills in assessing the liability exposures in large corporate accounts together with the technical skills to develop premiums, terms and conditions, will be highly important. Candidates who have a professional qualification will be preferred.

D&O and Professional Liability Underwriter

Candidates for this specialised area will have relevant underwriting experience in major corporate accounts. Preference will be given to those candidates who possess a business degree, an insurance qualification and who demonstrate the ability to evaluate proposals, qualify risks and develop premiums, terms and conditions.

Those appointed to both of the foregoing underwriting positions will have a key role in the promotion of the Company's products, services and expertise both to clients and to brokers. Above average interpersonal skills will therefore be required together with the potential to perform in a management role.

For all of these positions, computer literacy and fluency in a Continental language would be definite advantages.

Extensive training will be provided to the successful candidates both in Dublin and in Bermuda.

These are outstanding opportunities for suitably qualified professionals to further develop their careers with an acknowledged market leader. The compensation and benefits package will reflect the importance the Company attaches to attracting high calibre people for its European operation.

Please send your comprehensive Curriculum Vitae, which should include a full career history, in complete confidence, to:

Eugene O'Neill
Director
Executive Selection Division
Coopers & Lybrand Associates Limited
Fitzwilliam House
Wilton Place, Dublin 2
Tel: (01) 610333

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We have been retained by a high-profile International Investment Bank to assist in their search for experienced Bond Salesmen. Ideally you will have a strong client base of either German, French, Austrian, Benelux or UK Institutional Clients. A proven track record in sales is essential. Packages including salary and bonus are highly negotiable.

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We are currently representing a major Japanese house which is interested in meeting experienced French speaking marketing executives. Two to three years experience of marketing multi-currency debt and equity products such as vanilla and structured, bond issues is essential.

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Our client, the securities subsidiary of a large Japanese bank, is seeking a manager for its New Issues Department. Responsibilities will include the packaging of asset swaps; the structuring of complex new issue products utilising caps, floors, collars, and swaptions; the monitoring and analysis of the New Issues Market. This position offers excellent opportunities and career prospects for the right candidate.

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City

Package High £20s

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The position requires strong analysis skills in order to evaluate both the collateral and proposals for new and innovative structures. The successful applicant will be an integral member of this team and will work closely with lawyers, issuers and other members of the organisation. The work will involve complex analysis and presentations of the findings to committee for which excellent written and oral

communication skills are essential. Candidates will be in their mid 20s with several years' credit analysis experience. An additional European language is desirable but not essential, however, individuals must have had experience of working within a team and be confident self-starters with good presentation. An attractive remuneration package will be offered which will entirely reflect experience.

Interested applicants should contact Ann Semple on 071-831 2000 or write enclosing a full curriculum vitae and detailing both current remuneration package and expected salary to:

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Structured Financing

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Reporting to the London based International MD, the role encompasses developing, negotiating, evaluating and structuring financial guarantee transactions, typically highly complex, quality debt issues. It involves extensive contact with European financial and commercial organisations and requires considerable travel in Europe.

Candidates need not have specific experience in the asset securitization field. However, they must have a minimum 5 years corporate finance experience in creative lending - eg. structured finance, capital markets, project/property/trade finance. High level intellectual/analytical abilities

must be combined with proven capability to generate and negotiate business. Substantial work experience in Continental Europe is mandatory, as is a wide network of European banking contacts.

Fluency in English and at least one other European language is essential. This is an outstanding career opportunity in a dynamic, fast expanding organisation which is operating world-wide.

Excellent salary and benefits commensurate with experience, plus performance bonus and long-term incentive plan.

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attractive salary
plus benefits

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The successful candidate will be responsible for the management, performance and growth of the business unit with particular emphasis upon Sterling-denominated option products. With a minimum of four years experience of active dealing, you will have been running an interest rate option book and have a broad knowledge of other products.

Ideally candidates will be high calibre numerate graduates in their late twenties to mid thirties. In addition to relevant trading experience, the chosen applicant must possess strong communication skills, be self-motivated and willing to accept considerable responsibility.

Remuneration, augmented by an attractive benefits package, is negotiable and will reflect fully the high calibre and performance expected of the successful candidate.

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John Johnstone,
Assistant Director - Personnel,
Hill Samuel Bank Limited,
100 Wood Street, London EC2P 2AJ.

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INVESTMENT CONSULTANCY

R WATSON & SONS is one of the country's leading firms of independent consulting actuaries with an extensive list of clients who, together, account for over 40% of self-administered UK pension fund assets. Amongst its wide range of services, the firm is strongly committed to the expansion of its Investment Consultancy unit which uses the latest computer technology to provide high-quality advice to funds of all sizes. Growth is planned in pension funds and also in the emerging sectors of insurance companies and European institutions.

The firm intends to become the pre-eminent force in investment consulting. To help achieve this and meet the rapidly-increasing volume of business, a high-calibre senior investment consultant is now required at the firm's attractive offices in Reigate. Working as part of a specialist team, you will be responsible for a list of clients for whom you will be the principal point of contact and source of investment consulting advice. Prospects for expansion in this area are excellent, and you will be

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Salary, which is not expected to be a barrier to exceptional candidates, is accompanied by a bonus, car, non-contributory pension, private health insurance, and relocation assistance where appropriate.

To apply for this outstanding opportunity, please send a full cv, indicating current salary, to John Patrick, Ref: 4636/JP/FT, PA Consulting Group, Hyde Park House, 60a Knightsbridge, London SW1X 7LE.

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■ Reporting to the Director of Product Innovation and working closely with the Main Board to identify, develop and create new insurance products for pension plans, company insurance, private insurance and financing.

■ Close liaison with the operating companies to introduce, monitor and evaluate the commercial success of the product programmes.

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THE QUALIFICATIONS

■ A qualified Actuary, 30-40 years old with an excellent track record including new product development. Broad knowledge of all aspects of insurance. Prior international exposure beneficial.

■ Strong commercial flair. Able to sense commercial opportunity, test product viability analytically and champion products through to launch.

■ Excellent communication and interpersonal skills. Able to motivate and win commitment to new ideas. Prepared to relocate to Holland and learn Dutch.

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The Next Step....



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MANAGEMENT SELECTION



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A key appointment
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MINIT has an excellent career opening for a high calibre financial manager in its Corporate Finance Office, located in Belgium (Aalst). Reporting to the Corporate Financial Controller, the prime tasks initially will be:

- review, analysis and interpretation of subsidiaries' budgets and forecasts, and the production of group budgets and forecasts;
- interpretation of subsidiaries' results and performance measures, entailing the production of top level financial reports;
- preparation of group statutory accounts, financial reports and ad hoc investigations;
- maintaining and improving financial controls throughout the Corporation.

We are seeking an individual, possessing good technical and analytical skills, with the ability to grasp complex issues quickly and to communicate effectively with all management levels. The successful candidate, male or female, will be 30-35, with a good academic background and progressive experience in accounting practice and industry. Experience within an international group and European language skills would be an advantage.

The remuneration package will reflect the significance of this post. Interested candidates should apply in writing with full CV to our consultants:

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We are looking for an Equity Investment Manager/Analyst to take specialist responsibility for various European markets and contribute actively to the expansion of the firm's business. Asset allocation is driven by a sophisticated, quantitative, value-oriented process, but traditional stock selection skills are required to provide incremental returns for our European and individual country funds.

The ideal candidate will be a computer-literate graduate who has a minimum of 3-4 years experience preferably with exposure to the UK as well as Continental Europe. Self-motivation, determination and the ability to work effectively with a team are essential.

Salary and benefits are excellent. If you are interested, please write with full c.v. to: Box No. A968, Financial Times, 1 Southwark Bridge, London SE1 9HL.

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- To ensure that documentation quality requirements and deadlines are met.

Candidates should have a working knowledge of French, possess a university degree, good writing skills and previous experience or specific training in technical software documentation. They should be familiar with desktop publishing methods. Initiative and organization are essential. Frequent contacts with development engineers and technical support staff require good communication skills.

Please send letter and CV to Mr Michael Grayson

MATRA DATAVISION - Unit 6 and 7
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University of Warwick Science Park
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Fax no 203 69 39 30



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No. 1 New Street, (off Bishopsgate), London EC2M 4TP
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هكذا صحت القول

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Chief Executive

The Valuation Office Agency from £55,000

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■ As Chief Executive, you will be responsible to the Board of Inland Revenue and accountable to Ministers for the work of the Agency. The Valuation Office provides professional advice to Government Departments and other Public Bodies in connection with the valuation, acquisition and disposal of all types of real property where public funds are involved. It carries out valuation for taxation purposes and prepares and maintains Valuation Lists for rating in England and Wales. You will have managerial freedom to meet tough and progressively improving targets.

■ The Chief Executive will need knowledge and substantial experience of corporate finance, strategic planning and the management at a senior level of a large complex organisation. He or she will also be able to demonstrate excellent skills in communication and representation; the capacity to achieve demanding objectives;

and the commitment to improved efficiency, effectiveness and the quality of service to customers. The successful candidate will probably be a professionally qualified surveyor with substantial management experience; a professional qualification in property valuation would, therefore, be an advantage but is not essential.

■ The job will be based in London and the appointment will, initially, be for a period of 3 years, with the possibility of extension. It is hoped to make the appointment as soon as the successful candidate can become available. A remuneration package will be offered which will include a salary (negotiable but not less than £55,000 depending on qualifications and experience) plus a sizeable performance related addition. The package will include assistance with relocation (where appropriate) and a non-contributory pension scheme.

■ For an application pack (to be returned by 9 November 1990) please write to Andrew McBride, Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1JB or telephone Basingstoke (0256) 468551 (answering service operates outside office hours). Please quote ref: CE/VO. The Civil Service is an equal opportunity employer

The Valuation Office

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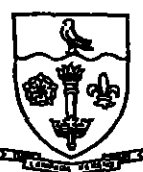
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VISION
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The Dean will lead the planning, development, marketing and delivery of the School's undergraduate, postgraduate and post-experience courses. He or she

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For further written information and details of how to apply please contact the Senior Personnel Officer at the University, Hull HU6 7RX. Telephone: 0482 465807. Closing date for applications is 19 November, 1990.

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24 replies

5 shortlisted

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ACCOUNTANCY COLUMN

Survey examines need for special standards

By Pratap Chatterjee

THE INTERNATIONAL ACCOUNTING STANDARDS COMMITTEE (IASC) will later this year send out a questionnaire to its developing-country members, asking them if they have special reporting needs that they feel have not been addressed by the committee.

The IASC has been under pressure from several of its member countries to recognise that countries with diverse national economic systems and policies may need special accounting standards.

Many countries use IASC standards because they do not have the resources to develop their own or because their own standards are based on colonial systems that are now badly out of date.

For example, Namibia, which recently became independent, has asked the Institute of Certified Public Accountants of Kenya to help it set up a national accounting institute from scratch using international accounting standards.

But many members have had to turn to the IASC for help in implementing specific IASC standards because of conflicts with national law. Some developing countries say the standards do not adequately reflect their economic circumstances.

A letter from the Institute of Chartered Accountants of Zimbabwe to the IASC, reflects some of these concerns. It says: "The existing standards appear to be the driving force behind proposed changes. It presupposes the existence of a free-market economy."

The IASC has responded to the requests for special consideration by drawing up standards to address some of the more pressing problems in stan-

dards such as IAS 29, Financial Reporting in Hyperinflationary Economies, which was designed specifically with certain Latin American countries in mind.

More recently, it has launched a survey of developing countries - which comprise two-thirds of its membership - to see if they really do need special treatment and if so, what these special areas might be.

One aspect of the survey will be the various processes of drafting national standards. The IASC hopes to identify methods that can be used more widely. Most of the countries ask local business communities to study IASC guidelines and decide if they are fully relevant to existing conditions.

Ms Joyce Mwangi, executive secretary of the Kenyan Institute said: "We do not agree western standards but we do realise that standards that are internationally accepted must have some value for us and therefore we use them as a starting point."

Mr David Cairns, secretary-general of the IASC, said that neither he nor the board of the IASC believed that developing countries needed special accounting standards.

He pointed out that many developing countries, such as Singapore, had adopted IASC standards in their entirety. He said: "Even the standards that were developed on request from the developing countries were generally applicable to developed countries too and we have discovered that countries like Tanzania, which evolved their own standards, actually conform with almost two-thirds of our standards."

Certainly there is an increasing

demand to use international standards. For example South Korean companies, anxious for international investors to take an interest in them, have been making efforts to comply with international and US standards.

Dr D.H. Kim, president of the Korean Institute of Certified Public Accountants, said South Korean accounting standards, which had been given a complete overhaul over the past year, were now on par with international standards.

Mr James Siegfried, Coopers & Lybrand's international representative at its firm in Seoul, Samil Accounting, said that not all these

standards were required to be implemented immediately but many Korean firms were already voluntarily asking for help in preparing financial statements under US Generally Accepted Accounting Principles (GAAP), in preparation for the market liberalisation.

While South Korean companies and their economic policies are largely modelled after their Japanese and US equivalents, this is certainly not true in other developing countries. For instance, if Engines Limited, a company in Malawi, decides to buy parts from Widgets Incorporated, a

New York company, which it then uses to make product AB.

The cost of the parts is \$100, which Engines has to buy from the Malawi government. Because US dollars are scarce in Malawi, it has to wait for some time, during which it loses interest on the money it deposited with the government. Then it has to pay more to buy the dollars when they become available because in the meantime the Malawi kwacha has been devalued.

Engines issues its annual statement just after receiving the widgets, saying it expects to pay out the equivalent of \$100 in Malawi kwacha. In its next statement it therefore has to record a foreign exchange loss. Now while Engines could have forecast the event, it could not have predicted the precise loss.

If Engines was based in London, it would probably not have faced this problem, because US dollars are readily available. Likewise Engines could have hedged its exposure to the foreign exchange fluctuation. However, these options are not normally available in developing countries.

While this scenario is fictional, it corresponds closely to problems faced by companies in Malawi. The Society of Accountants in Malawi, which normally follows the IASC rules, did have issued a special standard to take care of the problem.

Now if Machines, a competitor of Engines based in Niger, whose currency is based on a fixed exchange rate of CFA50 to the French franc, lost no money on a similar purchase - apart from the fluctuation of the French franc against the US dollar -

then Machines has to devalue the price of its goods to make it competitive with Engines' products which are priced in devalued Malawi kwacha.

For the international investor or analyst who wants to compare Engines or Machines with their counterparts in the UK or the US, the financial statements are not likely to reflect the true economic position or future of the companies because of their different national circumstances.

According to Mr Cairns, the biggest obstacle to using a single set of international standards is differing national tax laws.

Mr Robin Cahill, a partner in KPMG Peat Marwick's Nairobi office, said that for trans-national companies, accounting policies might also reflect restrictions on repatriating dividends or royalties in foreign currencies.

These are some of the problems the IASC will have to look at when it prepares its report.

What it will recommend is hard to say but almost certainly it will be in favour of allowing countries sufficient accounting alternatives without becoming too lax. It will also probably be in favour of as much disclosure as possible so that the investor understands the economic circumstances affecting the company.

However, some countries may object even to this. For example the Bahamas would prefer not to adopt the standard on related party disclosures at all, because it feels that disclosing control over enterprises would defeat the purpose of its offshore tax haven.

Report will almost certainly recommend allowing some national alternatives

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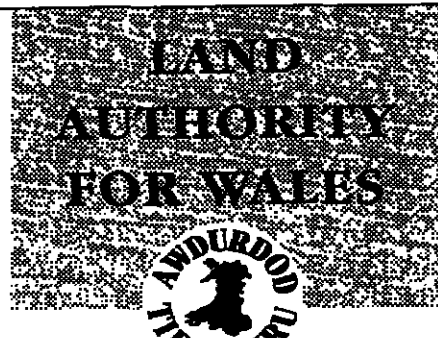
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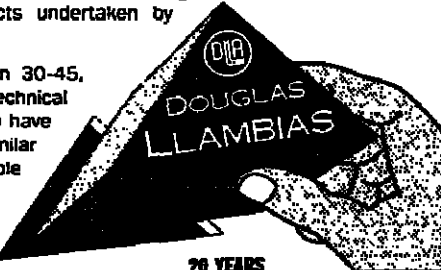
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Major subsidiary of highly profitable UK Group with an excellent international reputation in the industrial control field. Market leader in specialist sector with outstanding new product opportunities. Ambitious, commercially astute Finance Director sought to assist the MD enhance strategic growth and operating efficiency. Will join a young and determined new management team, running an autonomous £20 million business. Exceptional growth prospects.

THE ROLE

■ Board member responsible to MD for financial and information systems and reporting plus facilities and personnel administration.

■ Active role in development and implementation of an aggressive growth strategy.

■ Rapid upgrade of financial reporting and manufacturing control systems to improve efficiencies and working capital management.

THE QUALIFICATIONS

■ Bright qualified Accountant early/mid 30s. First class professional training with proven record in senior financial management in a recognised manufacturing organisation.

■ Balanced strategic and commercial focus. Able to provide accurate financial information for decision making at both project and strategic level. Manufacturing systems implementation experience.

■ Excellent interpersonal skills. Motivating others and effecting change. Potential to move to a Group Financial Director role in 2/3 years.

London 071-493 1238
Manchester 061-941 3818

Selector Europe
A Spencer Stuart Company

Please reply, enclosing full details to:
Ref F2061001 Brook House,
115 Park Lane, London W1Y 4BJ.

مركز استشارات

International Credit Manager

- c.£30,000
- Car
- Benefits including non contributory pension
- Relocation assistance available
- Based in Telford, Shropshire

Our client is the European head office of a major US based Group. The Group is one of the largest US manufacturers and marketers of basic family apparel. The Telford site operates as the main distribution point for the UK, France, Italy, Spain and Germany. Net sales have doubled over the last four years with the European division turning over \$100m and the UK £30m.

They now have a need for a Credit Control Manager to co-ordinate all UK and European credit control. Reporting to the Vice President Europe in Telford, you will control a team of 8 in the UK and also staff throughout Europe.

The role will involve establishing and maintaining credit limits for all UK and European sites necessitating some travel overseas. As Europe nears 1992 this will have a marked impact on the role and the Group.

Candidates should be experienced Credit Managers, ideally MCM, who have gained significant exposure to an international operation and co-ordinating functions therein. You should be computer literate, a self starter with proven management skills. Our Client, in return, offers an excellent remuneration package, including full relocation assistance.

For consideration please telephone Vanessa Moon on 021-631 4030 (days) or 0902 791267 (evenings and weekends). Alternatively fax your CV on 021-643 7159.



14 The Square, Broad Street, Birmingham B15 1AS.
Fax: 021-643 7159



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ABS GROUP

FINANCE DIRECTOR "Innovative Services Worldwide"

London

The American Bureau of Shipping, best known for its classification service, has developed its core activities into a wide range of advisory services for maritime and industrial clients worldwide. Its exceptional technical expertise is spread amongst 160 offices in 88 countries, and is supported by the latest technologies and research.

Following a recent reorganisation, the Finance Director will take immediate responsibility for one of three new regions and will cover Europe, Middle East and Africa. Working closely with the Company President in London to develop financial systems and strategies, he/she will combine a Head Quarters management role with an international advisory function, ensuring the adherence of

c.£45,000

country offices to 'best practice'. The Finance Director will also co-ordinate the development and implementation of computer systems throughout the region.

This demanding and wide-ranging role requires a qualified accountant with previous experience in a technical service/project organisation. Applicants must also demonstrate management skills and should have reached financial controller level or higher with their existing employer. A thorough knowledge of project accounting methods is essential as is an empathy with highly professional, non-financial staff. Please contact Hilary Douglas with a full curriculum vitae, quoting reference A2124 at the address below.



Peat Marwick Selection & Search

70 Fleet Street, London EC4Y 1EU

Financial Controller

Oil Industry

East Of Scotland,
Package To £40,000,
Car, Executive Benefits

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

Part of a US multinational company, this independent subsidiary manufactures high precision capital equipment for the oil industry, primarily in the North Sea. In line with long term development plans, they now seek a talented ambitious accountant to assume responsibility for the full financial function, the quality of management information and the effectiveness of the operating systems and controls. As a member of the senior management team, the brief will also encompass other wider ranging responsibilities.

Professionally qualified in the age range 35-42, you will have board level experience in a strategic role and at least five years financial management in a manufacturing organisation, preferably high quality engineering. Most importantly you must have the stature, personality, drive and commitment to join the core team dedicated to the success and growth of this company.

The position calls for a mature professional who can grasp this opportunity where the potential exists for longer term career moves into senior management.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, J.A.D. Fisher, Hoggett Bowers plc, 21 Charlotte Square, EDINBURGH, EH2 4DF, 031-220 3990, Fax: 031-220 3998, quoting Ref: R12034/FT.

Financial Controller

Feinmechanikindustrie

Ubach Pallenberg

Deutschland

c 130.000.- DM, Firmenwagen
und Vorteile, einschl.
Umzugspaket

Eine 100%ige Tochtergesellschaft einer äußerst erfolgreichen Division einer größeren UK Group plc sucht jetzt einen Financial Controller. Die Gesellschaft befindet sich nur an dem einen Ort, hat einen Umsatz von circa 80 Millionen DM und rund 180 Beschäftigte und stellt eine Reihe Kupfer- und schmelzmetallische Zubehörsysteme her. Sie werden mit dem örtlichen Geschäftsführer zusammenarbeiten und dort den Finanzdirektor der Division, der von Großbritannien aus arbeitet, und dem Sio unterstellt sind, vertreten. Mit Personal sowohl in der Finanz- als auch in der EDP-Abteilungen sollen Sie das allgemeine Rechnungswesen, die Berichte- und finanziellen Analysen, Kreditkontrolle und das Budgeting überwachen und den Monatsabschluss und P. & L. zu Gruppen- und Betriebszwecken zusammenstellen. Einnahmenkontrollen, einschließlich bankmäßige Abrechnungen, Lagerbestand, Investitions- und Vermögensverwaltung wird auch mit einbezogen. Sie sollten Ende 20 oder älter sein, UK Chartered Accountant (ACA, FCA), fließend Deutsch sprechen und über gute Erfahrung in der Industrie in mehreren aufeinanderfolgenden, anspruchsvollen Positionen verfügen. Sie sollten einen ausgezeichneten Werdegang haben und in Deutschland oder bei deutschen Gesellschaften beschäftigt gewesen sein und sollten über gute Organisationskenntnisse mit dem Personal verfügen. Erfahrung im deutschen Steuerwesen und gesetzlichen UK-Finanzwesen würde ihrer Entwicklungsfähigkeit für strenge Kontrollen und Berichtsdisciplin helfen. Hier handelt es sich um eine erste Karriere innerhalb eines fortschrittlichen Unternehmens. Wir bitten um Bewerbungen in der englischen Sprache; die anfänglichen Interviews werden örtlich stattfinden.

Bewerber/Bewerberinnen sollten ein umfangreiches curriculum vitae einschicken oder ein Personal History Formular telefonisch anfordern, alle Bewerbungen werden vertraulich behandelt. Wenden Sie sich bitte an D. Wroughton, Hoggett Bowers plc, 70 St James's Street, NOTTINGHAM, NG1 6FJ, England. Tel Nr: 0602 412019, Fax Nr: 0602 474819, unter Angabe der Ref Nr: E17051/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

AUTOGLOSS

SOLAGLOSS

CARGLOSS

Richmond

This international group is a highly successful, rapidly growing, innovative organisation. The group operates in four continents with worldwide turnover of c.£500m. Business activities are focused upon automotive glass replacement. The group is already the established European market leader with ambitious plans for the future.

Following a recent major restructure the Group now requires two high calibre individuals for the following roles:

GROUP FINANCIAL ACCOUNTANT

The Group Financial Accountant will ideally be a young, graduate, recently qualified Chartered Accountant looking for the right first move into the commercial world. Duties and responsibilities will include:-

- * Treasury management, including foreign
- * Sanitary consolidations
- * Responsibilities for the financial administration of structure companies including:-
- Budgeting and forecasting
- Production of management accounting information
- General accounting
- Taxation compliance and strategy
- * Presentations to senior management
- * Special projects involvement including acquisitions, funding proposals and corporate and tax structure issues.

These are outstanding opportunities for intelligent, articulate individuals who have the enthusiasm, energy and commitment to play a significant role in the management of this expanding international group. In both positions effective communication with overseas operations will be essential and this will involve some foreign travel opportunities. The Company offers an attractive benefits package including fully expensed car, health and pension schemes. As a matter of policy the group offers and maintains very competitive salaries.

For further details, please telephone John Krefe who is advising the client, on the number below or 081 444 7501 (eves) or write enclosing a full CV.



personally recommended
EXECUTIVE CONNECTIONS

COMMERCE AND INDUSTRY 40 SAGE STREET, LONDON WC1R 4AA TEL: 071 242 8103 FAX: 071 831 4577

From retail, service
or manufacturing to
investment banking...

HIGH CALIBRE ACMA/ACA

London

c£60,000 + car +
banking benefits

A major investment bank, totally committed to its businesses, our client is a key player in the world's financial markets.

This vital new position has been created to ensure increased commercial and accounting effectiveness in a major division of the bank. The successful applicant will challenge policies, practices and procedures and will identify problems and provide and implement solutions. Success in this project oriented and highly visible role will lead to a significant and senior line management position.

Applicants for this demanding role should be commercially astute graduate accountants with strong technical skills and impressive records of achievement in "blue chip" environments. Likely to be in their 30s, they must have excellent presentation, man management and computer skills.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/948/F.

The Top Opportunities Page appears every Wednesday in the Financial Times. For further information please contact

Elizabeth Arthur
071-873 3694

Stephanie Spratt
071-873 4027



WITH A DIFFERENCE

TAX MANAGER

C \$45,000 + CAR

WEST LONDON

Our Client is a US Multi National Group, a leader in information technology. Due to the increasing complexity of its world wide tax affairs it has been decided to augment the European team with this new appointment.

Ideally a qualified accountant aged 30+ and currently occupying a senior post in a major international organisation, sound experience of UK corporate tax, VAT and familiarity with Customs and Excise procedures is required. A working knowledge of US international tax compliance would be a distinct advantage as would practical exposure to European taxing jurisdictions.

Above average communication skills and a pro-active rather than reactive approach to problems are essential personal qualities.

The benefits, which include a prestige car, and the progression potential are excellent.

Please write in total confidence quoting ref IOH/910 to:

The Director,
Executive 2000 Search and Selection,
Sutton Park House, 15 Carshalton Road,
SUTTON, Surrey SM1 4LE.

EXECUTIVE
2000
SEARCH AND SELECTION

Management Consultancy

Graduate Qualified Accountants to £40,000+ car

We are part of BDO Binder Hamlyn, one of the largest international firms of accountants and consultants. We aim for excellence in the provision of management consultancy services from concept to implementation. We meet our clients' needs by helping them succeed through improving their performance. We work in multi-disciplinary teams, focusing on planning and systems, people and organisation.

Our clients range from major international companies to medium-sized commercial businesses and public sector organisations. Their needs are diverse and include developing new strategies, exploring the viability and resourcing of new concepts, developing and improving responsive planning, budgeting and management

information systems, and ensuring the right transaction processing systems are in place.

Our Business Management Division needs additional people with an enquiring mind, accustomed to questioning basic assumptions, and with the skills, experience and determination to produce first class results in the following practice areas:

- * strategic planning; * feasibility studies;
- * profit improvement;
- * management and financial information systems.

We are currently looking for qualified accountants in their late twenties/early thirties with a good first degree and a career history which demonstrates success. In

return we will provide you with a tailored training programme, a wide variety of assignments, the opportunity to build on your existing skills, and rapid career progression.

Interested? Please telephone Paul James, Director, Business Management Division, on 071-489 9000, or write to him at 20 Old Bailey, London EC4M 7BH.

Locations: London, Leeds & Manchester.

BDO CONSULTING

BDO Consulting
20 Old Bailey,
London EC4M 7BH.
Tel: 071-489 9000

Finance Director

A Leading Role in Corporate Management

Hertfordshire

c. \$45,000 Plus Executive Benefits

Part of a leading financial group this highly respected company provides the full range of commercial and residential property services to corporate and private clients and markets successfully a variety of sophisticated financial services products through its national network of over 500 retail outlets. To ensure optimum efficiency of its operations it now wishes to appoint a Finance Director.

Working with the Chief Executive you will enjoy executive accountability for the financial management of the company. Contributing to the corporate plan and advising on financial aspects of operational issues you will implement financial strategy through the introduction of effective information systems and controls. Responsible for a team of professionally qualified staff, you will also develop and maintain close communications with external advisers.

An ACA with several years' post-qualification experience, ideally gained in a retail environment and including the establishment and development of a sophisticated finance function, you are unlikely to be aged less than 35 years. Your strong interpersonal and persuasive skills enable you to work as a team member as well as independently. Highly energetic and professional in approach you are resourceful, enthusiastic and committed.

This is a senior level post which carries considerable prospects for further advancement. The salary and benefits package is generous and includes an executive car and a share option scheme.

To apply, please write - in confidence - enclosing your curriculum vitae and a daytime telephone number to Margaret L Elliott, Ref: 38057, MSL International (UK) Limited, 32 Aybrook Street, London W1M 3JL.

MSL International

Treasury Manager

A New Appointment in a Major Property PLC

To £35,000 + Benefits

London

Our client is a major, quoted property investment and development group of the highest standing, and its portfolio includes commercial, industrial and retail properties throughout the UK.

The group now wishes to appoint a person to be responsible for managing and developing the treasury function. Key responsibilities will include the analysis, negotiation, and management of new funding arrangements, the management of the group's current and forward cash flows, including the profitable investment of surplus funds, and the operation of appropriate systems and procedures for the treasury function. In addition there will be an active involvement with the accounting function, and exposure to other financial areas.

As the successful candidate, you will be about 30 years old, probably qualified in treasury, and preferably also in accounting or

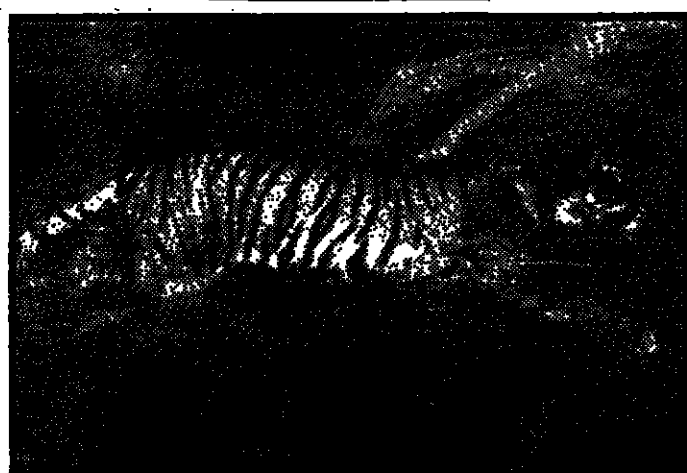
banking. You will have had experience of treasury management and operations within a substantial PLC, and extensive knowledge of the UK banking and long-term capital markets.

Experience of property financing will be very helpful, although not essential, and you will have a sound understanding of the accounting and tax implications of funding alternatives. You will have a keen, analytical mind, be able to take initiatives in developing this new role, and be a first-class communicator at all levels.

An attractive salary and benefits package is offered, including a car, profit share and non-contributory pension. If you wish to be considered for this appointment, please write - in confidence - enclosing a CV and details of current remuneration to Douglas Austin, Ref: 7176, MSL International (UK) Limited, 32 Aybrook Street, London W1M 3JL. Tel: 071-487 5000.

MSL International

We're Chasing A Rare Animal



FINANCIAL DIRECTOR COVENTRY



Our client is in the hunt for a Financial Director with a dynamic business sense to take a pro-active role in ensuring the overall and continued success of a £30m-plus operation.

An autonomous division within a diverse international group, this company is in a fast-moving, sales-led business and so requires a Financial Director with proven experience in this kind of environment.

With an open brief it will be your responsibility to streamline the financial information supplied to help achieve targets and growth. Aiming for a 25% increase in annual turnover, you will make a key contribution to the management strategy. This will require an active involvement in much more than purely financial matters, including an awareness of the manufacturing, supply and sales elements of the business.

For this demanding role you will need tigerish qualities. A positive and dynamic personality will allow you to succeed as part of the 5-strong management team made up of committed individuals. A qualified chartered or management accountant, your experience will have included an agency/sales environment.

The substantial benefits on offer reflect the rare

quality expected of this individual, a package well in excess of £40k includes all the benefits associated with such a leading organisation.

Written applications, stating any companies to whom you do not wish your application to be forwarded, should be sent quoting reference 748333/A c/o Julie Towers, at Riley Advertising Ltd., Riley House, Felham Road, Sherwood Rise, Nottingham NG5 1AP.

LONDON
BRISTOL
BIRMINGHAM
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LEEDS



RILEY

GLASGOW
NEWCASTLE
MANCHESTER
NORWICH
NOTTINGHAM

FINANCIAL CONTROLLER

Thames Valley
to £40,000 + car + bonus

Part of a \$12 billion US food group, this £80m-turnover UK subsidiary manufactures, distributes and markets a range of household-name consumer goods - many of them brand leaders in their sector. With access to the international marketing and R&D facilities of the parent, the company is well placed to build on its established reputation, and plans significant growth throughout the 1990s.

Owing to internal promotion, an excellent opportunity has arisen for a high-calibre Financial Controller. Reporting to the Finance Director, this is a role with broad responsibilities and a significant commercial content. You will be expected to control the entire finance function as well as providing advice and guidance to your management colleagues across other disciplines.

Other key responsibilities will include producing all management and statutory information, running a team

of around 30 staff, developing and enhancing the computer systems, and deputising for the Finance Director.

Ideally, you will be a qualified accountant, aged 33 to 45, with considerable experience of running a finance function - preferably in a manufacturing company. A thorough knowledge of sophisticated computer systems and strong man-management skills are essential ingredients. Equally important will be a record of achievement in blue-chip organisations, commercial awareness and the credibility to make Board-level presentations both internally and externally.

The salary is accompanied by an attractive range of benefits including executive car and significant bonus scheme. This is an opportunity for the right individual to make a vital contribution to the growth of the organisation, and future career prospects will consequently be excellent.

If you are interested in this challenging position, please send a brief cv, indicating current salary, to Patrick Johnson, Ref: 4641/PI/FT, PA Consulting Group, Hyde Park House, 60a Knightsbridge, London SW1X 7LE.

PA Consulting Group

Creating Business Advantage
Executive Recruitment - Human Resource Consultancy - Advertising and Communications

Financial Controller National Charity

Birmingham

This large national charity operating throughout England and Wales is actively seeking a Financial Controller to lead their accounts team based in Birmingham.

Key aspects of the position will include coordination of complex financial systems and the provision of timely and accurate management information. As a key member of the closely-knit senior management team you will be actively involved in strategy formulation and overall direction of the organisation.

You will be a Qualified Accountant with relevant experience in a structured financial control environment. Knowledge of central and local government funding

From £25,000

procedures would be a distinct advantage. Personal qualities should include enthusiasm, commitment and the desire to work in an organisation dedicated to social change.

Salary will be negotiable according to age, qualifications and experience, and will not be less than £25,000.

Replies will be forwarded directly to our client. Please send full personal and career details, listing any organisations to which your application should not be sent, quoting reference F1017B to Stephen Bailey, Ernst & Young Search and Selection, PO Box 1, 3 Colmore Row, Birmingham B3 2DB.

Ernst & Young

Finance Director - Designate

c £30,000 + car + share options + benefits Rochdale

Our client, a well established company manufacturing a comprehensive product range for the building industry, occupy an eleven acre custom built factory, acknowledged to be one of the most modern joinery and distribution complexes in the UK. With a current profitable annual sales turnover of some £7 million and having illustrated an estimated 35% growth for the current year with a forecast of continued expansion, the company is seeking to employ an experienced Accountant in the role of Finance Director - Designate who will be responsible for the provision of a strong commercial input in addition to the full range of accountancy and company secretarial services.

Candidates, in the age range of 32-40, must be mature Chartered Accountants who can demonstrate practical hands-on experience in a manufacturing environment, a good working knowledge of computerised systems and of having contributed effectively to the commercial well being of a growing organisation.

The remuneration package is attractive and includes a salary of c.£30,000 per annum, company car, pension and life insurance scheme, private medical care and, when confirmed in a Board position, the opportunity to participate in a revenue approved share option scheme. It is considered the post offers long term career prospects and significant benefits to an ambitious energetic Accountant wishing to contribute at Board level to the effective management and commercial development of this progressive company.

Please send details of your career to date and contact telephone numbers, quoting reference D6264/FT, to George Hopwood, Grant Thornton Management Consultants, Heron House, Albert Square, Manchester M2 5HD.

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هكذا عندنا اتصل

PQE

EAST BERKS

c£28,000+car

Systems/Management Accountant

A high-profile business services multinational seeks an innovative individual who can contribute to its rapid expansion by improving the quality of its management accounts. Reporting to the Finance Manager, you will be using sophisticated mainframe and PC systems to create an intelligent source of business information that can be utilised by non-accounting management. Ref: PQE 101046

Contact the Manager, 9 Peasod Street, Windsor, SL4 1DN
0753 851447
Opposite Marks & Spencers
Or the PQE Specialist advising on this appointment on 0753 76677

CAMBERLEY

£28,000

Management Accountant

Successful, medium-sized engineering company (subsidiary of blue chip plc) seeks qualified Management Accountant. Reporting to the Chief Accountant your role will include divisional management reporting, budgeting, costing and introduction of a new accounting system. M.O.D. accounting would be an advantage. Attractive benefits package including BUPA, contributory pension scheme, discounts, 25 days holiday. Ref: 400326

Contact the Manager, 1 Cambridge Walk, Camberley, GU15 3SW
0276 22232
Next to Army & Navy
Or the PQE Specialist advising on this appointment on 0259 460399

S. LONDON

OTE £27,000+

Newly Qualified Company Accountant

Directorship of this medium-sized service company is a real possibility for the successful candidate. You will be responsible for the entire accounting function of 3 subsidiaries of this rapidly expanding company and also take on supervision of a small team. Could suit someone seeking their first commercial move from practice. The negotiable benefits package could include a car. Ref: 3491041

Contact the Manager, 52 George Street, Croydon, CR0 1PB
081-680 4034
Next to Army & Navy
Or the PQE Specialist advising on this appointment on 081 770 0500

BRENTFORD

£27,000

Finance Manager

A multinational company has a vacancy at its head office for a Manager to exercise strict financial/administrative control over regional operations. Also to assist in the development and evaluation of new business opportunities. Excellent large company benefits are offered including company car, 25 days holiday, executive medical plan, executive bonus and long-term incentive plan. Ref: PQE139B1

Contact the Manager, 69-71 King Street, W6 9HW
081 748 9707
Opposite McDonalds
Or the PQE Specialist advising on this appointment on 0823 50350

MILTON KEYNES

£26,000

Central Accounting Manager

A prestigious new company relocating to Milton Keynes is currently seeking a qualified accountant to run a large, rapidly expanding accounts function. Also to co-ordinate with other departments in the design and implementation of new financial systems. Excellent career opportunities and the package includes BUPA, pension, company car and 29 days holiday. Ref: 881711

Contact the Manager, Unit 2, Midsummer Blvd, Milton Keynes, MK9 2EA
0908 660061
By Post House

ESSEX

£23,000

Project Group Accountant

A highly respected electronics and engineering company requires a qualified accountant to prepare periodic cash flow reports, monthly turnover and contribution forecasts, ad hoc costing and financial analysis projects. You will also be supervising and training a number of project accountants. Attractive package including relocation expenses, company car and 5 weeks holiday. Ref: PQE 1009C4

Contact the PQE Specialist advising on this appointment at
3 New London Road, Chelmsford, Essex CM2 0NA
0245 496323
Near Shopping Precinct

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(24 hour answering service)

REED...

accountancy

Financial Controller

A world leader in their highly specialised engineering sector, my client is a £27m autonomous subsidiary of a global company. International career development of the existing Controller has created this opportunity for a first class Accountant with proven managerial flair.

Operating at Director level, you will be responsible for providing a full financial and general accounting service for 3 discrete business divisions. Key to this role is your ability to resolve financial issues with divisional Directors, the continued development of sophisticated reporting systems and career development of the principal players in your team.

Probably a graduate, qualified and in your 30's, you will have proven financial and man-management skills developed in a large complex organisation.

This is an outstanding opportunity where success will be rewarded by an excellent package and career development on an international scale.

Please send your CV to Tony Clarke, quoting ref. MD2602, at Macmillan Davies Consultants, Salisbury House, Bluecoats, Hertford, Herts SG14 1PU. Tel: (0992) 552552.

Top Managerial Role
Multi-national
Subsidiary

South East

£30,000 + Car



Macmillan Davies

Financial Controller

c. £27,000 + Company Car
and benefitsPrestigious
Docklands Office

Super Channel is the biggest cable network channel in Europe supplying cable TV to 23 million homes in 22 countries. It is the entertainment channel that provides Europe with the only multi-lingual news service and is Europe's leader in co-production and live broadcasts.

The impressive growth of their network has led to the need to appoint an energetic and lively, young Accountant to control and develop the financial function.

Reporting to the Head of Finance and Administration responsibility will be for the

production of the financial and management accounts, and will involve working closely with non financial managers, both in the UK and Europe. Ideally aged 26-33 and preferably qualified, they are seeking an experienced and technically competent, computer literate, Accountant who is both flexible and interested in becoming involved in every aspect of this exciting and innovative business.

To apply please send CV in confidence, quoting ref. CL/121, to Chris Lane, CEDAR International, 1st Floor, 43 Eagle Street, London WC1R 4AP. Telephone: 071 831 8863

CEDAR
International

Hanson PLC

Treasury Assistant

Hanson PLC requires a dynamic energetic individual to increment its Central Treasury team.

Hanson PLC is one of the foremost growth companies of the last two decades and is committed to a continuation of this growth both organically and by acquisition in the UK and USA where half the group's businesses are located.

In the new post that has been created within the small, established Treasury, the individual will immediately gain a wide range of experience in the many different markets in which the Treasury operates. In addition there will be special ad-hoc Treasury projects arising, for which the individual will be responsible. The position offers a general corporate treasury experience within one of the UK's top ten largest companies.

The successful applicant will be a graduate or accountant in their mid-twenties, that will either have worked in a treasury environment, or sat the ACT examinations.

Remuneration will be competitive and commensurate with experience.

Applications should be made to:
The Deputy Treasurer, Hanson PLC,
1 Grosvenor Place, London SW1X 7JH.

LETTERS OF CREDIT
SPECIALIST

Our company, active in oil products marketing, is looking for a specialist in letters of credit to strengthen our operations/financial department. The candidate must have a good working knowledge of the oil industry and a minimum of two years experience within a documentary credit department of an international bank involved in oil trading.

Please write in confidence, enclosing a full CV, to: Box A998, Financial Times, One Southwark Bridge, London SE1 9HL.

RICHARD JAMES
ASSOCIATES
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QUALIFIED
ACCOUNTANTS

LONDON &
THAMES VALLEY

PREMIER HOUSE,
10 GREYCOAT
PLACE, LONDON
SW1 P1SB

TEL: 071-222 8866/
071-222 8037/8
FAX: 071-233 1759

FINANCE DIRECTOR

Can you achieve multi-million £ financial targets?

SALARY TO £41K + PRP & CAR

KENT

With the full support of the local authority and the tenants, the newly formed Tonbridge & Malling Housing Association will shortly assume responsibility for managing 6,300 properties. The new Association provides an exciting challenge to professionals wishing to assist in the growth and shaping of a major provider of rented housing in the South-East. We are aiming to provide the highest quality social housing service for both existing and prospective tenants and are seeking people with a commitment to excellence.

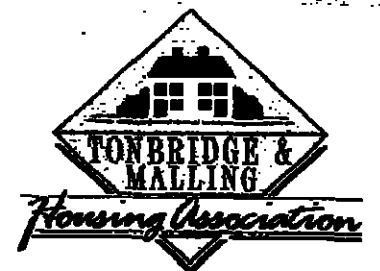
The Finance Director, a member of the Corporate Senior Management Group, will be responsible for the planning and implementation of the Association's financial strategy. Key areas will include the effective management of the Association's debts and assets, as well as providing high-level advice on funding for new schemes, budgetary preparation and monitoring, and ensuring financial targets are met. The Finance Director will have overall responsibility for the management of the Association's financial matters, and will lead a team of 11 staff.

To carry out this major role you will need to be a qualified accountant with several years experience at a senior level, ideally in a Housing Association environment. The ability to plan and work to tight timescales is important, but equally so are breadth of vision and enthusiasm for the aims of the Association.

We have a relocation and mortgage subsidy package. A full job description is available, or if you would like an informal discussion about the post, please contact John Ridley on (0732) 844522. Please apply by letter enclosing a CV to:-

John Ridley,
Managing Director (Designate),
Tonbridge & Malling Housing Association,
Block 11C, The Airfield,
West Malling, Maidstone,
Kent ME19 6LZ.

The closing date for applications is Thursday 1st November 1990 and first interviews will be held on Friday 9th November. Our aim is to be an equal opportunities employer.



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For further information
please call

Jennifer Hudson
071-873 3607
Denise Morris
071-873 3199
Richard Jones
071-873 3460
Georgina Harris
071-873 3392

FINANCIAL DIRECTORS

To secure the best appointments at senior level needs more than good advice, accurate career objectives and succinct presentation. InterExec not only provides career advice to successful executives but also retains the unique facility of our subsidiary company InterTex to bridge the critical gap between counselling and the right job. InterTex maintains a unique data base which comprises 6,000 unadvertised vacancies per annum, providing the only confidential 'placement' service.

If you are considering a move or need a new challenge then telephone (071-930 5041) for an exploratory meeting without obligation.

InterExec Plc
Landseer House,
19 Charing Cross Rd,
LONDON WC2R 0ES.
Tel: 071-930 5041

INTEREXEC

SENIOR FINANCIAL MANAGERS

Glaxo
An invitation
to explore career
opportunities with Europe's
top performing company

Meet some of our
Senior Finance Managers
for an informal discussion and a buffet
in West London*
on Thursday 25th October
anytime from 4.30 pm to 9.00 pm

Glaxo's June 1990 year end results, showing profits up 11% to £1.1 billion on sales of £2.85 billion, underline the Group's position as Europe's top performing company. This success is set to continue with the launch of a new generation of ethical pharmaceuticals.

Continuing growth will be achieved through astute business management in which finance managers will play a key role.

Glaxo Manufacturing Services Ltd, the Group's major international manufacturing company, is now seeking high potential Finance Managers and Analysts, probably aged to 30, for a number of key positions. An

opportunity also exists for a computer literate part-qualified Analyst.

These are commercial finance roles where you can quickly make your mark. Glaxo also offers:

- A fast-moving Blue Chip environment with outstanding career progression
- High visibility with real influence on business performance
- Excellent continuing training programmes
- Salaries to £30,000 plus car, benefits and relocation where appropriate
- Prestigious new offices at Stockley Park, West of London

*Telephone Sue Roosier on (0491) 410766 for details of the venue and to reserve your place. If you cannot attend please contact her at Barrett Webb Limited, Boston Road, Henley on Thames, Oxon RG9 1DY (Fax 0491 579825) enclosing a full CV.

ACCOUNTING STANDARDS
BOARD

The Accounting Standards Board is looking for a small number of experienced accountants with strong intellectual ability and good presentational skills. This is an opportunity to play a significant and highly visible role in the development of accounting standards and in shaping the Board's policy at a formative time for UK financial reporting.

Successful candidates are likely to have 5-10 years' post-qualification experience, including involvement in financial reporting issues at a senior level, possibly as a senior manager in a medium to large professional practice or at an equivalent level in industry or commerce. They will join a small, highly motivated team and take the lead role in developing their assigned projects from the initial research stage, through discussion with the Board and outside parties, to the issue of public exposure drafts and standards. One candidate may be invited to take special responsibility for the work of the proposed Urgent Issues Task Force.

A competitive salary package (including car, pension provision, and other benefits) will be offered according to experience. Secondment from an existing employer might also be considered.

If you believe that you meet this demanding specification please write by 31 October to Sydney Treadgold at Holborn Hall, 100 Gray's Inn Road, London WC1X 8AL, giving details of your career to date, specifying in particular your experience of, and interest in, financial reporting.

TAX ADVISER

London 1990 - Reading Autumn 1991

Circa £45,000 + Car + Benefits

With a pre-tax profit in excess of £1 billion, our client has an enviable profile in its sphere of operations. Rapid growth in its diverse businesses and an injection of new dynamic management strategies, has necessitated the expansion of the Group Taxation function.

Within the taxation department there now exists a high level position for an individual to undertake a senior advisory role, dealing predominantly with UK and International taxation.

Ideally you will be an Assistant Manager/Junior Manager, currently with a major firm of Chartered Accountants or within a commercial tax department, and have gained a thorough technical knowledge of corporate and oil related tax matters.

You will bring with you a drive and enthusiasm which will enable you to continue your career with the group both in the UK and worldwide.

As well as the advertised salary, you will be eligible for the full range of company benefits including company share and pension schemes. Where necessary, a generous relocation package is available.

To discover more regarding this exceptional opportunity, please contact Graham King on 071-437 0464, (evenings and weekends on 071-226 4557) or write to him, enclosing a detailed CV, at the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS

Queens House 1 Leicester Place London WC2H 7BP
Telephone: 071-437 0464

Derivative Operations City c£50,000 + Car + Bonus

Our client is a dynamic Financial Services Institution which prides itself on being at the forefront of product innovation and development. Continual expansion and increasing complexity of their derivatives trading, necessitates a senior appointment within the operations area to help drive forward and effectively manage this growth.

We require a high achieving graduate with a clear understanding of trading dynamics, funding, risk, settlements and the

information requirements of the front office.

Probably aged 27-32 and with exceptional analytical and interpersonal skills, the successful candidate will thrive on challenge and responsibility and already have exposure to a dealing environment.

Interested applicants should contact Diane Forrester ACA, Michael Page Finance, Executive Division, 39-41 Parker Street, London WC2B 5LH. Tel: 071-831 2000.

Quoting Reference 1002.



Michael Page Finance

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London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

& very attractive

packages to include

Commission

On Target Bonus

Car

Company Benefits

FINANCIAL DIRECTOR - SOUTH EAST SCOTLAND

Around \$45K plus equity participation and benefits.

Our Client is a UK Company in a process industry with strong export performance and turnover of \$100 million with ambitious expansion objectives.

The Company wishes to recruit a professionally-qualified Financial Director with experience of working with Financial Institutions as well as providing leadership to a small but very capable central financial staff. Operations are based in four UK sites, each of which is profit responsible.

The base is in South East Scotland,

close to Edinburgh.

Excellent benefits will include substantial equity participation after a qualifying period.

Please apply with full CV, including salary details, quoting ref. 402111/FT to Beverley Holmwood, Riley Advertising (Manchester) Ltd, Trafford House, Chester Road, Stretford, Manchester M32 0RS.

Please list separately any companies to whom your application should not be forwarded.

LONDON
BIRMINGHAM
BRISTOL
EDINBURGH
GLASGOW

RILEY

LEEDS
MANCHESTER
NEWCASTLE
NORWICH
NOTTINGHAM

CREDIT INSURANCE

The Credit Insurance Association is Europe's largest specialist credit insurance broker. The increased demand for credit insurance, coupled with new marketing initiatives, has created opportunities in broking and sales for New Business Developers to be based in London, Birmingham, Manchester and Leeds.

The successful candidates will be experienced in credit, or other financial sector industries. As key members of a highly motivated Sales and Marketing team, they will need to demonstrate proven skills in both new business development and broking techniques.

Write enclosing your C V and a confidential daytime telephone number to:

Stephen Buer

The Credit Insurance Association Ltd
13 Grosvenor Place
London SW1X 7HH

CIA

Finance Director

Sheffield

to £40,000 plus car

Young, successful patented safety products marketing and manufacturing company in second phase of start up, already at £1m per month sales and growing fast, needs a qualified accountant who can manage growth and run the business for its talented owners.

Candidates to be 30-45, ACA/ACCA/ACMA, already within sensible commuting distance of Sheffield and experienced in financial control of a significant profit centre, ideally in a high volume multi-transactional business. Manufacturing exposure desirable. Must be thoroughly computer literate.

Write in confidence, demonstrating your relevance clearly and enclosing CV to:

John McManus FCIS FIPM
JC&P, 104, Marylebone Lane,
London W1M 5FU. Ref: 4125FT.

John
Courtis
& Partners
Search and Selection

FINANCIAL DIRECTOR

SUBSTANTIAL PACKAGE+EXECUTIVE CAR SWANSEA S.WALES

This is an exceptional opportunity to join the market leader in home fitness equipment at a crucial stage in its development. As Financial Director, you will play a key role as a member of the executive team shaping the company's future in Europe. The position calls for a qualified and experienced person whose accountancy skills have been honed within a multinational manufacturing company. You will be responsible for all aspects of the finance function, assisted by a small staff, including the involvement in setting up and direction of an enhanced computer operation.

The successful candidate must be flexible to change, innovative and have proven management skills. Preferred age range: 28-50. The substantial salary package includes performance bonus, fully expensed executive company car, private medical scheme and full relocation expenses.

Relocation to the Swansea/Gower area will be necessary.



Please send full CV to: ALEX TAWNEY
21 THATCHER AVENUE TORQUAY DEVON. TQ1 2PD
TELEPHONE: 0803 211005

"SPECIALIST PERSONNEL RECRUITMENT"

FINANCE MANAGER

AGE 25 - 35

LONDON

This is an excellent career opportunity to join the Management Team of this prestigious Private Hospital Complex.

The successful applicant will report directly to the Associate Executive Director/Finance and should be ACA or ACCA with at least two years' post-qualifying experience, preferably in the commercial field. Knowledge of a computerised financial accounts system and a determination to achieve deadlines are required as is the ability to supervise staff and communicate with all levels of management.

The Hospital offers an excellent working environment along with a generous salary and benefits package.

Please apply in confidence, enclosing a CV and salary details to Mr Graham White, Personnel Director,

Humana Hospital
Wellington

Wellington Place London NW8 5LE

FINANCIAL CONTROLLER

West Africa

£40,000 Tax Free +
Substantial Expatriate Benefits

With a turnover in excess of £5 billion, our client is one of the world's best known names in FMCG. They now seek to further strengthen their international presence through a clearly defined strategy of expansion.

With specific attention focused on the potential that the West African markets provide, they now seek to appoint a Financial Controller to work alongside the recently appointed expatriate Managing Director.

Liaising closely with the marketing, production and distribution departments the role encompasses all areas of business support, strategy implementation and comprehensive financial management and control. The Financial Controller will also provide a full reporting service to Head Office in the UK.

Probably aged 28-40 the successful candidate will be a qualified Accountant with previous experience of financial control gained in Africa or elsewhere in the Third World. An FMCG background will be useful, while first hand experience of developing external relations and a rigorous approach to management are prerequisite. Fluency in French and English is essential.

To attract the quality of candidate that we are seeking the package will consist of a generous tax free salary, free furnished accommodation, fully expensed car plus the usual senior executive expatriate benefits.

Interested applicants should telephone Simon Hewitt on 071-437 0464, (fax 071-437 0597) or write to him, enclosing a detailed CV, at the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS

Queens House 1 Leicester Place London WC2H 7BP
Telephone: 071-437 0464

FINANCIAL PLANNING & CONTROL OFFICER

The Multinational Force & Observers, an independent international organization charged with monitoring the security provisions of the treaty of peace between Egypt and Israel has an opening for a Financial Planning & Control Officer at its headquarters in Rome, Italy. An initial two-year contract with the possibility of renewal is being offered. The ideal candidate will be in his/her late twenties, qualified, ICA, CACA or CIMA, possess five years of both financial and management accounting experience, as well as experience with LAN based accounting systems and supervisory skills. This position involves some travel, benefits include attractive salary, tax free status, housing and medical insurance. Interested individuals should send CV with salary history to:

Chief of Personnel, American Embassy/MFO, APO New York 09794-0007 or by fax to Rome, Italy: (39)-6-592-0652

FINANCIAL CONTROLLER

East Herts

to £28,000 + car

This office equipment dealership operates on a business to business basis providing the hardware, together with service and consumables support, for the modernised, integrated office market.

Reacting to past growth and also preparing for the future, they now wish to appoint a Financial Controller reporting to the Board. Supported by a small team, your role will be to develop the financial systems, providing prompt and accurate information to aid the decision making process. You will be a full member of the management team and should be able to demonstrate your ability to contribute at this level in a sales orientated environment.

As a recently qualified accountant, you will have an excellent opportunity to establish yourself in a growing company.

Please write enclosing full career and salary details to Bernard Farmer FCCA at the address below or telephone 043871 6070

BARBER • RECRUITMENT • LIMITED
Accountancy Selection Consultants

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FINANCIAL PLANNER

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One of the largest UK S/brokers require professionally qualified person with good knowledge of the Stock Mkt, Tax, Trusts and exp'd in dealing with Private Clients. Ideally from Accs, Sols, S/brokers or Financial Institution. To work with the FD in a management role. Call Michelle McDevitt on 071-613-2200, 6 Punderson Gardens, London, E2 9QH. AGY

Management Accountant

Communication Arts is a new company bringing together the finest creative skills and emerging computer technologies to provide design consultancy and systems services. Our services bring major benefits to our clients, enabling them to optimise their production effectiveness and marketing, and provide us with tremendous growth opportunities. In the first 16 months we have successfully won and completed major projects and developed a strong trading profile.

We are now looking to appoint someone to manage the financial function of the company as we grow. With a strong management accounting bias, you will work with the directors to define trading policies and management information systems tailored to meet the needs of our design and systems groups, and take charge of the day-to-day financial systems, with assistance. You will also take the lead in formulating credit, pricing and other financial policies appropriate to a project-oriented selling environment.

In return, we offer a comprehensive salary and benefits package including company car and pension, and the chance to grow with a company at the forefront of a new technology. If you feel you can make a contribution in this key role, send your CV to Pam Fisher, or telephone for further discussion.



Communication Arts
Freyberg House,
Eversley Way,
Egham,
Surrey, TW20 8RY
Tel 0784 471444
Fax 0784 471496

محور اتصال